

LLOYDS  
BANKING GROUP



# Q3 Interim Management Statement

Lloyds Banking Group  
27 October 2022



# Robust performance, confidence in continued delivery

## Purpose

## Helping Britain Prosper

- Maintaining support for customers
- Continued income growth supported by rate environment and robust business volumes; strong capital generation
- Strong observed asset quality and stable credit trends
- Robust financial performance and revised economic outlook driving updated guidance for 2022
- Supporting low carbon transition with new sector emissions targets
- Strategic delivery and business model position the Group well; significant investment underway, supporting growth strategy

# Supporting our customers

## Purpose

## Helping Britain Prosper

- **Customers demonstrating resilience and adapting to higher cost of living**
- **Support provided where required with increased operational capacity**
  - **Retail**
    - Proactively contacting those most-impacted
    - Suppressed fees for vulnerable customers
    - >100k helped out of persistent debt so far this year
    - Increased use of digital tools to help manage finances
  - **Commercial**
    - Specialist relationship manager support
    - Ongoing outreach targeting clients in most-impacted sectors
    - Suppressed certain fees and charges for SME clients
  - **Insurance**
    - Removed monthly APR charges on home insurance policies
    - 'Be Money Well' hub helping customers manage finances

# Robust financial performance

## Summary P&L and key metrics

(£m)	Q3 2022 YTD	Q3 2021 YTD	YoY
Net interest income	9,529	8,270	15%
Other income	3,811	3,753	2%
Operating lease depreciation	(295)	(382)	23%
<b>Net income</b>	<b>13,045</b>	11,641	12%
Operating costs <sup>1</sup>	(6,436)	(6,066)	(6)%
Remediation	(89)	(525)	83%
<b>Total costs</b>	<b>(6,525)</b>	(6,591)	1%
<b>Underlying profit before impairment</b>	<b>6,520</b>	5,050	29%
Impairment	(1,045)	853	
<b>Underlying profit before tax</b>	<b>5,475</b>	5,903	(7)%
<b>Statutory profit after tax</b>	<b>4,035</b>	5,465	(26)%
<b>Return on tangible equity</b>	<b>12.9%</b>	17.6%	(4.7)pp
	<b>Q3 2022</b>	<b>Q4 2021</b>	<b>YTD</b>
Tangible net asset value per share	49.0p	57.5p	(8.5)p
Pro forma CET1 ratio <sup>2</sup>	15.0%	14.0%	1.0pp

- Balance sheet franchise growth
- Net income up 12%; NIM 284bps
- Operating costs up 6%; stable BAU costs with higher planned strategic investment
- Higher impairment reflecting revised macroeconomic outlook; continued strong observed asset quality
- TNAV 49.0p, down 8.5p YTD largely driven by rate increases
- Strong capital generation of 191bps<sup>3</sup> YTD; CET1 ratio 15.0%

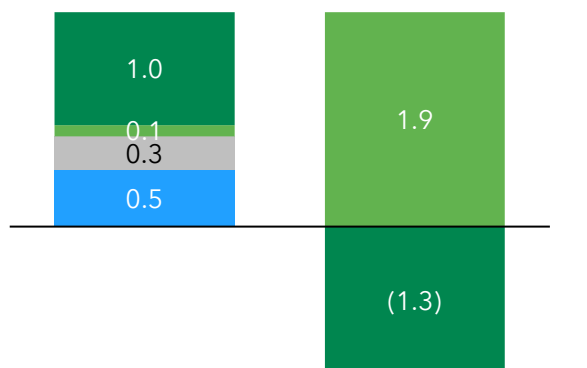
# Ongoing strength in customer franchise

## Q3 lending change

(£bn)

**Retail**  
+£1.9bn/0.5%

**Commercial**  
+£0.6bn/0.6%



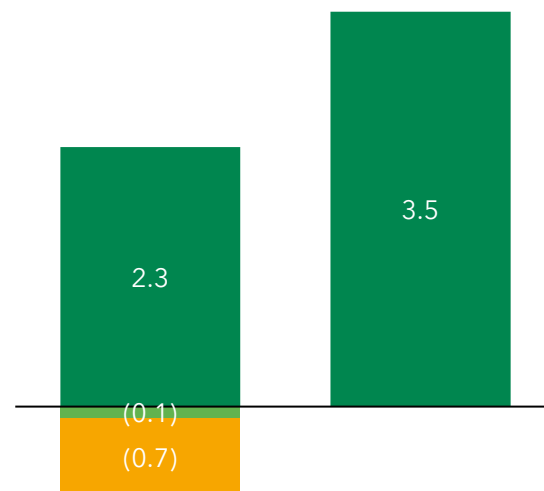
- Mortgages
- Credit cards
- Motor Finance
- Unsecured loans
- Other<sup>1</sup>
- Small and Medium Businesses
- Corporate and Institutional Banking (CIB)

## Q3 deposit change

(£bn)

**Retail**  
+£1.5bn/0.5%

**Commercial**  
+£3.5bn/2.1%



- Retail current a/c
- Retail tactical
- Wealth
- Commercial Banking deposits

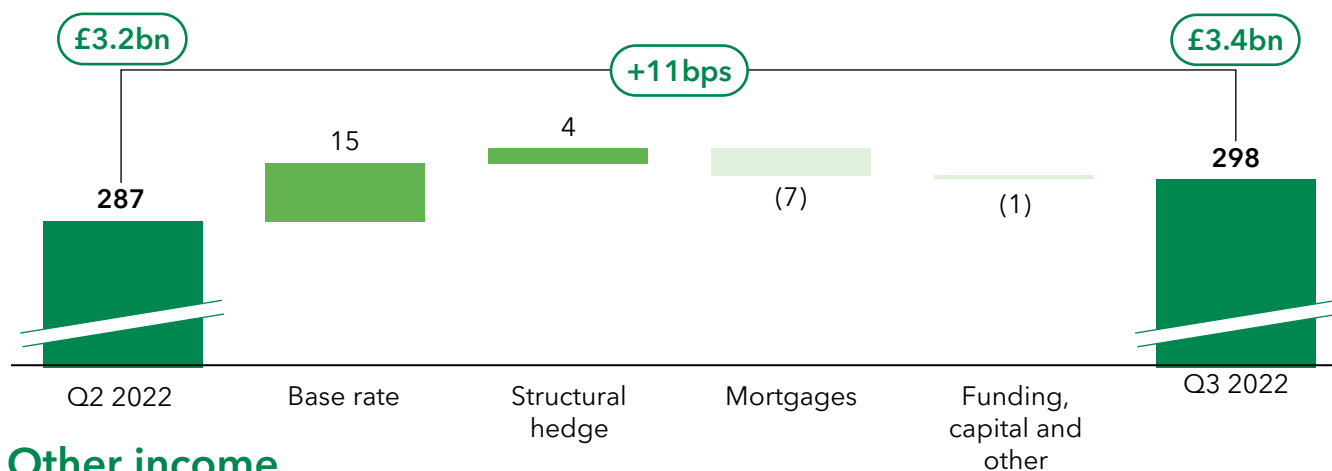
- Mortgage balances up £1.0bn in Q3 at £310.7bn; £1.8bn open book growth
- Credit card balances up £0.1bn in Q3; higher spend largely offset by repayments
- Commercial Banking balances up £0.6bn given CIB growth and FX, offsetting repayment of support scheme balances
- Retail deposits up £1.5bn with £2.3bn increase in current accounts, partly offset by lower savings balances
- Commercial deposits up £3.5bn in Q3
- >£6bn net new money in Insurance YTD

