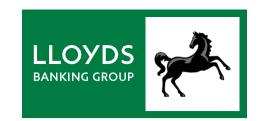


Consistent delivery



Purpose

Helping Britain Prosper

- Supporting customers
- Delivering strategic ambitions
- Continued robust financial performance
- Reaffirming 2023 financial guidance
- Well positioned to deliver for all stakeholders

Continued robust financial performance

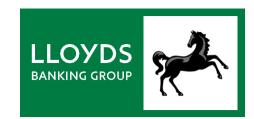


Financial performance (£m)

	Q3 2023 YTD	Q3 2022 YTD ¹	YoY¹
Net interest income	10,448	9,529	10%
Other income	3,837	3,538	8%
Operating lease depreciation	(585)	(295)	(98)%
Net income	13,700	12,772	7%
Total costs incl. Remediation	(6,788)	(6,405)	(6)%
Underlying profit before impairment	6,912	6,367	9%
Impairment charge	(849)	(1,045)	19%
Underlying profit	6,063	5,322	14%
Statutory profit after tax	4,284	2,941	46%
Net interest margin	3.15%	2.84%	31bp
Return on tangible equity	16.6%	9.6%	7.0pp
Earnings per share	5.9p	3.7p	2.2p
Tangible net asset value per share	47.2p	44.5p	2.7p
CET1 ratio	14.6%	15.0%	(0.4)pp

- Statutory PAT £4.3bn; RoTE 16.6%
- Strong net income, up 7%, NIM 315bps; Q3 margin 308bps, down 6bps vs Q2 as expected
- Costs up 6% (5% ex. remediation), given investment and inflation
- Resilient asset quality; £849m impairment charge; pre-MES charge £918m, equivalent to AQR 27bps
- TNAV 47.2p, up 0.7p YTD and 1.5p in Q3
- Strong capital generation 165bps; 129bps after regulatory headwinds; CET1 ratio 14.6%

Ongoing resilience in customer franchise





- Total loans £452bn, up £1.4bn in Q3; down 0.6% YTD
 - Retail up £1.2bn in Q3; total mortgages stable with modest growth in open mortgage book, cards, loans and motor
 - Commercial down £0.6bn in Q3; FX impacts in CIB and SMB repayments incl. CBILS/BBLS
- Total deposits £470bn, up £0.5bn or 0.1% in Q3; down 1.1% YTD
 - Retail up £0.7bn in Q3; up £3.9bn in savings, down £3.2bn in current accounts
 - Commercial up £0.1bn in Q3
- £5.3bn net new money in IP&I YTD; £1.6bn in Q3⁵

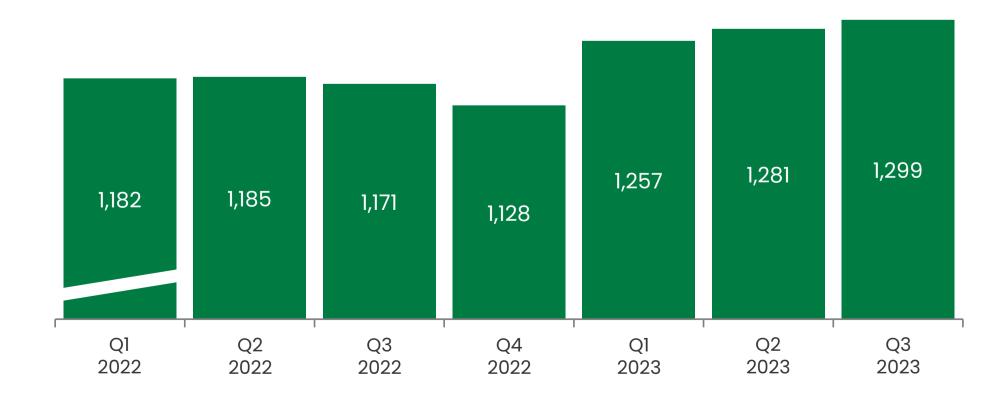
Solid income performance



Net interest income and banking margin (£bn, bps)



