

LLOYDS
BANKING GROUP



Q1 INTERIM MANAGEMENT STATEMENT

Presentation to analysts and investors | 28 April 2021

Introduction

António Horta-Osório
Group Chief Executive



Solid business momentum in Q1 with improved economic outlook



- **Continued support for customers and businesses** across our Helping Britain Recover focus areas
- **Solid financial performance** in Q1 as business continues to recover
- Balance sheet momentum driven by **£6bn growth in open mortgage book lending**
- **Strong capital position with 16.7% CET 1 ratio; 54bps of capital build** in the quarter
- **Strategic Review 2021 delivering momentum on key initiatives**
- **2021 guidance enhanced given improved operating environment**, though uncertainties remain

Financial and strategic update

William Chalmers
Chief Financial Officer



Solid financial performance, ahead of expectations

Q1 2021

Net income ¹	£3.7bn (7)% / +2%
Cost:income ratio (incl. remediation) ¹	52.3% +2.6pp / (7.6)pp
Pre-provision operating profit ¹	£1.7bn (12)% / +21%
Impairment credit	£323m
Statutory profit before tax	£1.9bn
Statutory return on tangible equity	13.9%
TNAV	52.4p
CET1 ratio	16.7%

- **Net income recovering**

- NII of £2.7bn; Q1 NIM of 2.49% and AIEAs of £439bn, both ahead of our expectations
- Other income of £1.1bn

- **Total costs of £1.9bn, 2% lower year on year**

- **Underlying asset quality remains strong. Impairment credit of £323m driven by release of £459m given improved economic outlook**

- **Statutory profit before tax of £1.9bn**

- **Strong balance sheet and capital build**

- Open mortgage book growth of £6.0bn in Q1
- Deposit growth of £11.7bn
- 16.7% CET1, with capital build of 54bps

- **2021 guidance enhanced**

1 – Q1 2021 variance quoted against Q1 2020 / Q4 2020.

Selected examples of 2021 progress

Helping Britain Recover

Pay As You Grow and **Recovery Loan Scheme** launched to support customers

>6,500 colleagues trained to support customers in **building financial resilience**

On track for **£10bn first time buyer mortgages** in 2021 (Q1: £3.8bn)

Founding member of the **Net Zero Banking Alliance**

Building an inclusive organisation with >8,000 enrolled on new **Line Manager Race Education** training

Customer ambitions

Preferred financial partner for personal customers:

- **£6bn** open book mortgage growth
- **c.75% increase¹** in Schroders Personal Wealth introductions
- New Halifax branded **digital-first protection** product launched

Best bank for business:

- **Business Finance Assistant** accounting proposition extended; **>130% increase** in users in Q1
- **Improved ranking** across core Markets products from **10th to 6th²**

Enhanced capabilities

Modernised technology architecture: **Mobile app NPS of 74, +5pts** vs. FY 2020 average

Integrated payments: **c.50%** increase in clients onboarded to Cash Management & Payments platform

Data-driven organisation: Deposit balance management enhanced through embedding the use of **advanced analytics techniques**

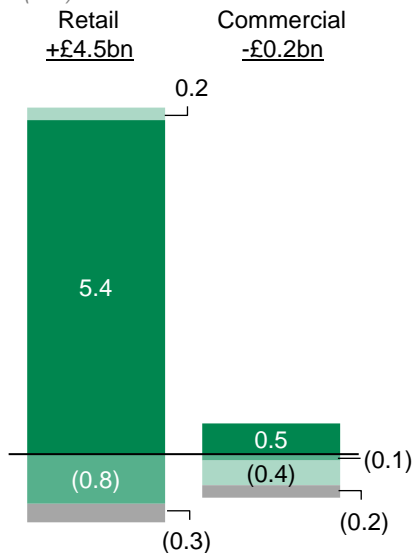
Reimagined ways of working: Preparing for pilot use of **above branch 'community offices'** to offer flexible work spaces

