



2026 half year results fixed income presentation

Lloyds Banking Group
30 July 2026



Leading UK digital bank and integrated financial services provider



Lloyds Banking Group

Retail

Consumer Relationships

- Current accounts
- Savings accounts
- Mass affluent proposition

Consumer Lending

- Mortgages
- Credit cards
- Personal loans
- Motor finance

Commercial

Business & Commercial Banking

- Business loans
- Transactional banking
- Working capital
- Merchant services

Corporate & Institutional Banking

- Lending & debt capital markets
- Cash liquidity
- Risk management

Insurance, Pensions & Investments

- Home, motor, and pet insurance
- Workplace pensions, direct to consumer pensions, retirement planning
- Ready-Made investments, Sharedealing



2022-26 strategic progress



The UK financial services leader - customer focused, digitally led



Market leader

c.28m Retail customers

c.1m Commercial relationships

#1 or leading positions
across target segments and products

Digital and AI leader

c.22m Mobile app users, UK's
largest digital bank

c.7bn Annual digital logons

'Outstanding' in Euromoney ranking
of best digital banks globally

>800 AI models live today

Cost and capital leader

Since 2021

>£2bn Gross cost savings

c.£28bn Cumulative RWA
optimisation

c.£17bn Shareholder distributions
(c.25% of m/cap)

Low risk, diversified balance sheet underpinning sustained value creation

£492bn

Customer lending
(H1 2026)

£501bn

Customer deposits
(H1 2026)