Other income (£m)

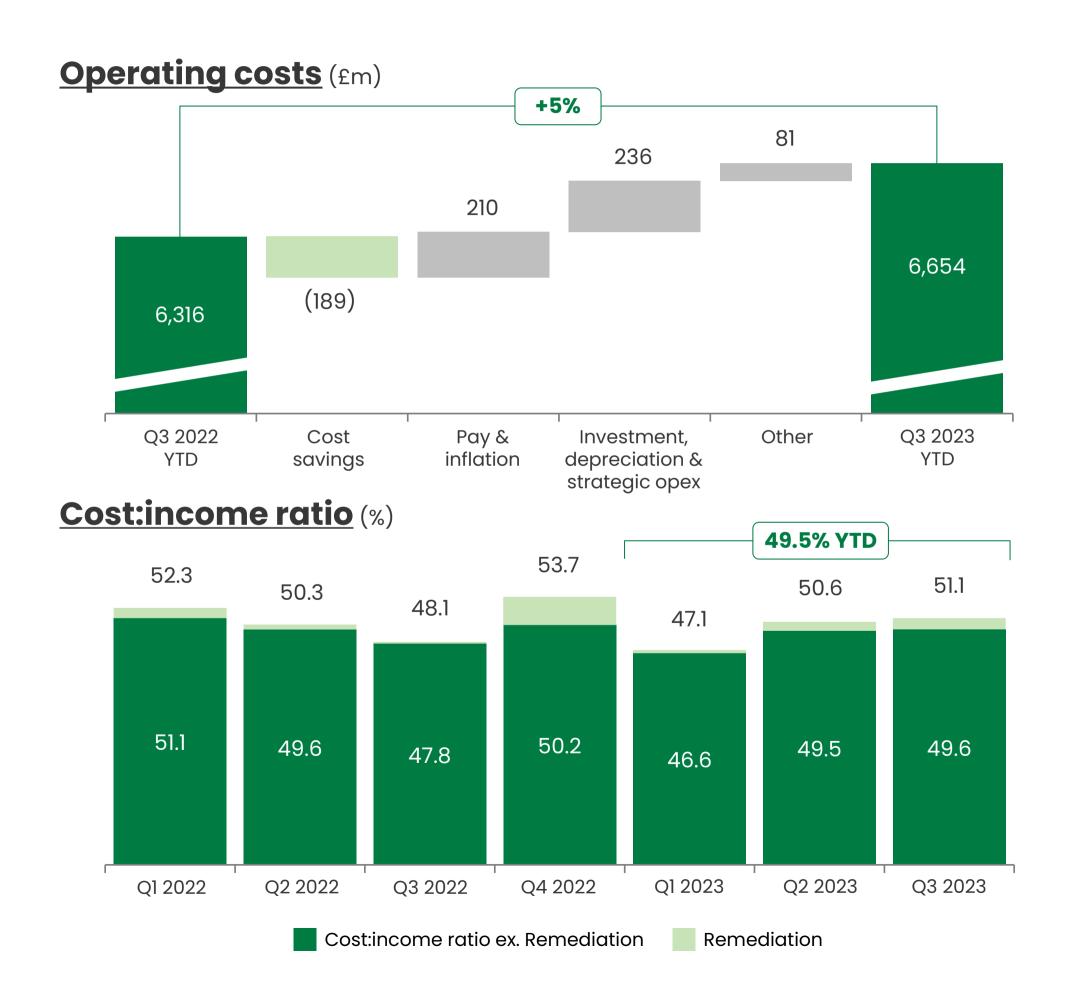


- NII £10.4bn YTD, £3.4bn in Q3
 - YTD AIEAs £453bn; Q3 broadly stable vs Q2
 - YTD NIM 315bps; 308bps in Q3, down 6bps vs Q2, given expected headwinds
 - Structural hedge nominal balance £251bn, down £4bn in Q3; WAL c.3.5 years
 - Q3 non-banking NII £76m, broadly in line with Q2
- Expect 2023 AIEAs down slightly vs Q4 2022
- Continue to expect 2023 NIM > 310bps
- Other income £3.8bn YTD; continued improvement based on activity levels and investment benefits
- Operating lease depreciation continuing to normalise; £229m in Q3