Continued franchise growth



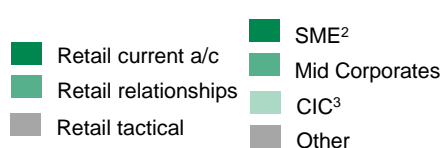
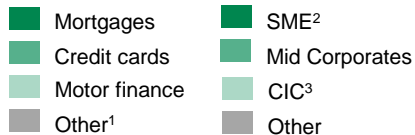
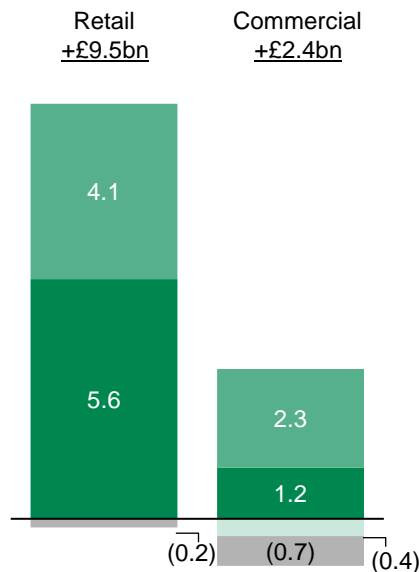
Q1 lending change

(£bn)



Q1 deposit change

(£bn)



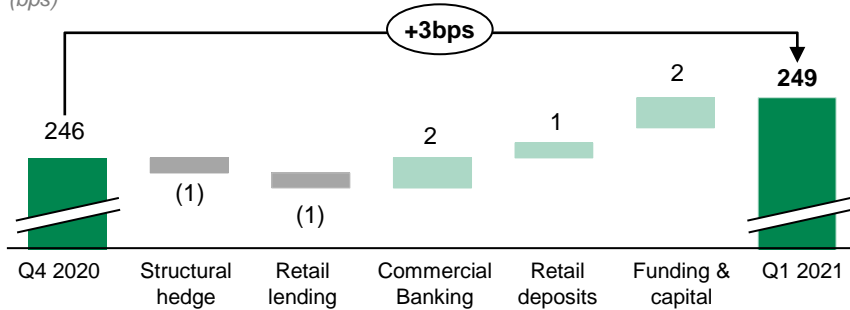
- Total mortgage balances up £5.4bn to £299.2bn, driven by £6bn increase in open mortgage book
- Unsecured balances down c.£1bn and Commercial Banking balances broadly flat
- Retail deposits up £9.5bn, reflecting continued low spend and inflows to trusted brands
- Low single-digit percentage growth in AIEAs is now expected in 2021
 - Continued mortgage strength in Q2
 - Modest recovery in unsecured balance in H2
 - Further optimisation in Commercial Banking

Resilient income with improved margins



Net interest margin

(bps)



Other income

(£bn)

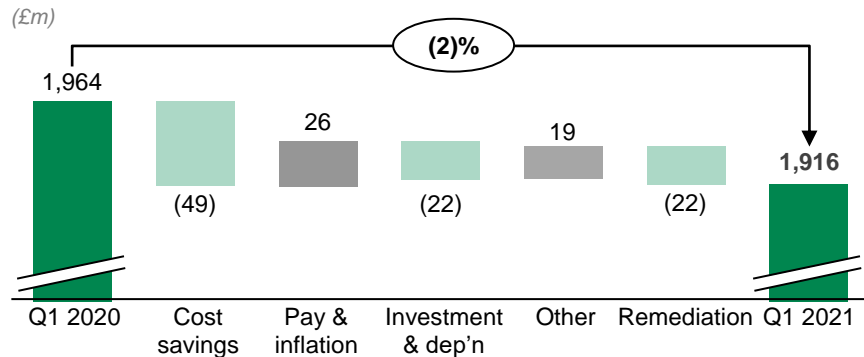


- NII of £2.7bn in line with Q4 2020
- Q1 NIM of 2.49% and AIEAs of £439bn
- **Structural hedge notional balance increased £21bn to £207bn; c.£40bn of maturities remaining in 2021**
 - WAL now c.3.5 years (2020: c.2.5 years)
 - Capacity increased to £225bn, reflecting increased deposits and continued strong current account growth
 - 2021 hedge income now expected to be c.£300m lower than 2020
- **2021 NIM now expected to be in excess of 245bps**
- **Other income of £1.1bn, impacted by lockdown**
 - Gradual recovery expected in line with activity and investment