1 - Includes Overdrafts, Europe and Wealth.

# Continued income growth

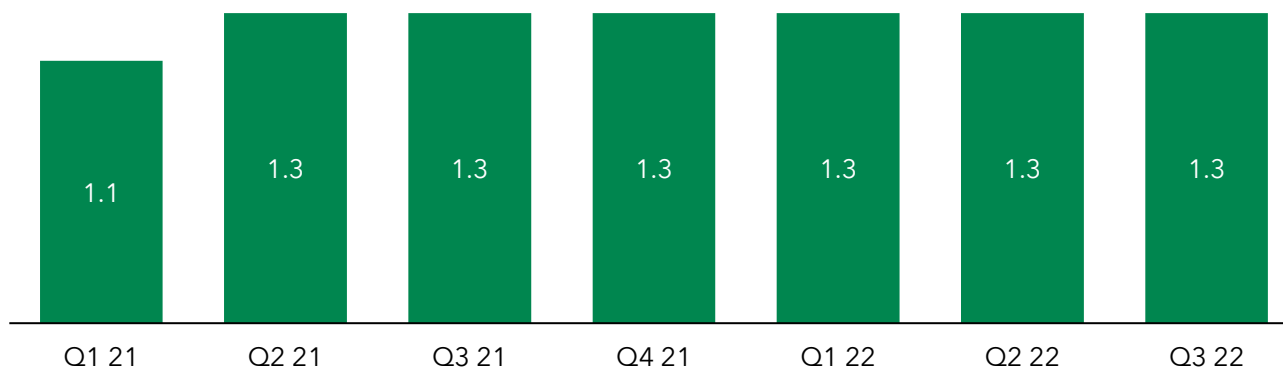
## Net interest income (NII) and banking net interest margin (NIM)

(£bn, bps)



## Other income

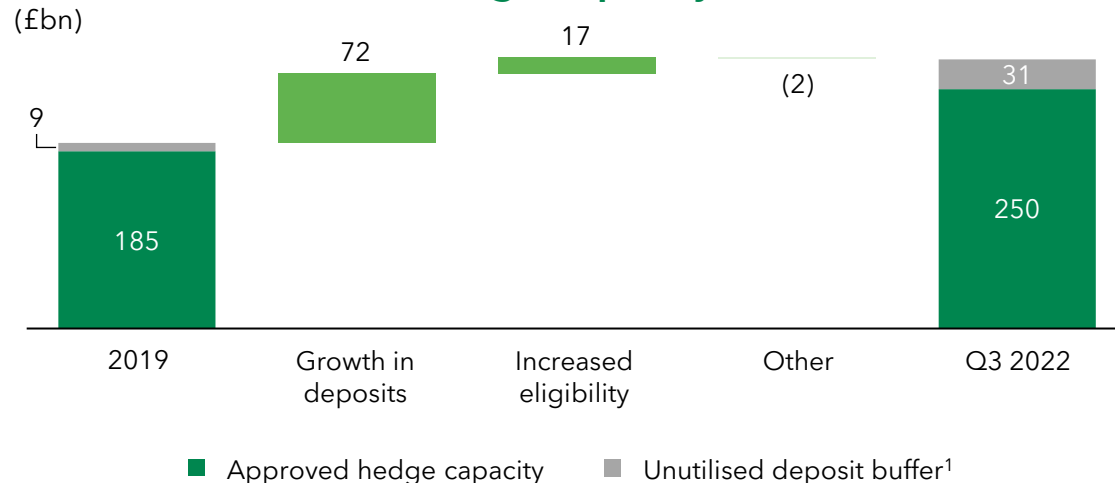
(£bn)



- NII £9.5bn YTD, up 15% on prior year
  - Stronger Q3 NIM 298bps given base rate movements, hedge earnings and robust balance growth
  - Competitive mortgage market and volatile swap rates; Q3 average completion margin c.60bps
  - Fully hedged nominal balance of £250bn with WAL c.3.5 years, £31bn buffer
  - Continue to expect low single-digit percentage growth in AIEAs in 2022
  - Now expect 2022 NIM to be >290bps
- Other income £3.8bn YTD, up 2%; £1.3bn in Q3, in line with prior quarters

# Increased hedge earnings with enhanced buffer

## Growth in structural hedge capacity and buffer since 2019



## Cumulative impact of parallel shifts in interest rate curve<sup>2</sup>

(£m)