5

Costs in line with expectations





- YTD operating costs £6.7bn, up 5% given planned strategic investment, new business and inflation
- Cost:income 49.5%; 48.6% ex. remediation
- Ongoing discipline in the context of continued inflationary pressure
- Continue to expect 2023 operating costs c.£9.1bn
- Remediation charge of £134m YTD; Q3 £64m

Resilient observed asset quality



Impairment (£m)

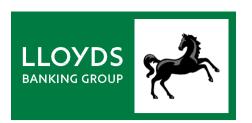
-	Q3 2023	Q3 2023 YTD	Q3 2022 YTD	YoY
Charge (credit) pre updated MES ¹	261	918	532	386
Retail	236	787	520	267
Commercial Banking	31	139	1	138
Other	(6)	(8)	11	(19)
Updated economic outlook	(74)	(69)	513	(582)
Retail	(71)	(30)	541	(571)
Commercial Banking	(3)	(39)	372	(411)
Other (COVID central adjustment)	_	-	(400)	400
Total impairment charge	187	849	1,045	(196)

Gross lending and coverage level² (£bn, %)

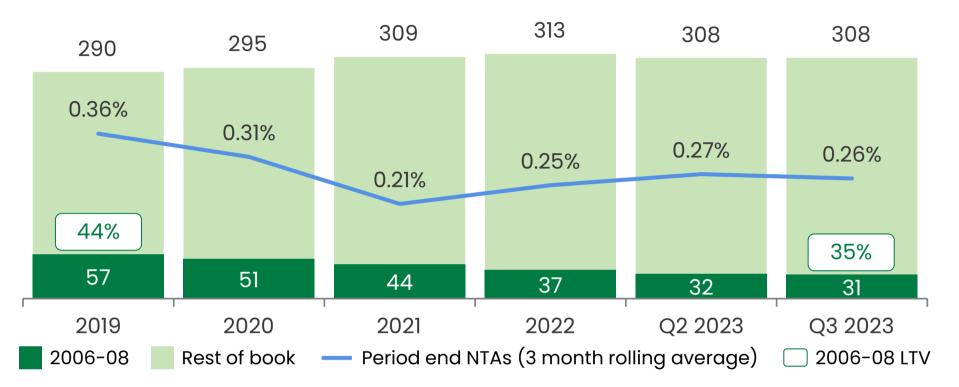
			Stage 1	Stage 2	Stage 3	Total
Q3 2023	Loans and advances	£383bn	£63bn	£11bn	£457bn	
	Coverage	0.3%	3.0%	23.1%	1.2%	
Q4 2022	Loans and advances	£383bn	£66bn	£11bn	£460bn	
	Coverage	0.2%	3.2%	22.6%	1.1%	

- Q3 YTD impairment charge £849m, AQR 25bps
 - Pre-MES charge £918m reflects continued resilience across portfolios
 - £69m MES release reflects modest improvements in GDP and HPI outlook
- £187m charge in Q3, £232m below Q2, including £74m MES release
 - Q3 pre-MES £261m, AQR 23bps, includes c.6bps net calibration benefit, run rate AQR 29bps
- Stable stock of ECL £5.4bn
- Now expect 2023 AQR <30bps