Operating costs continue to provide competitive advantage

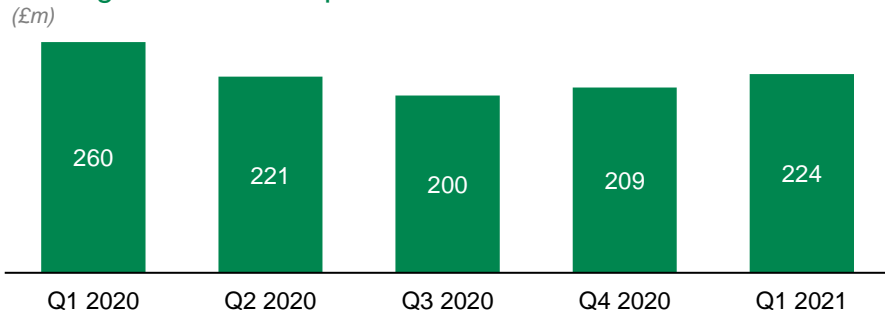


Total costs



- **Total costs of £1.9bn down 2% with operating costs 1% lower**
 - Sustained cost discipline
- **Strategic investment spend of £0.2bn on track for £0.9bn target**
 - Continued focus on strategic priorities including technology and data
- **Operating costs to reduce to c.£7.5 billion in 2021**
 - Including net Covid-related costs and compensation headwinds in 2021 of £100m to £150m

Strategic investment spend



Strong asset quality and improved economic outlook resulting in impairment release in the quarter



Impairment (£m)	Q1 21	Q1 20	YoY change
Charges pre-updated MES¹	209	368	(159)
Retail	321	325	(4)
Commercial Banking	(111)	52	(163)
Other	(1)	(9)	8
Coronavirus impacted restructuring cases²	(73)	218	(291)
Updated economic outlook	(459)	844	(1,303)
Retail	(240)	564	(804)
Commercial Banking	(219)	280	(499)
Total impairment (credit) / charge	(323)	1,430	(1,753)

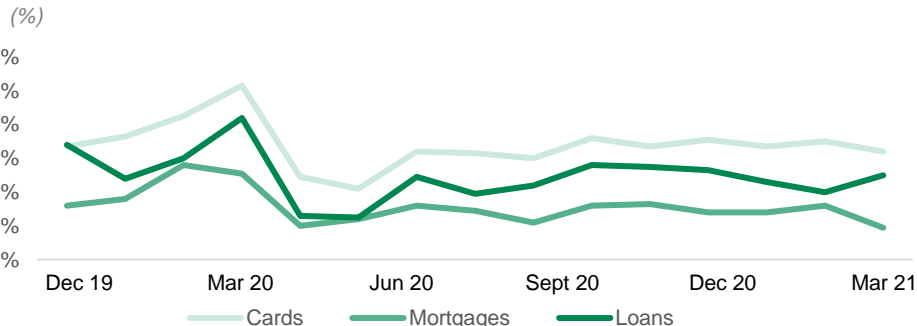
Expected credit loss	Upside (30%)	Base Case (30%)	Downside (30%)	Severe downside (10%)	Prob.-weighted
Dec-20	£5,766m	£6,354m	£7,468m	£9,838m	£6,860m
Mar-21	£5,256m	£5,779m	£6,753m	£8,900m	£6,226m

- **Asset quality strong with new to arrears stable**
 - Retail credit experience remains benign and in line with pre-Covid levels
 - Commercial credit performance robust, benefitting from improved restructuring outcomes and lower defaults
- **Impairment credit of £323m including ECL³ release of £459m given improved economic outlook**
 - Peak unemployment forecast reduced from 8% to 7%
 - HPI fall in 2021 reduced from c.(4)% to c.(1)%
- **Stock of ECL reduced to £6.2bn, £2bn higher than year-end 2019**
 - Covid management judgements retained, now c.£1.0bn including £400m central overlay
- **Based on current economic assumptions, FY 2021 net AQR now expected to be below 25bps**