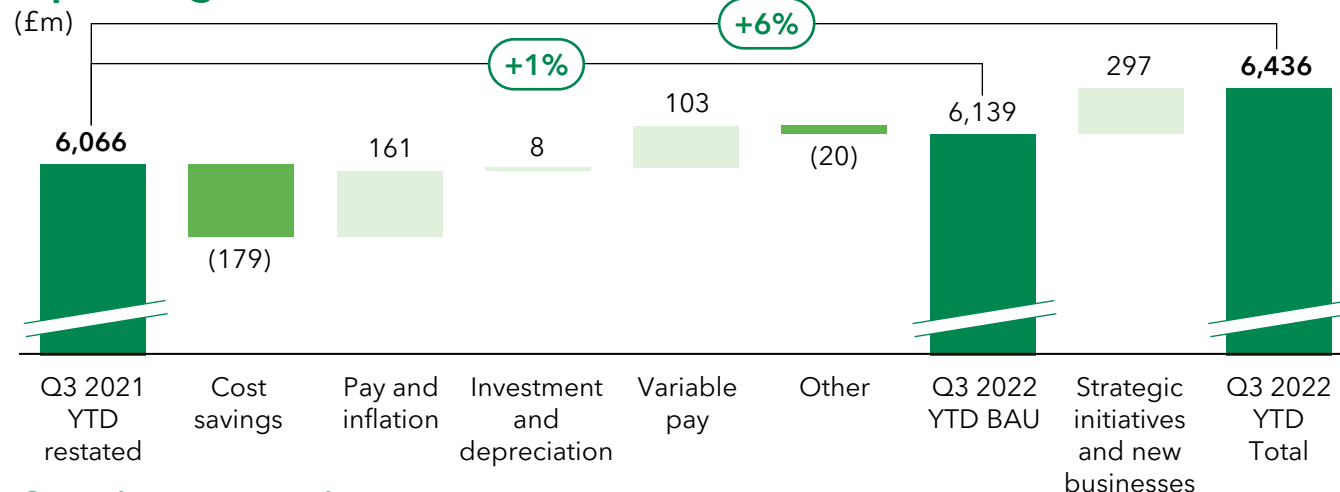
	Year 1	Year 2	Year 3
+100bps	c.625	c.1,025	c.1,450
+50bps	c.300	c.525	c.725
+25bps	c.150	c.250	c.350

- >£70bn growth in deposits since 2019 contributing to increased hedge income
  - Q3 hedge income c.£120m above Q3 21
  - Unutilised deposit buffer increased from £9bn to £31bn
- Rate sensitivity now c.£150m additional NII in year 1 for a 25bps parallel shift
  - Sensitivity reduced from Q2 given maturities now mostly invested
  - Future sensitivity increases given £38bn maturities in 2022/23 and if buffer utilised
  - Assumptions unchanged, including 50% illustrative deposit pass-through<sup>3</sup>
  - c.£50m additional year 1 NII for every 10pp reduction in assumed pass-through on 25bps shift; c.£100m on 50bps shift

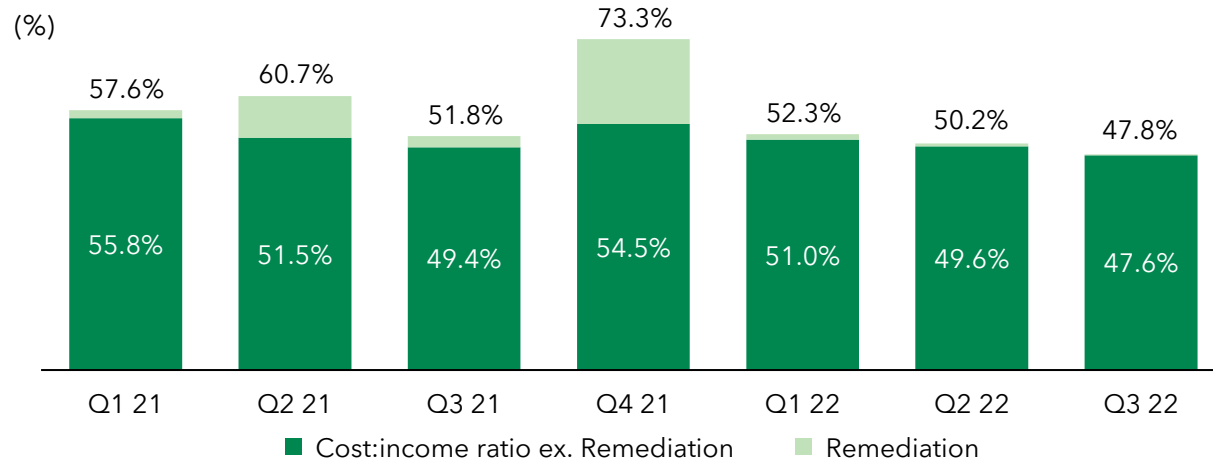
1 - Deposits not yet deemed hedgeable. 2 - Sensitivity based on modelled impact on banking book NII (including the future impact of structural hedge maturities). Year 1 reflects the 12 months from 30/09/2022 balance sheet position. 3 - Assumes instantaneous parallel shift in interest rate curves, including bank base rate; balance sheet remains constant; 100% pass-through on customer lending and analysis does not reflect new business margin implications and/or pricing actions, other than as outlined.

# Rigorous cost discipline alongside planned investment increase

## Operating costs



## Cost:income ratio



- Operating costs £6.4bn YTD, up 6% given planned investment alongside stable BAU
- Sustained cost discipline with BAU cost management offsetting inflation pressure
- Continue to expect 2022 operating costs of c.£8.8bn
- Remediation £89m YTD, principally relating to pre-existing programmes
- Market-leading efficiency position; YTD cost:income ratio 50.0%, 47.8% in Q3
- Focused on managing efficiency in context of inflationary pressures



# Strong observed asset quality; updated economic scenarios

## Impairment<sup>1</sup>

(£m)	Q3 2022 YTD	Q3 2022
<b>Charge/(credit) pre-updated MES<sup>2</sup></b>	<b>532</b>	<b>250</b>
Retail	520	235
Commercial Banking	1	8
Other	11	7
<b>Updated economic outlook</b>	<b>513</b>	<b>418</b>
Retail	541	370
Commercial Banking	372	248
Other (COVID central adjustment)	(400)	(200)
<b>Total impairment charge/(credit)</b>	<b>1,045</b>	<b>668</b>

## Gross lending and coverage levels<sup>3</sup>

(%)		Stage 1	Stage 2	Stage 3	Total
Q3 2022	Gross loans and advances	£386bn	£64bn	£11bn	<b>£461bn</b>
	Coverage	0.2%	3.1%	21.7%	<b>1.1%</b>
Q2 2022	Gross loans and advances	£399bn	£49bn	£11bn	<b>£460bn</b>
	Coverage	0.2%	3.0%	20.1%	<b>1.0%</b>