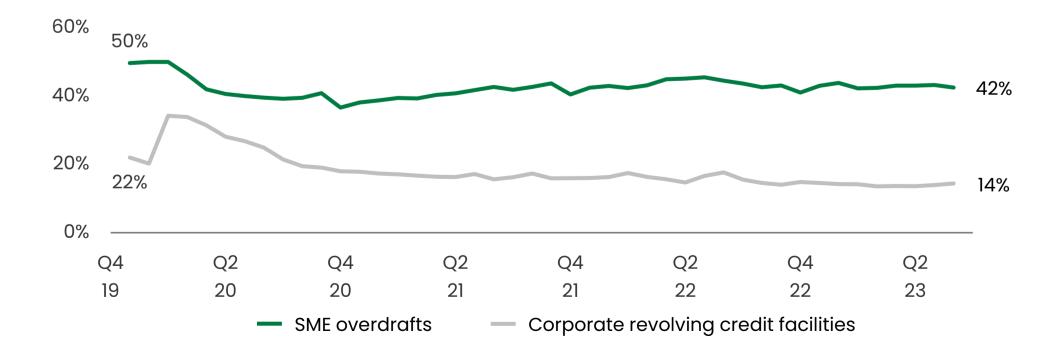
Reassuring performance across portfolios



Mortgage portfolio mix and new to arrears (Balances £bn, NTAs %, LTV %)



SME overdraft and corporate RCF utilisation (%)

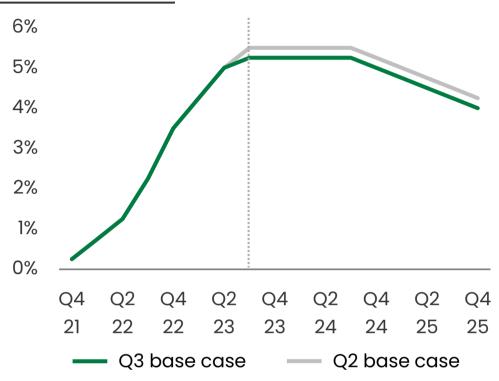


- Mortgage book remains resilient with arrears below 2019; average LTV 43% and new to arrears stable in quarter
- Underlying consumer finance trends stable; new to arrears similar to, or lower than pre-pandemic
- Stable SME overdraft utilisation trends; RCF² utilisation >30% below pre-pandemic
- c.90% of SME lending³ secured; c.80% of CIB exposure at investment grade
- Net CRE exposure c.£11bn⁴, remains robust
 - Average interest cover ratio⁵ 3.6x, with 75% >2x
 - Average LTV⁵ 43%; c.90% with LTV <70%
 - c.14% office, c.12% retail and c.11% industrial; c.42% residential investment