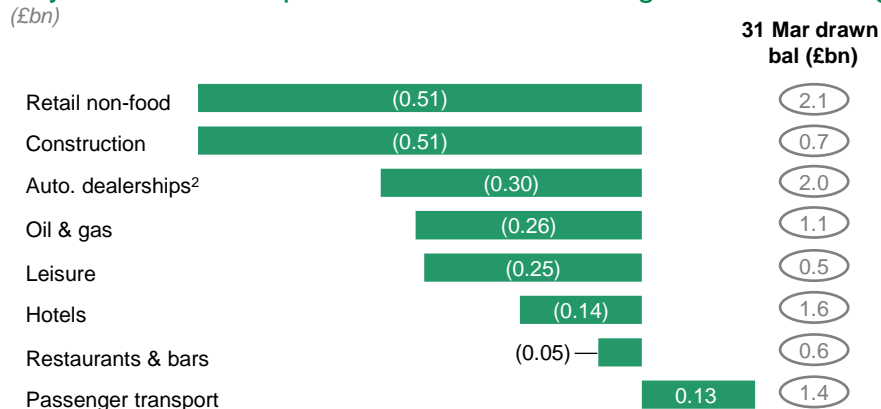
Credit quality remains strong with new to arrears stable



Retail new to arrears



Key coronavirus-impacted sectors net lending utilisation change¹



- Observed credit experience remains benign, with support schemes effective
- Strong performance on Retail payment holidays with 95% now fully matured; of which 94% repaying
- c.70% of Commercial exposure³ at investment grade
- New to Business Support Unit levels remain in line with pre-crisis levels
- Supporting Commercial clients; selectively managing lending in key coronavirus-impacted sectors
 - Exposure to key coronavirus-impacted sectors remains modest at c.2% of Group lending
 - Net reduction of c.£1.9bn⁴ in lending utilisation of key coronavirus-impacted sectors since March 2020
- New to arrears levels forecast to increase later in 2021 consistent with economic outlook, but remain well provisioned

¹ – Lending classified using ONS SIC codes at legal entity level. Net lending utilisation change from Q1 2020 to Q1 2021. Balances exclude c.£1.0bn of BBLs/CBILS lending. ² – Automotive dealerships includes Black Horse Motor Wholesale lending (within Retail). ³ – Commercial Banking excluding SME. ⁴ – Excluding BBLs/CBILS.

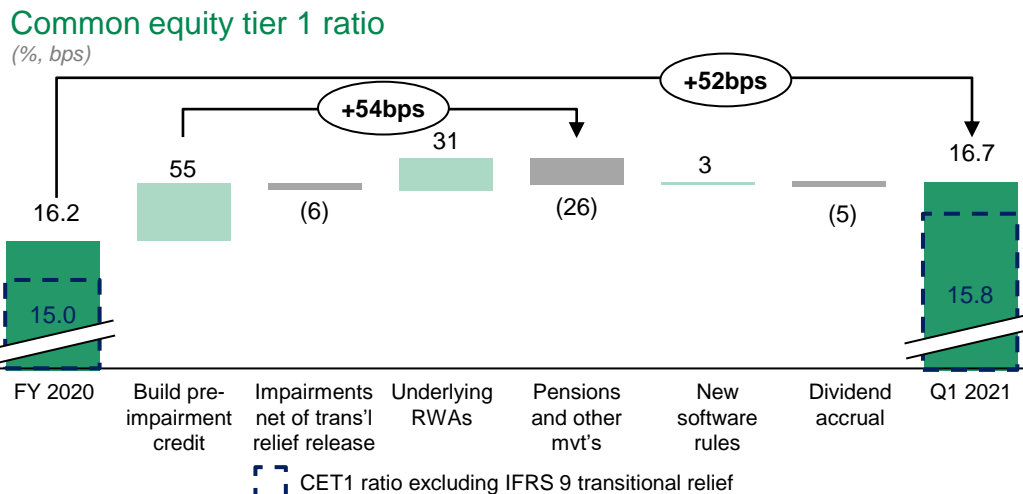
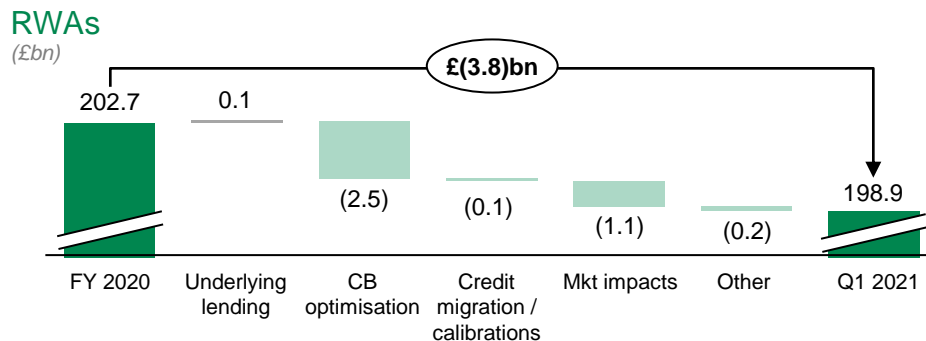
Statutory profit after tax improved to £1.4bn