c.£20bn

Group net income (FY 2026)
c.34% OOI contribution

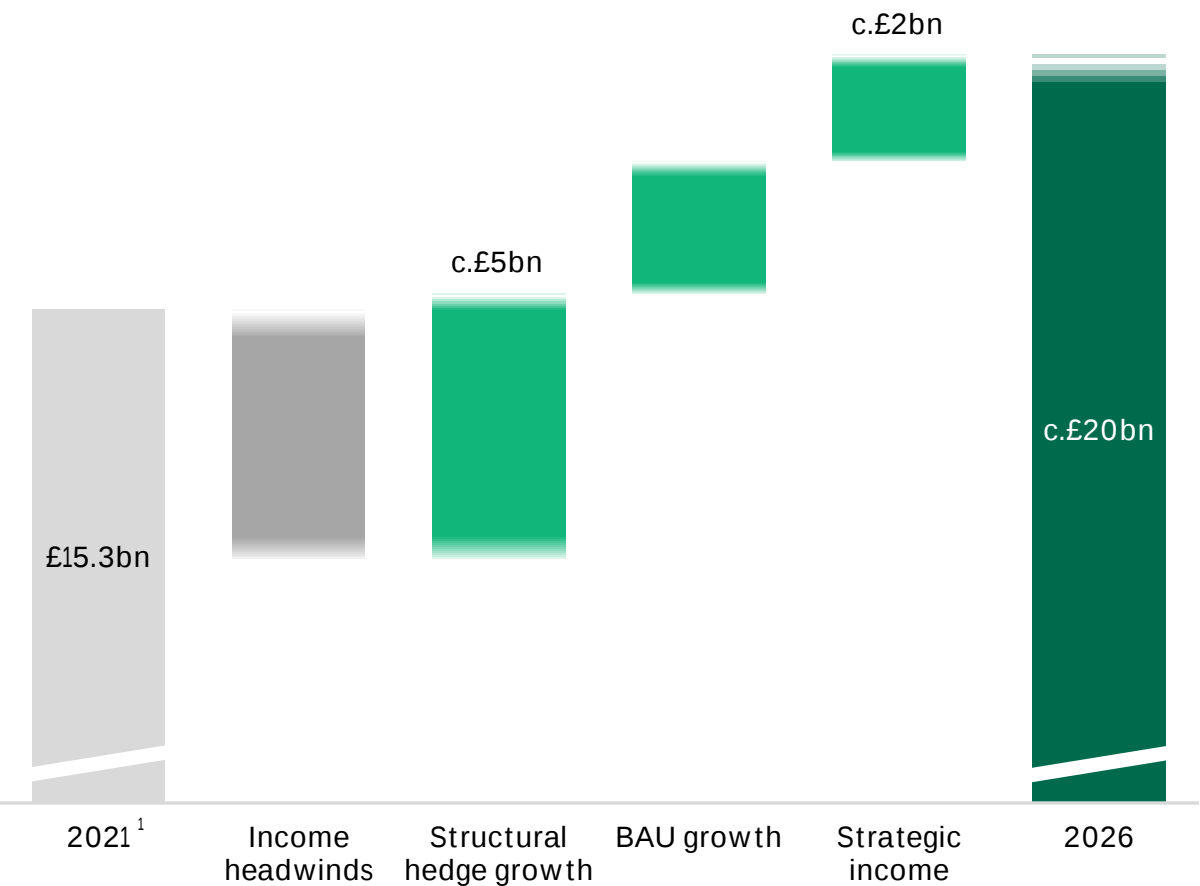
>16%

Return on Tangible Equity
(FY 2026)

Market leader: Broad-based growth since 2021

c.£5bn net income growth, mid-single-digit CAGR

Net income (£bn)



Customer experience improvements

12pp increase in FRS Net Promoter Score vs. 2021²

Market share gains

3pp average market share increase in target areas

Balance sheet growth

+£43bn lending, +£25bn deposits, +£132bn open book AUA

Diversification

8% OOI CAGR; c.34% of net income (+4pp vs. 2021)

Growth in high value areas

>3m Mass Affluent customers, c.4x Tusker fleet growth³

New revenues from strategic initiatives

c.£2bn by FY 2026, ahead of original target (c.£1.5bn)

Digital and AI leader: Established the platform for innovation

Strong execution against a clear digital and AI strategy

Invested in people and infrastructure

c.11k tech and data hires since 2021; platform teams c.80% weighted to tech talent
>60% of applications on Cloud (2021: Negligible); >50% reduction in data centres since 2021
Legacy applications down c.25% since 2021; c.35% gross reduction in run and change tech costs

Improved, digital-first outcomes

+30pp increase in proportion of Retail product openings through app since 2021
>1m Scottish Widows app users, up c.80% YoY
>50% of key BCB servicing interactions digitised

Leadership across new technologies

>£100m Gen AI P&L benefit in 2026; recognised as **leading Financial Services AI adoption**
UK-first public blockchain tokenised deposits transaction
Acquired pioneering wallet capabilities through **Curve**

Divisional examples

Retail

c.50% growth in app users vs. 2021
c.15pp residential refinancing via Home Hub ecosystem

Commercial

Up to 15x opening time reduction from digital BCA origination
Launched **market-leading** algorithmic FX solution