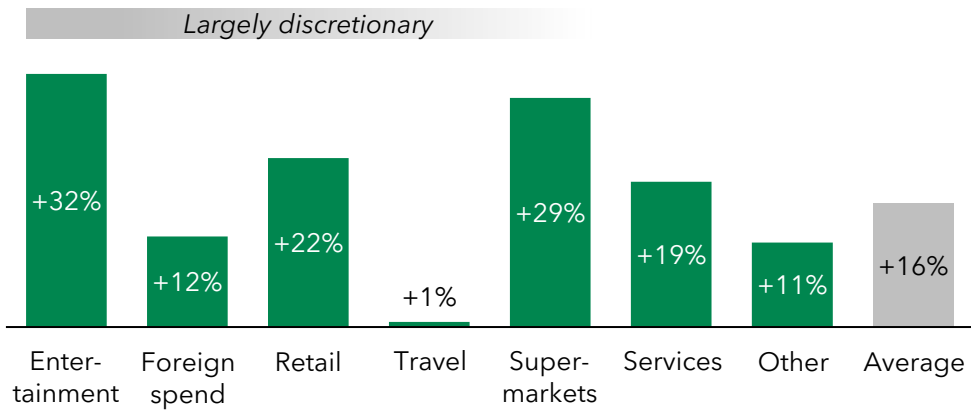
- Q3 net impairment charge of £668m
  - Updated net MES charge of £418m; £618m for updated scenarios alongside £200m central COVID adjustment release
  - Observed charge pre-updated MES of £250m, equivalent to AQR 21bps (15bps YTD): strong observed asset quality
  - Above prior periods largely from absence of debt sales and model adjustments
- £1,045m net impairment charge YTD; AQR 30bps
- Stage 3 balances flat on Q1 and Q2
- Stock of ECL £5.0bn, up £0.5bn YTD given updated economic outlook
- Now expect 2022 AQR c.30bps

1 - Impairment charges for Retail, Commercial Banking and Other reflect the new organisation structure; comparatives have been presented on a consistent basis. 2 - Impairment charges absent the impact from updated economic outlook, thus reflecting only observed movements in credit quality. Coronavirus impacted restructuring cases, previously disclosed separately, are now reported within charges pre-updated MES (multiple economic scenarios). 3 - Underlying basis. Table uses rounded inputs. Stage 3 balances increased on 01/01/2022 given CRD IV changes.

# Resilient customer behaviour

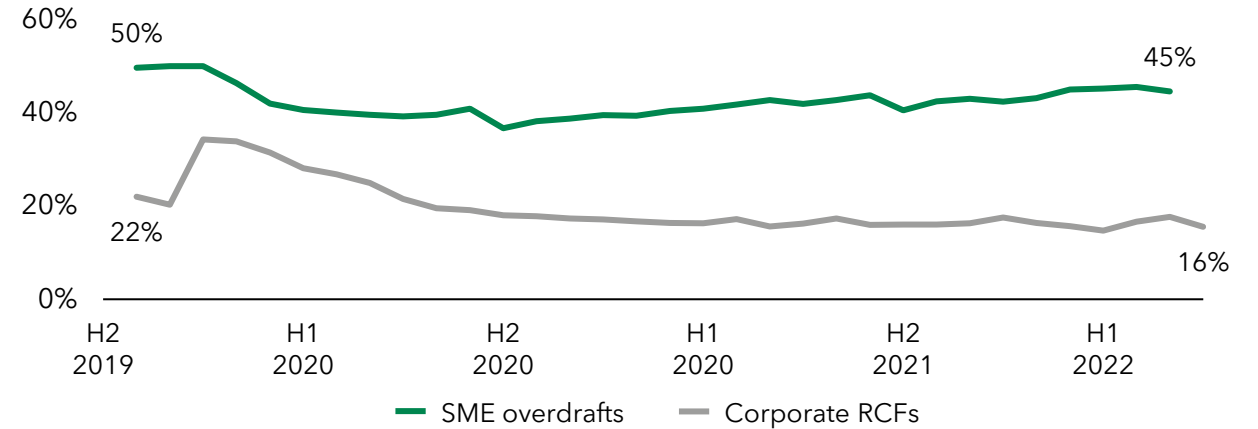
## Increased credit card spend in discretionary categories

(% change, September 2022 vs September 2019)



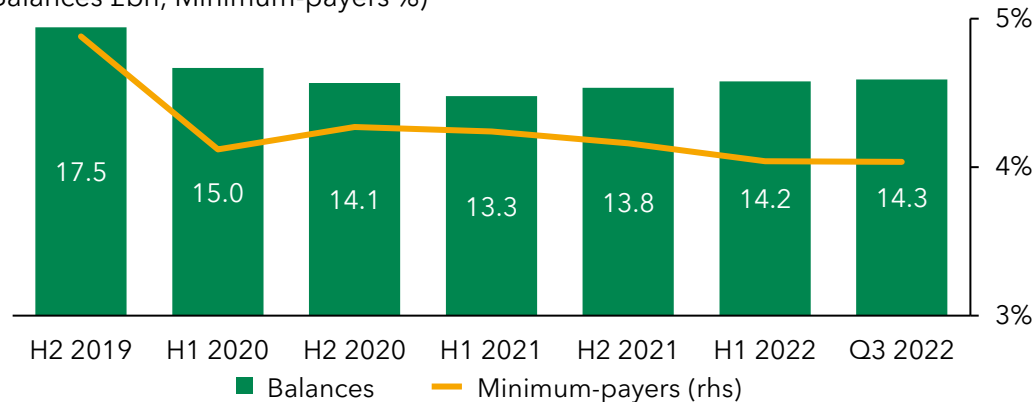
## SME overdraft and corporate RCF<sup>2</sup> utilisation stable

(%)

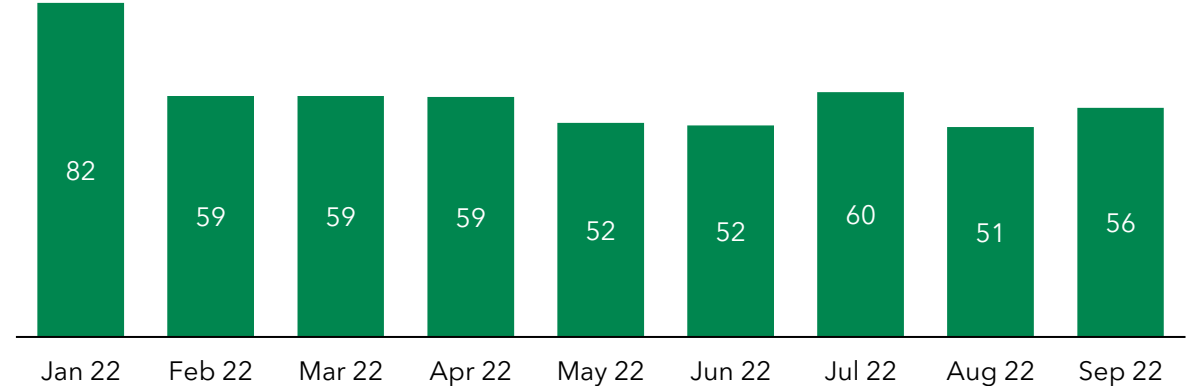


## Credit card regular minimum-payers stable<sup>1</sup>

(Balances £bn, Minimum-payers %)