(£m)	Q1 21	Q4 20	Change	Q1 20	Change
Underlying profit	2,071	1,312	58%	558	271%
Restructuring costs	(173)	(233)	26%	(63)	(175)%
Volatility and other items	0	(202)		(421)	
PPI	0	(85)		0	
Statutory profit before tax	1,898	792		74	
Tax credit / (expense)	(501)	(112)		406	
Statutory profit after tax	1,397	680	105%	480	191%
Statutory RoTE¹	13.9%	5.9%	8.0pp	3.7%	10.2pp

- Restructuring costs of £173m largely driven by severance, technology R&D and property costs
- Volatility and other items benefitting from positive insurance gains
- RoTE ahead of expectations given impairment credit
- P&L tax credit of c.£1bn expected in Q3 from change in corporation tax rate
- 2021 statutory RoTE now expected to be between 8% and 10%, excluding c.2.5pp benefit from tax rate changes

RWAs lower with strong capital build in the quarter



- RWAs reduced by £3.8bn, primarily driven by optimisation activity
- Limited credit migration given quality of book
- 2021 RWAs to be broadly stable on 2020
 - Headwinds from regulatory changes to increase RWAs in 2022
- CET 1 increased to 16.7% reflecting capital build of 54bps
 - 16.2% excluding software intangible benefit
- TNAV of 52.4p
- Accruing dividends with intention to resume progressive and sustainable ordinary dividend policy
 - Interim dividends will be considered at H1 2021 subject to PRA update

Solid business momentum in Q1 with enhanced 2021 guidance



- Helping Britain Recover: continued support for customers
- Strategic Review 2021 delivering momentum
- Solid financial performance with balance sheet momentum
- Strong capital position with 16.7% CET 1 ratio
- 2021 guidance enhanced, though uncertainties remain



2021 guidance based on Group's current economic assumptions:

- Net interest margin now expected to be **in excess of 245bps**
- Operating costs to reduce to **c.£7.5 billion**
- Net asset quality ratio now expected to be **below 25bps**
- RWAs to be **broadly stable on 2020**
- Statutory RoTE now expected to be **between 8% and 10%**, excluding c.2.5pp benefit from tax rate changes