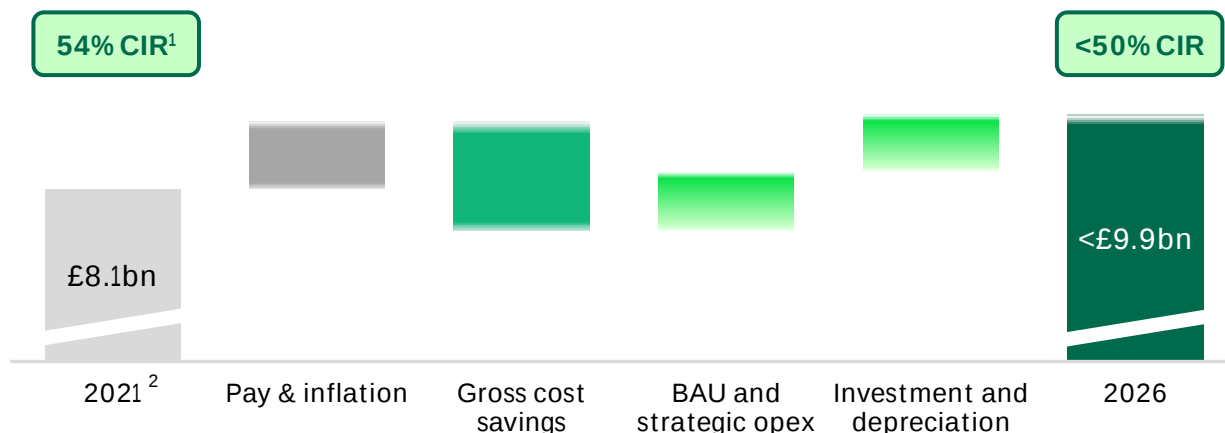
IP&I

c.50% digital take up of home insurance journeys, up c.15pp YoY
>90k new investment customers since launch of Ready-Made Investments in 2023

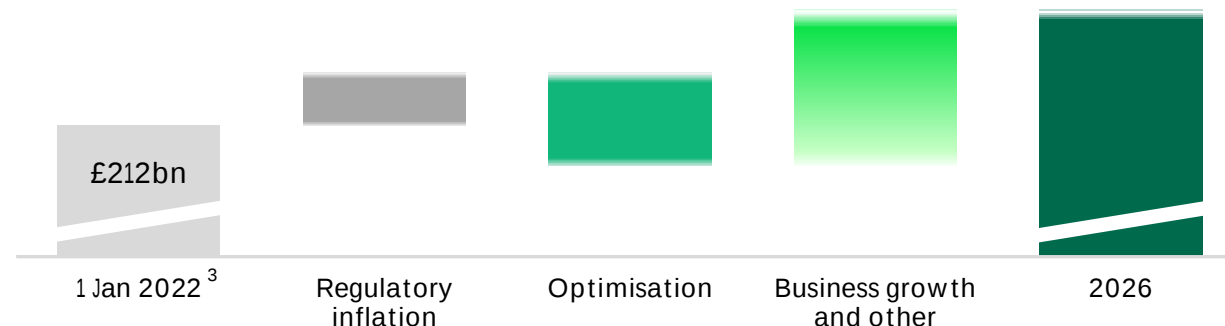
Cost and capital leader: Created capacity to fund growth

Successfully mitigated inflationary and regulatory headwinds

Operating costs (£bn)



RWAs (£bn)



Significant gross cost savings

>£2bn realised to date (original target: c.£1bn by 2024)

Productivity enhancements

c.45% increase in active customers served per distribution FTE

Strategic investment

>£4bn over 5 years; on track to deliver targeted outcomes

Optimised the balance sheet, offsetting headwinds

c.£28bn cumulative RWA optimisation since 2021

De-risking the Group, reducing claims on capital

Addressed pension deficit and securitised legacy mortgages

Delivered for shareholders

More than doubled ordinary dividend vs. 2021

On track to deliver 2026 and accelerate beyond

New strategic initiative revenues

c.£2bn

Strategic initiative revenues
by FY 2026

Diversified income growth

8%

OOI CAGR vs. 2021 (annualised);
Net income contribution +4pp

Significant gross cost savings

>£2bn

Gross cost savings realised

Improved operating leverage

<50%

FY 2026 CIR

Higher, more sustainable returns

>16%

FY 2026 RoTE

Growing capital generation

>200bps

FY 2026 capital generation



The next phase...