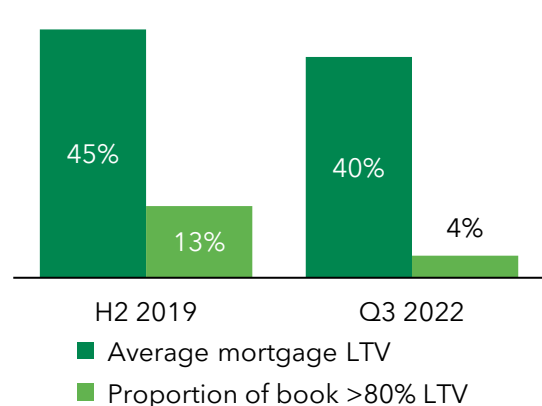
## Invoice financing - average debtor days<sup>3</sup> stable



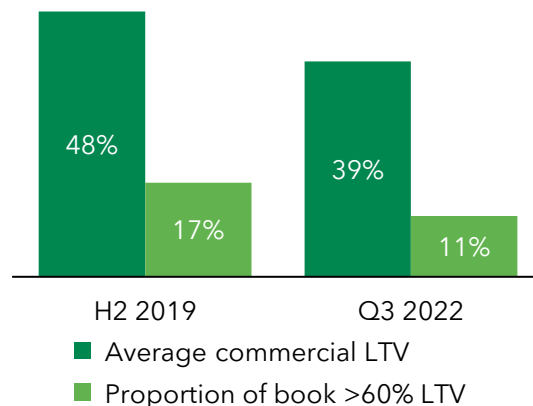
1 - Prior periods restated to reflect the new organisation structure. 2 - Revolving credit facilities. 3 - Debtor days calculated as a daily average at an active facility level across factoring and invoice discounting products; excludes syndicated deals.

# Resilient portfolios

## Average mortgage LTV

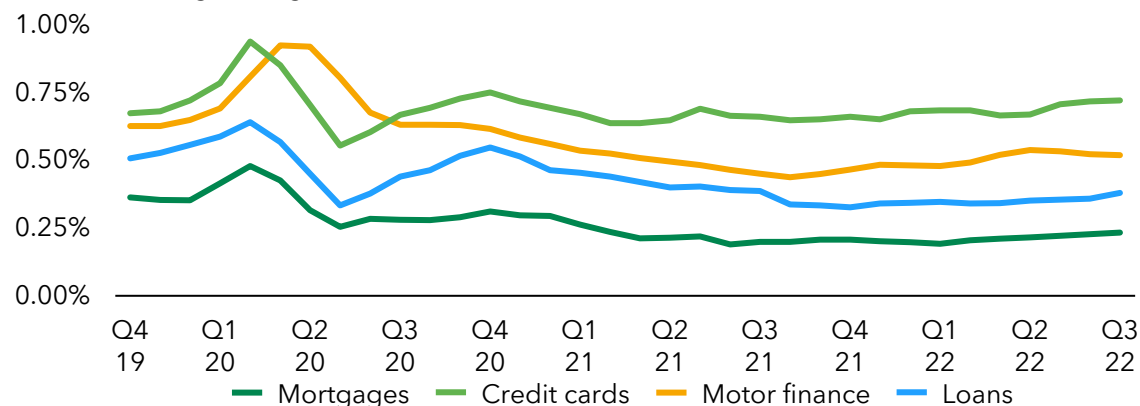


## Commercial Banking UK direct real estate LTV<sup>1</sup>



## New to arrears as a proportion of total balances

(3-month rolling average, %)



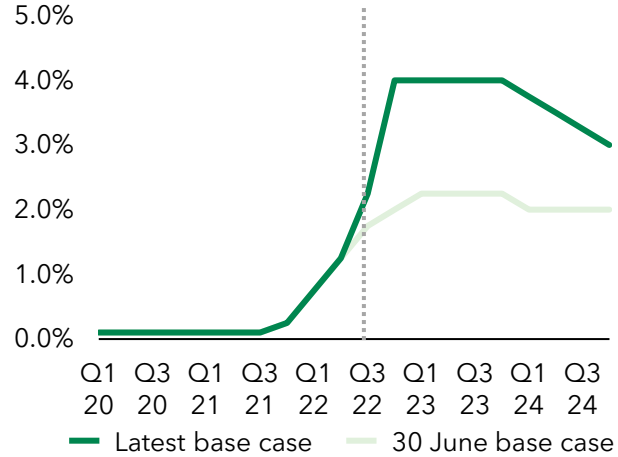
- Average mortgage LTV 40.3% with 96% of book below 80% LTV
  - Average household income for mortgages c.£75k p.a.<sup>2</sup>
- Net CRE exposure £10.9bn; average LTV 39% and c.89% with LTV <60%
  - Average interest cover ratio 4.4x
- >70% of Commercial exposure<sup>3</sup> at investment grade and c.90% of SME lending secured
- New to arrears remain low, at or below historical averages

1 - H2 2019 excludes CRE exposures <£1m; Q3 2022 includes all CRE exposures. Difference is not expected to materially impact trends. 2 - Relates to mortgage completions in 2022.

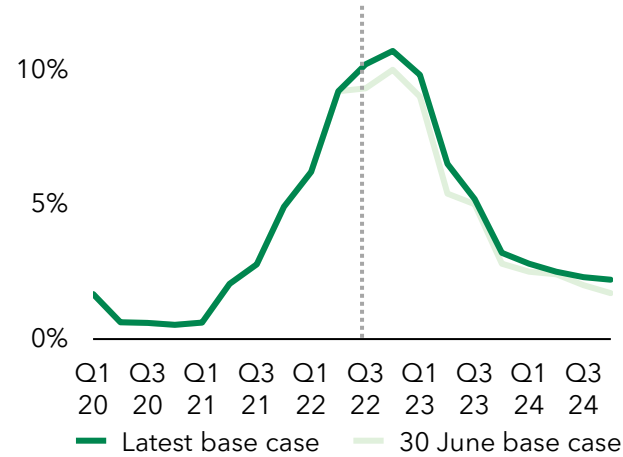
3 - Commercial Banking excluding SME and Business Banking.