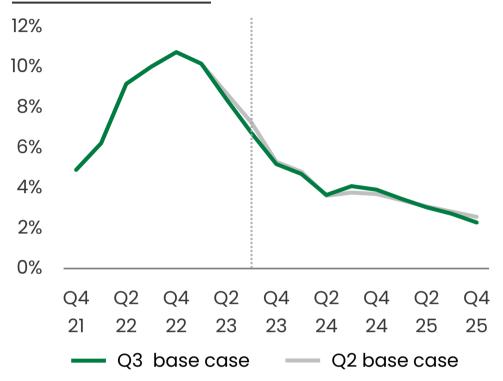
Updated macroeconomic outlook



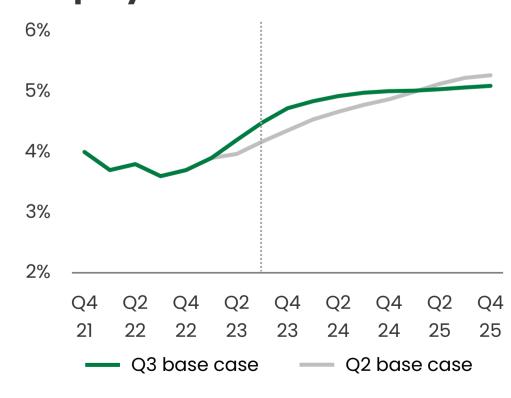
UK bank rate



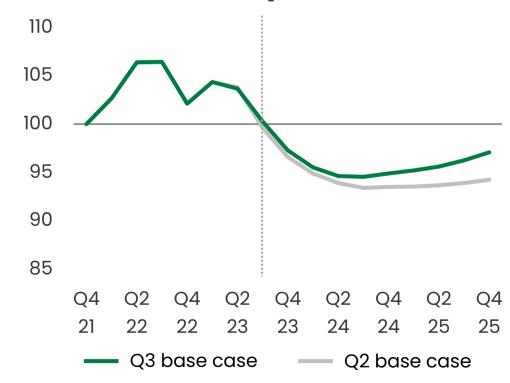
CPI inflation



Unemployment



Indexed house prices



- Modest growth improvement, lower base rate
 - GDP now expected to strengthen 0.4% in 2023, versus 0.2% assumed at Q2
 - Base rate forecast to have peaked at 5.25% until falling from Q4 2024
 - Inflation forecast to reduce more slowly, still >5% in Q4 2023 and c.4% in Q4 2024
 - Peak unemployment revised down to 5.1%
 - After strong house price growth in 2022, expect a fall of c.5% in 2023; peak to trough fall c.11%

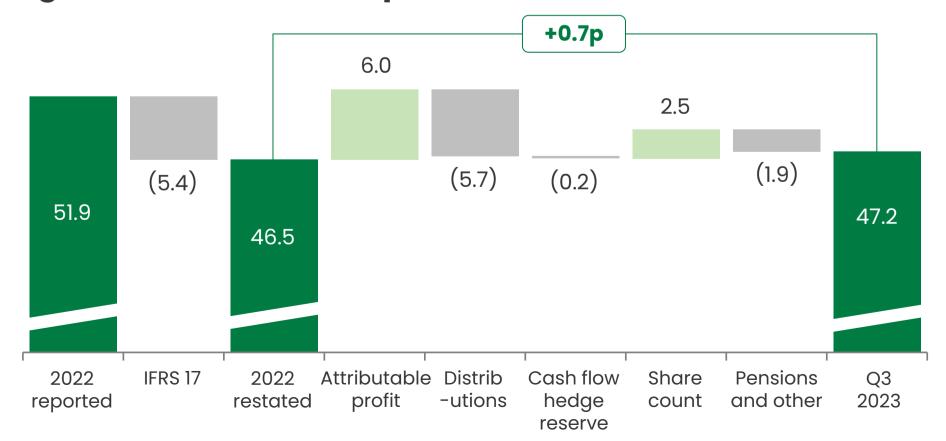
Underlying and statutory profit converge, TNAV building



Statutory profit (£m)

7 .	Q3 2023 YTD	Q3 2022 YTD	YoY
Underlying profit	6,063	5,322	14%
Restructuring	(69)	(69)	
Volatility and other items	(266)	(1,528)	83%
Statutory profit before tax	5,728	3,725	54%
Tax expense	(1,444)	(784)	(84)%
Statutory profit after tax	4,284	2,941	46%
Return on tangible equity	16.6%	9.6%	7.0pp

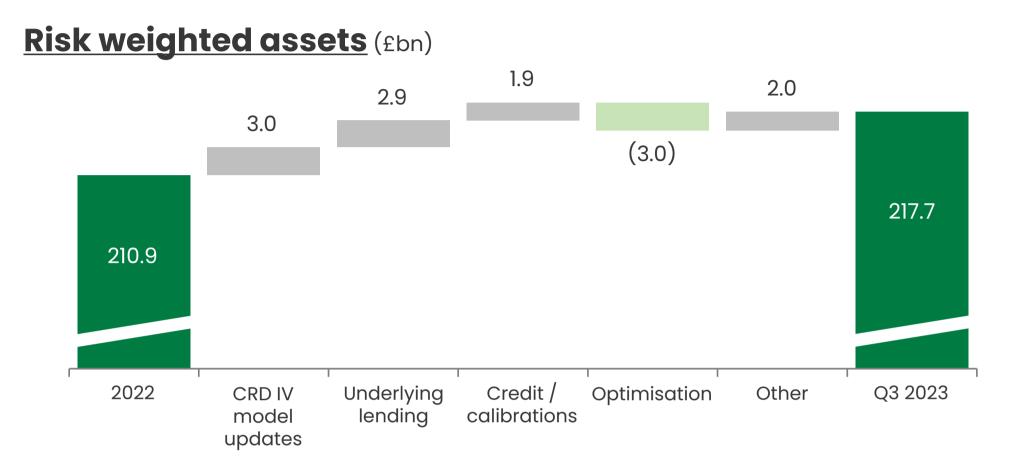
Tangible net asset value per share (pence)