Accelerate 2030

HY results update

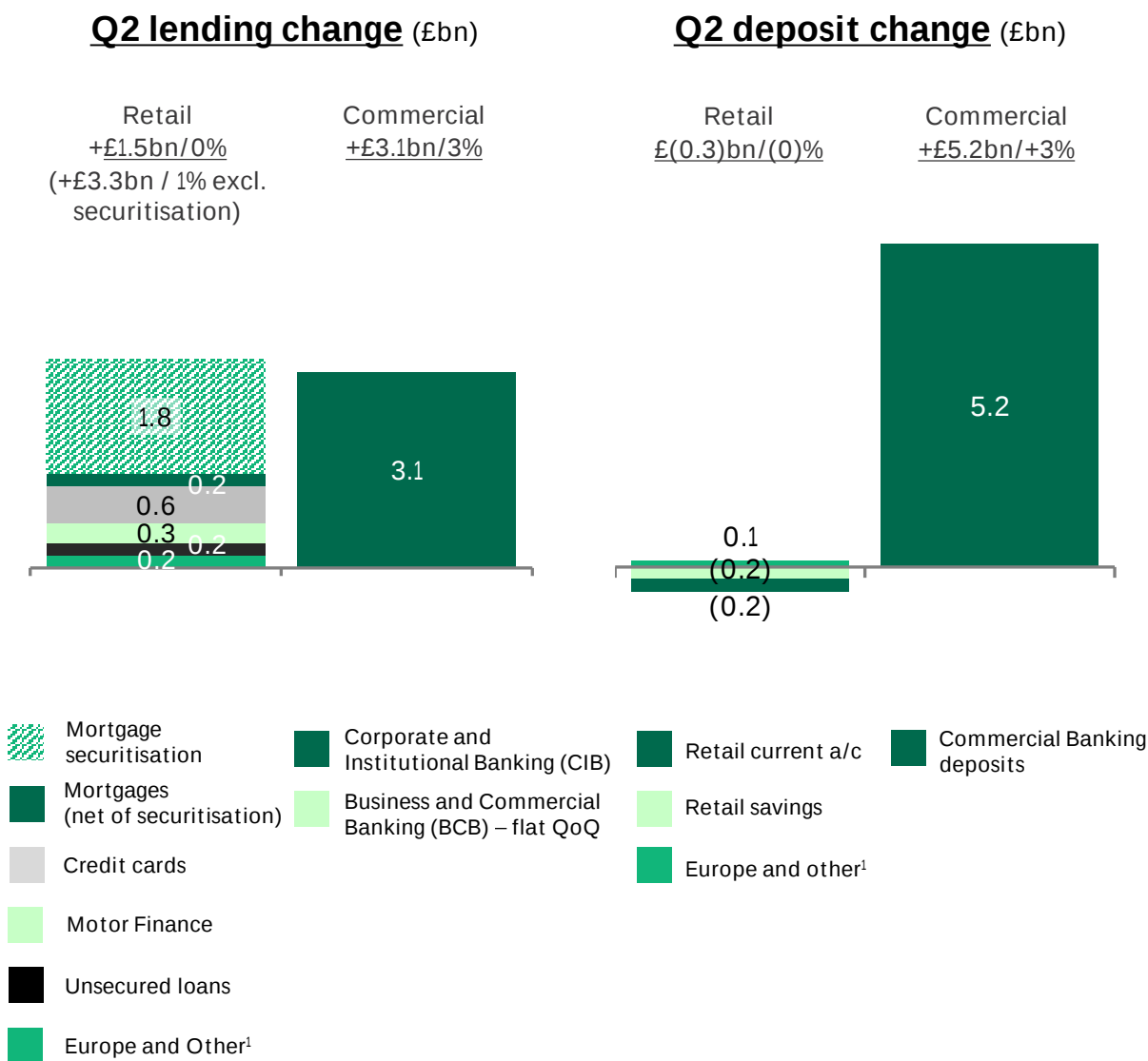


Sustained strength in financial performance

Financial performance ¹ (£m)	H1 2026	H1 2025	YoY %	Q2 2026	Q1 2026	QoQ %
Net interest income	7,278	6,655	9	3,709	3,569	4
Other income	3,310	2,969	11	1,705	1,605	6
Operating lease depreciation	(841)	(710)	(18)	(452)	(389)	(16)
Net income	9,747	8,914	9	4,962	4,785	4
Operating costs	(4,876)	(4,874)	-	(2,402)	(2,474)	3
Remediation	(39)	(37)	(5)	(28)	(11)	
Total costs inc. remediation	(4,915)	(4,911)	-	(2,430)	(2,485)	2
Underlying profit pre impairment	4,832	4,003	21	2,532	2,300	10
Impairment charge	(617)	(442)	(40)	(322)	(295)	(9)
Underlying profit	4,215	3,561	18	2,210	2,005	10
Statutory profit after tax	3,123	2,544	23	1,568	1,555	1
Net interest margin	3.19%	3.04%	15bp	3.22%	3.17%	5bp
Cost:income ratio	50.4%	55.1%	(4.7)pp	49.0%	51.9%	(2.9)pp
Return on tangible equity	17.1%	14.1%	3.0pp	17.0%	17.0%	-
TNAV per share	57.0p	54.5p	2.5p	57.0p	57.9p	(0.9)p
Pro forma CET1 ratio	13.1%	13.8%	(0.7)pp	13.1%	13.4%	(0.3)pp