# Updated macroeconomic outlook

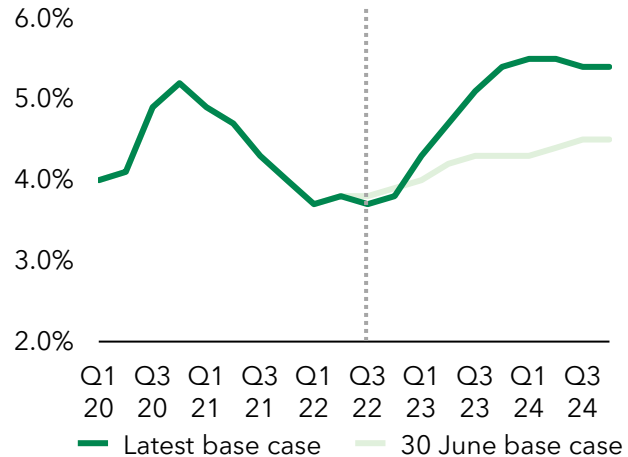
## UK bank rate



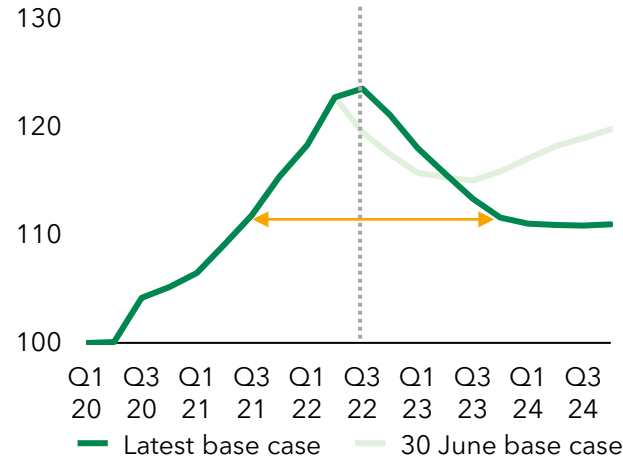
## CPI inflation



## Unemployment



## Indexed house prices



- Latest macroeconomic base case reflects some deterioration in outlook
  - Base rate forecast to peak at 4.00% at year end 2022
  - Inflation forecast to peak at 10.7% in Q4
  - Peak unemployment forecast to be 5.5% in Q1 2024
  - After recent strong house price growth, expect a fall of c.8% in 2023; peak-to-trough fall c.10%
- Uncertainty remains

# Statutory profit after tax £4.0bn YTD

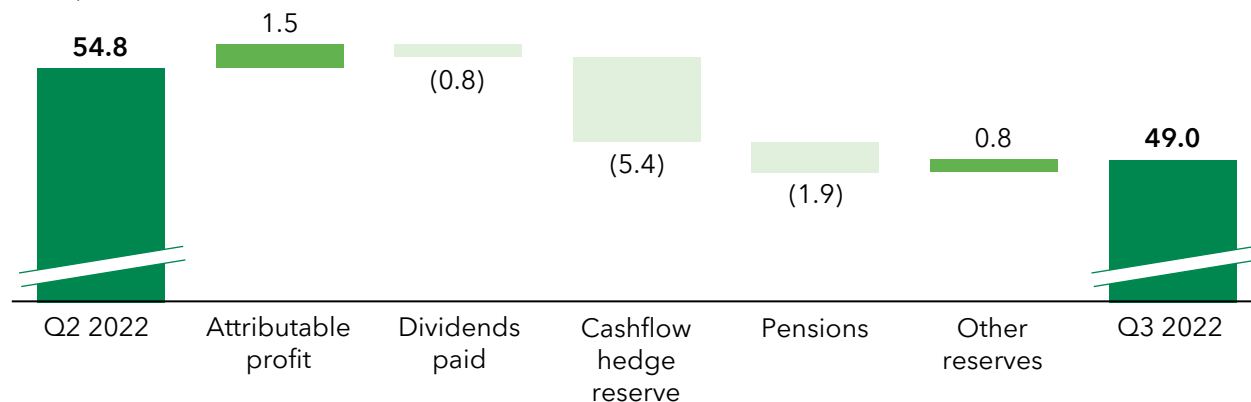
## Statutory profit

(£m)

	Q3 2022 YTD	Q3 2021 YTD	YoY
<b>Underlying profit</b>	<b>5,475</b>	5,903	(7)%
Restructuring costs	(69)	(34)	
Volatility and other items	(237)	65	
<b>Statutory profit before tax</b>	<b>5,169</b>	5,934	(13)%
Tax expense	(1,134)	(469)	
<b>Statutory profit after tax</b>	<b>4,035</b>	5,465	(26)%
<b>Return on tangible equity</b>	<b>12.9%</b>	17.6%	(4.7)pp

## Tangible net asset value per share

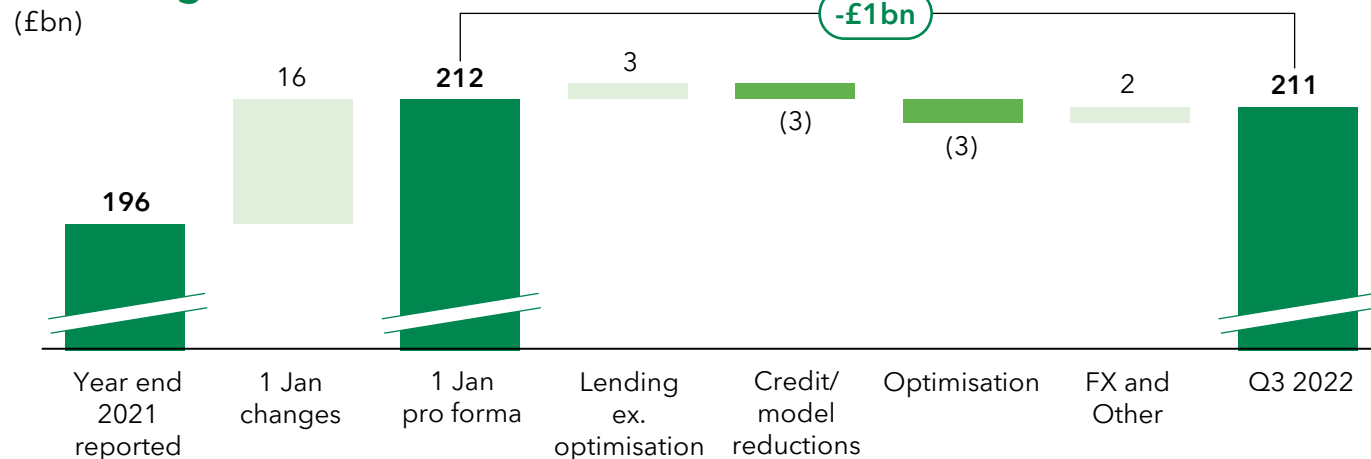
(pence)