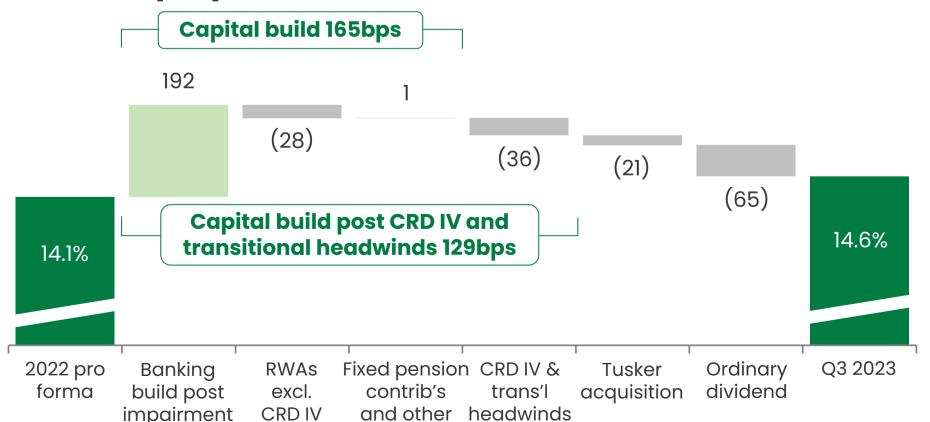
- YTD restructuring £69m with £44m in Q3
- Negative insurance volatility impact, alongside usual fair value unwind
- YTD RoTE 16.6%, 16.9% in Q3; continue to expect >14%
 RoTE in 2023
- TNAV 47.2p, up 0.7p YTD and 1.5p in Q3, largely due to profits, share count and cash flow hedge reserve movements
- Continue to expect TNAV to benefit from buybacks, growth and unwind of headwinds, including cash flow hedge reserve, over the medium term

Continued strong capital generation





Common equity tier 1 ratio (%, bps)



- RWAs £217.7bn, up £6.8bn YTD incl. £2.4bn in Q3
- Strong 165bps capital generation after 30bps full fixed pension deficit contributions; 129bps after regulatory headwinds
- CET1 ratio 14.6% after 65bps dividend accrual
 - Ahead of ongoing CET1 target of c.12.5% plus a c.1% management buffer
- Continue to expect 2023 capital generation, post CRD IV and transitional headwinds, to be c.175bps
- Pensions triennial review substantially agreed
 - Aggregate funding deficit c.£250m: after closing £250m by Q1 2024, no further contributions in this triennial period

11

Consistent delivery



Purpose

Helping Britain Prosper

- Continued robust financial performance
- 2023 financial guidance
 - NIM of >310bps
 - Operating costs of c.£9.1bn
 - AQR now expected to be <30bps
 - RoTE of >14%
 - Capital generation of c.175bps
- Well positioned to deliver for all stakeholders