Targeting medium term statutory RoTE in excess of cost of equity

Questions and Answers





Appendix



Prudent economic scenarios



Scenario	ECL (£m)	Economic measure	Current scenario (%)						
			2021	Change since FY 2020 ¹	2022	2023	2024	2025	2021-25
Upside (30%)	5,256	GDP	5.7	2.0	4.6	1.4	1.3	1.2	2.8
		Interest rate	0.81	(0.33)	1.19	0.98	1.20	1.43	1.12
		Unemployment rate	4.9	(0.5)	4.9	4.4	4.2	4.1	4.5
		HPI growth	0.8	2.2	4.0	6.0	4.3	3.6	3.7
		CRE price growth	9.3	0.0	4.8	2.3	(0.4)	(0.4)	3.1
Base case (30%)	5,779	GDP	5.0	2.0	5.0	1.6	1.3	1.3	2.8
		Interest rate	0.10	0.00	0.10	0.21	0.44	0.69	0.31
		Unemployment rate	6.0	(0.8)	6.2	5.4	5.0	4.8	5.5
		HPI growth	(0.8)	3.0	0.5	2.2	1.7	1.7	1.1
		CRE price growth	(1.8)	(0.1)	1.9	1.5	0.8	0.6	0.6
Downside (30%)	6,753	GDP	4.5	2.8	4.2	1.4	1.1	1.3	2.5
		Interest rate	0.12	0.06	0.12	0.09	0.17	0.33	0.17
		Unemployment rate	6.9	(1.0)	7.7	6.9	6.3	5.9	6.8
		HPI growth	(4.1)	4.3	(6.9)	(5.2)	(3.9)	(2.2)	(4.5)
		CRE price growth	(9.0)	1.6	(4.0)	(0.6)	0.0	0.9	(2.6)
Severe downside (10%)	8,900	GDP	2.8	2.5	3.4	1.1	1.3	1.4	2.0
		Interest rate	0.03	0.03	0.01	0.02	0.03	0.05	0.03
		Unemployment rate	8.4	(1.5)	10.0	9.0	8.1	7.4	8.6
		HPI growth	(5.9)	5.2	(11.7)	(10.7)	(7.9)	(4.1)	(8.1)
		CRE price growth	(19.8)	1.6	(11.3)	(4.7)	(1.0)	1.1	(7.5)
Probability-weighted ECL	6,226								

1 – Changes only shown for 2021 measures.

Modest reduction in coverage reflecting updated economic outlook



(£m)	L&A to Customers (£bn)	Coverage ¹ (excl. Recoveries)				Q4 2020 Coverage Total ¹	Total ECL Q1 2021	Net ECL increase / (decrease)	P&L charge / (credit)	Write-offs & Other	ECL Q4 2020	Write-offs & Other 2020 Q1
		Stage 1	Stage 2	Stage 3	Total							
Retail	359.3	0.2%	4.3%	22.7%	1.1%	1.1%	3,843	(165)	81	(246)	4,008	(353)
UK Mortgages	300.7	0.0%	2.1%	15.1%	0.5%	0.5%	1,518	(87)	(72)	(15)	1,605	(31)
Cards	14.2	1.8%	16.7%	59.7%	6.3%	6.4%	894	(64)	28	(92)	958	(129)
Loans & Overdrafts	9.4	2.7%	23.2%	64.7%	7.6%	7.6%	707	(8)	108	(116)	715	(127)
Motor	15.4	1.4%	7.6%	66.8%	3.3%	3.3%	503	2	11	(9)	501	(46)
Other	19.6	0.3%	9.6%	40.2%	1.1%	1.2%	221	(8)	6	(14)	229	(20)
Commercial	87.4	0.4%	5.0%	34.5%	2.2%	2.7%	1,932	(470)	(403)	(67)	2,402	(39)
Other ²	55.3	0.7%	3.0%	24.2%	0.8%	0.7%	451	1	(1)	2	450	(1)
Total	502.1	0.3%	4.4%	27.1%	1.2%	1.4%	6,226	(634)	(323)	(311)	6,860	(393)

Continued low mortgage LTVs



	Q1 2021 ¹			Total	2020 ¹	2010 ¹
	Mainstream	Buy to let	Specialist		Total	Total
Average LTVs	42.7%	49.9%	40.5%	43.7%	43.5%	55.6%
New business LTVs	62.2%	60.3%	n/a	61.9%	63.9%	60.9%
≤ 80% LTV	90.2%	98.9%	94.8%	91.9%	91.6%	57.0%
>80–90% LTV	9.4%	0.7%	1.8%	7.6%	7.8%	16.2%
>90–100% LTV	0.2%	0.1%	1.0%	0.2%	0.3%	13.6%
>100% LTV	0.2%	0.3%	2.4%	0.3%	0.3%	13.2%
Value >80% LTV	£23.5bn	£0.5bn	£0.5bn	£24.5bn	£24.9bn	£146.6bn
Value >100% LTV	£0.4bn	£0.1bn	£0.3bn	£0.8bn	£1.0bn	£44.9bn
Gross lending	£239bn	£51bn	£11bn	£301bn	£295bn	£341bn

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