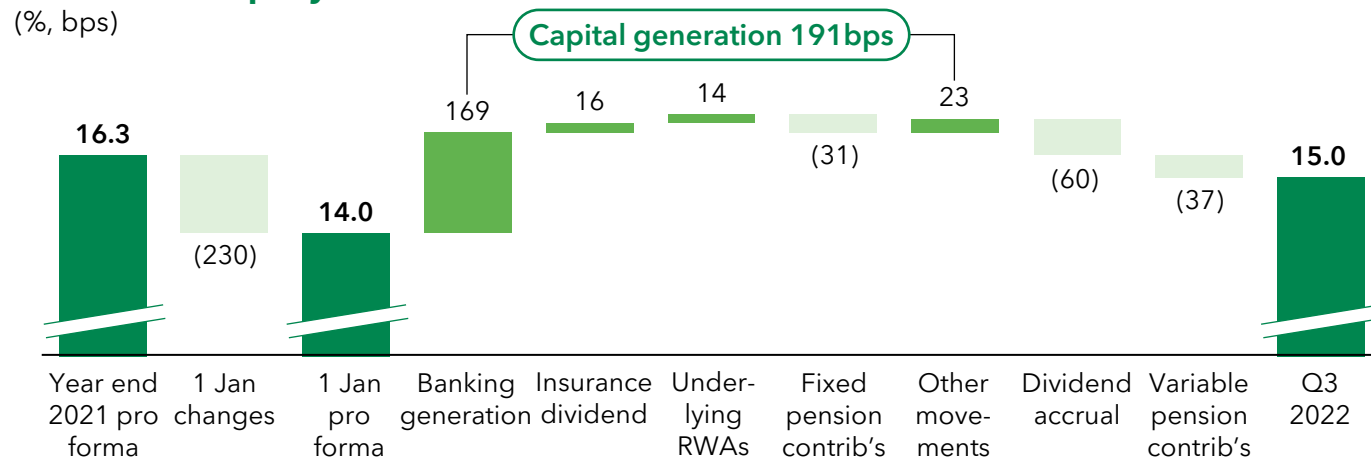
- Underlying and statutory profit converging following year end 2021 reporting changes
- Restructuring costs £69m, including Embark integration costs
- Negative market volatility impacts in Q3 alongside usual fair value unwind
- RoTE 12.9%; continue to expect 2022 RoTE to be c.13%
- TNAV 49.0p, down 5.8p in Q3, largely due to cash flow hedge reserve and pension surplus movements

# Effective RWA management and strong capital generation

## Risk-weighted assets



## Common equity tier 1 ratio



- RWAs down £1bn since 1 January: credit and model reductions and optimisation
- 191bps capital generation after (31)bps for full fixed pension deficit contributions
- CET1 ratio 15.0% after (60)bps dividends and (37)bps variable pension contributions
- Remain well ahead of ongoing target of c.12.5% plus a c.1% management buffer
- Completed £2bn 2022 buyback programme<sup>1</sup>; >4.5bn shares bought, >6% of issued share capital
- Continue to expect 2022 RWAs c.£210bn
- Expect 2022 capital generation 225-250bps

# Robust performance, confidence in continued delivery

Helping Britain  
Prosper

Updated guidance  
for 2022

- Maintaining support for customers
  - Strong observed asset quality and stable credit trends
  - Robust financial performance and revised economic outlook driving updated guidance for 2022
- 
- NIM now expected to be >290bps
  - Operating costs expected to be c.£8.8bn
  - AQR now expected to be c.30bps
  - RoTE expected to be c.13%
  - RWAs expected to be c.£210bn at year end
  - Capital generation now expected to be 225-250bps

# Q&A



# Appendix

# Quarterly P&L and key ratios

(£m)	Q3 2022	Q2 2022	Q1 2022	Q4 2021	Q3 2021	Q2 2021	Q1 2021
Underlying net interest income	3,394	3,190	2,945	2,893	2,852	2,741	2,677
Underlying other income	1,282	1,268	1,261	1,307	1,336	1,282	1,135
Operating lease depreciation	(82)	(119)	(94)	(78)	(111)	(123)	(148)
<b>Net income</b>	<b>4,594</b>	<b>4,339</b>	<b>4,112</b>	4,122	4,077	3,900	3,664
Operating costs	(2,187)	(2,151)	(2,098)	(2,246)	(2,013)	(2,008)	(2,045)
Remediation	(10)	(27)	(52)	(775)	(100)	(360)	(65)
<b>Total costs</b>	<b>(2,197)</b>	<b>(2,178)</b>	<b>(2,150)</b>	(3,021)	(2,113)	(2,368)	(2,110)
<b>Underlying profit before impairment</b>	<b>2,397</b>	<b>2,161</b>	<b>1,962</b>	1,101	1,964	1,532	1,554
Underlying impairment (charge) credit	(668)	(200)	(177)	532	119	374	360
<b>Underlying profit</b>	<b>1,729</b>	<b>1,961</b>	<b>1,785</b>	1,633	2,083	1,906	1,914
Restructuring	(22)	(23)	(24)	(418)	(24)	6	(16)
Volatility and other items	(199)	100	(138)	(247)	(30)	95	-
<b>Statutory profit before tax</b>	<b>1,508</b>	<b>2,038</b>	<b>1,623</b>	968	2,029	2,007	1,898
<b>Statutory profit after tax</b>	<b>1,209</b>	<b>1,622</b>	<b>1,204</b>	420	1,600	2,468	1,397
Net interest margin	2.98%	2.87%	2.68%	2.57%	2.55%	2.51%	2.49%
Average interest-earning assets	£455bn	£451bn	£448bn	£449bn	£447bn	£442bn	£439bn
Cost:income ratio	47.8%	50.2%	52.3%	73.3%	51.8%	60.7%	57.6%
Asset quality ratio	0.57%	0.17%	0.16%	(0.46)%	(0.10)%	(0.33)%	(0.33)%
Return on tangible equity	11.9%	15.6%	10.8%	2.9%	14.5%	24.4%	13.9%
Tangible net asset value per share	49.0p	54.8p	56.5p	57.5p	56.6p	55.6p	52.4p