Q&A



Appendix

Quarterly P&L and key ratios



(£m)	Q3 2023	Q2 2023	Q1 2023	Q4 2022	Q3 2022	Q2 2022	Q1 2022
Net interest income	3,444	3,469	3,535	3,643	3,394	3,190	2,945
Other income	1,299	1,281	1,257	1,128	1,171	1,185	1,182
Operating lease depreciation	(229)	(216)	(140)	(78)	(82)	(119)	(94)
Net income	4,514	4,534	4,652	4,693	4,483	4,256	4,033
Operating costs	(2,241)	(2,243)	(2,170)	(2,356)	(2,145)	(2,112)	(2,059)
Remediation	(64)	(51)	(19)	(166)	(10)	(27)	(52)
Total costs	(2,305)	(2,294)	(2,189)	(2,522)	(2,155)	(2,139)	(2,111)
Underlying profit before impairment	2,209	2,240	2,463	2,171	2,328	2,117	1,922
Impairment charge	(187)	(419)	(243)	(465)	(668)	(200)	(177)
Underlying profit	2,022	1,821	2,220	1,706	1,660	1,917	1,745
Restructuring	(44)	(13)	(12)	(11)	(22)	(23)	(24)
Volatility and other items	(120)	(198)	52	(638)	(1,062)	(289)	(177)
Statutory profit before tax	1,858	1,610	2,260	1,057	576	1,605	1,544
Statutory profit after tax	1,420	1,223	1,641	982	494	1,302	1,145
Net interest margin	3.08%	3.14%	3.22%	3.22%	2.98%	2.87%	2.68%
Average interest earning assets	£453bn	£453bn	£454bn	£454bn	£455bn	£451bn	£448bn
Cost:income ratio	51.1%	50.6%	47.1%	53.7%	48.1%	50.3%	52.3%
Asset quality ratio	0.17%	0.36%	0.22%	0.38%	0.57%	0.17%	0.16%
Return on tangible equity	16.9%	13.6%	19.1%	11.0%	4.2%	13.0%	10.7%
Tangible net asset value per share	47.2p	45.7p	49.6p	46.5p	44.5p	51.4p	53.7p

Updated economic scenarios



Scenario	ECL (£m)	Measure (%)	2023	vs Q4 2022	2024	2025	2026	2027	Ave. 23-27
		GDP	0.8	0.7	2.0	1.5	1.8	2.1	1.6
		Unemployment rate	3.9	1.1	2.9	2.8	3.1	3.1	3.1
Upoido (20%)	3,986	HPI growth	(3.4)	(0.6)	1.4	9.5	9.7	7.6	4.8
Upside (30%)	3,960	CRE price growth	(0.4)	(8.9)	9.5	3.2	2.3	2.0	3.3
		UK Bank Rate	5.06	0.11	6.61	6.27	5.76	5.59	5.86
		CPI inflation	7.6	(0.7)	4.2	3.4	3.2	3.6	4.4
		GDP	0.4	1.6	0.5	1.0	1.7	2.1	1.2
		Unemployment rate	4.3	(0.2)	4.9	5.1	5.1	5.0	4.9
Development (2004)	4,733	HPI growth	(4.7)	2.2	(2.4)	2.3	4.0	4.1	0.6
Base case (30%)		CRE price growth	(4.2)	(0.9)	1.0	0.5	1.2	1.8	0.0
		UK Bank Rate	4.94	0.94	5.19	4.38	3.75	3.50	4.35
		CPI inflation	7.6	(0.7)	4.1	2.9	2.1	2.3	3.8
	5,884	GDP	0.0	3.0	(1.4)	0.5	1.7	2.2	0.6
		Unemployment rate	4.8	(1.5)	7.1	7.5	7.4	7.0	6.7
Downside (30%)		HPI growth	(5.7)	5.4	(5.6)	(4.5)	(2.0)	0.2	(3.6)
		CRE price growth	(7.7)	7.3	(7.7)	(3.0)	(1.1)	0.3	(3.9)
		UK Bank Rate	4.83	1.90	3.69	2.34	1.61	1.27	2.75
		CPI inflation	7.6	(0.6)	4.0	2.4	1.1	0.9	3.2
	10,076	GDP	(0.4)	4.8	(3.1)	0.1	1.5	2.1	0.0
		Unemployment rate	5.4	(3.6)	9.8	10.5	10.1	9.5	9.1
Severe		HPI growth	(7.4)	7.4	(10.1)	(12.9)	(9.4)	(5.4)	(9.1)
downside (10%)		CRE price growth	(12.9)	15.9	(19.3)	(9.4)	(5.6)	(2.3)	(10.1)
		UK Bank Rate – adj.	5.44	(1.56)	7.00	4.94	3.88	3.50	4.95
		CPI inflation – adj.	8.1	(6.2)	6.3	5.4	4.2	3.9	5.6
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Probability weighted 5,389

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