# Updated economic scenarios

Scenario	ECL (£m)	Measure (%)	2022	vs Q2 22 <sup>1</sup>	2023	2024	2025	2026	Ave. 22-26
Upside (30%)	3,778	GDP	3.6	0.1	0.4	1.0	1.5	2.1	1.7
		Interest rate	2.16	0.52	5.28	5.17	4.30	4.12	4.20
		Unemployment rate	3.3	0.2	2.8	3.2	3.5	3.8	3.3
		HPI growth	6.1	2.9	(2.7)	7.2	8.5	6.1	5.0
		CRE price growth	8.7	(0.5)	(3.6)	0.1	1.0	1.9	1.6
		CPI inflation	9.0	0.4	6.1	2.9	3.2	2.6	4.8
Base case (30%)	4,352	GDP	3.4	0.1	(1.0)	0.4	1.4	2.0	1.2
		Interest rate	2.06	0.62	4.00	3.38	2.56	2.50	2.90
		Unemployment rate	3.7	(0.1)	4.9	5.4	5.5	5.5	5.0
		HPI growth	5.0	3.2	(7.9)	(0.5)	2.5	2.3	0.2
		CRE price growth	2.8	1.0	(14.4)	(2.7)	0.4	1.9	(2.6)
		CPI inflation	9.1	0.5	6.2	2.5	2.2	1.3	4.2
Downside (30%)	5,462	GDP	3.2	0.2	(2.3)	(0.2)	1.2	1.9	0.8
		Interest rate	2.00	0.75	2.93	1.76	1.04	1.07	1.76
		Unemployment rate	4.1	(0.4)	6.6	7.5	7.3	7.2	6.5
		HPI growth	3.9	4.0	(12.9)	(8.9)	(5.4)	(3.3)	(5.5)
		CRE price growth	(1.4)	3.0	(23.0)	(6.5)	(2.5)	(0.2)	(7.1)
		CPI inflation	9.0	0.3	6.0	1.9	1.1	0.0	3.6
Severe downside (10%)	9,397	GDP	2.4	0.8	(4.5)	(0.3)	1.0	1.8	0.0
		Interest rate - adj.	2.44	(0.50)	7.00	4.88	3.00	2.75	4.01
		Unemployment rate	4.9	(0.9)	9.8	10.5	10.0	9.5	8.9
		HPI growth	2.4	4.0	(17.9)	(16.6)	(10.3)	(6.0)	(10.0)
		CRE price growth	(9.2)	5.7	(35.7)	(13.6)	(6.4)	(0.7)	(14.1)
		CPI inflation - adj.	9.9	0.1	14.3	9.0	4.1	1.3	7.7
<b>Probability-weighted</b>	<b>5,017</b>								

# Updated coverage after updated economic outlook

(£m, unless stated otherwise) <sup>1</sup>	Gross customer L&A (£bn)	Coverage (ex. Recoveries) <sup>2</sup>				Total coverage Q4 2021 <sup>1</sup>	ECL Q4 2021	Write-offs & Other	P&L charge/ (credit)	Net ECL incr./ (decr.)	ECL Q3 2022	Write-offs & Other Q3 2021 <sup>3</sup>
		Stage 1	Stage 2	Stage 3	Total							
Retail	366.0	0.2%	2.8%	16.6%	0.9%	0.7%	2,640	(491)	1,061	570	3,210	(635)
UK Mortgages	312.3	0.0%	1.5%	12.4%	0.5%	0.4%	1,284	8	284	292	1,576	(36)
Cards	14.8	1.5%	15.1%	54.4%	4.6%	3.7%	531	(255)	406	151	682	(299)
Loans & Overdrafts	10.3	2.0%	20.4%	72.6%	5.7%	4.7%	445	(208)	349	141	586	(254)
Motor	14.5	0.9%	4.4%	55.0%	2.0%	2.1%	298	(29)	16	(13)	285	(40)
Other	14.1	0.1%	2.8%	30.4%	0.6%	0.7%	82	(7)	6	(1)	81	(6)
Commercial	99.0	0.3%	4.7%	34.9%	1.8%	1.5%	1,433	(38)	373	335	1,768	(155)
Other <sup>4</sup>	(4.0)	0.0%	0.0%	66.7%	(0.1)%	4.0%	426	2	(389)	(387)	39	(3)
<b>Total</b>	<b>461.0</b>	<b>0.2%</b>	<b>3.1%</b>	<b>21.7%</b>	<b>1.1%</b>	<b>1.0%</b>	<b>4,499</b>	<b>(527)</b>	<b>1,045</b>	<b>518</b>	<b>5,017</b>	<b>(787)</b>

1 - Figures for Retail, Commercial Banking and Other reflect the new organisation structure; comparatives have been presented on a consistent basis. 2 - Underlying basis. Loans and advances to customers only; excludes £39m of ECL on other assets at 30/09/2022 (£22m at 31/12/2021). 3 - Excludes £113m of non lending-related fraud costs now included within operating costs.

4 - 31/12/2021 coverage calculation for Other excludes £400m ECL central adjustment (nil at 30/09/2022).

# Low mortgage LTVs

	September 2022 <sup>1</sup>			Total	2021 <sup>1</sup> Total	2010 <sup>1</sup> Total
	Mainstream	Buy to let	Specialist			
Average LTVs	39.6%	45.4%	34.5%	<b>40.3%</b>	42.1%	55.6%
New business LTVs	62.4%	58.8%	N/A	<b>61.9%</b>	63.3%	60.9%
≤ 80% LTV	95.4%	99.7%	96.6%	<b>96.1%</b>	95.4%	57.0%
>80-90% LTV	4.1%	0.1%	1.2%	<b>3.4%</b>	4.1%	16.2%
>90-100% LTV	0.4%	0.1%	1.0%	<b>0.4%</b>	0.3%	13.6%
>100% LTV	0.1%	0.1%	1.2%	<b>0.1%</b>	0.2%	13.2%
Value >80% LTV	£11.6bn	£0.2bn	£0.3bn	<b>£12.1bn</b>	£14.3bn	£146.6bn
Value >100% LTV	£0.2bn	£0.1bn	£0.1bn	<b>£0.3bn</b>	£0.5bn	£44.9bn
Gross lending	£252.6bn	£51.6bn	£8.1bn	<b>£312.3bn</b>	£308.8bn	£341.1bn

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