- **Statutory PAT £3.1bn in H1; RoTE 17.1%**
- **Income momentum: Net income £9.7bn, up 9% YoY, with strong growth across NII and OOI**
- **Disciplined cost management: Operating costs £4.9bn, flat YoY**
- **Strong and stable credit performance: £617m impairment, 25bps AQR**
- **Strong capital generation of 108bps, supporting a 30% increase in the interim dividend and a £1bn buyback**
- **Pro forma CET1 ratio 13.1%**

Robust balance sheet growth

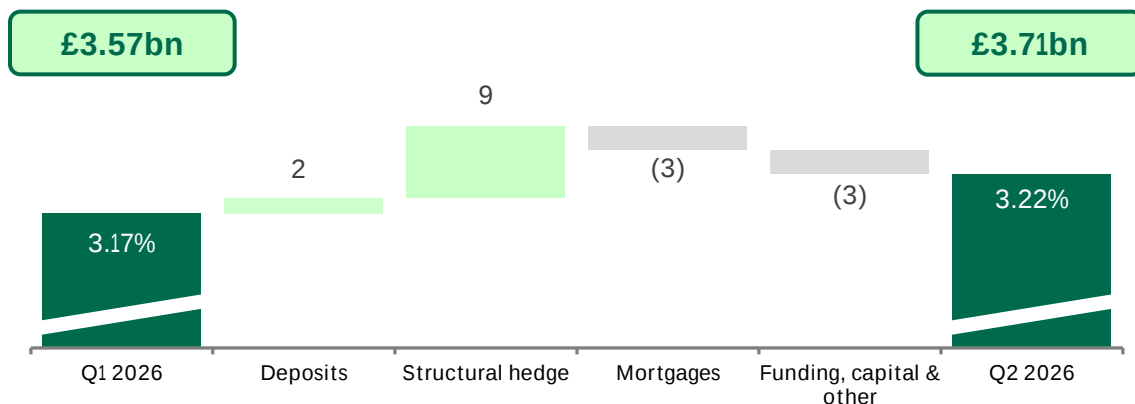


- Lending £491.5bn, up £5.3bn / 1% in Q2, 2% YTD. Growth across portfolios**
 - Mortgages up £0.2bn QoQ, up £2.0bn excl. securitisation; completion margins c.70bps
 - Continued growth in Cards, Loans, Motor and Europe
 - Commercial up £3.1bn, net of £0.3bn government backed lending repayments
- Deposits £500.9bn, up £5.0bn / 1% in Q2, 1% YTD**
 - Retail broadly flat QoQ; stable savings balances and European growth
 - Commercial up £5.2bn, with growth in targeted sectors
- £251bn IP&I open book AuA, up by c.£25bn QoQ**

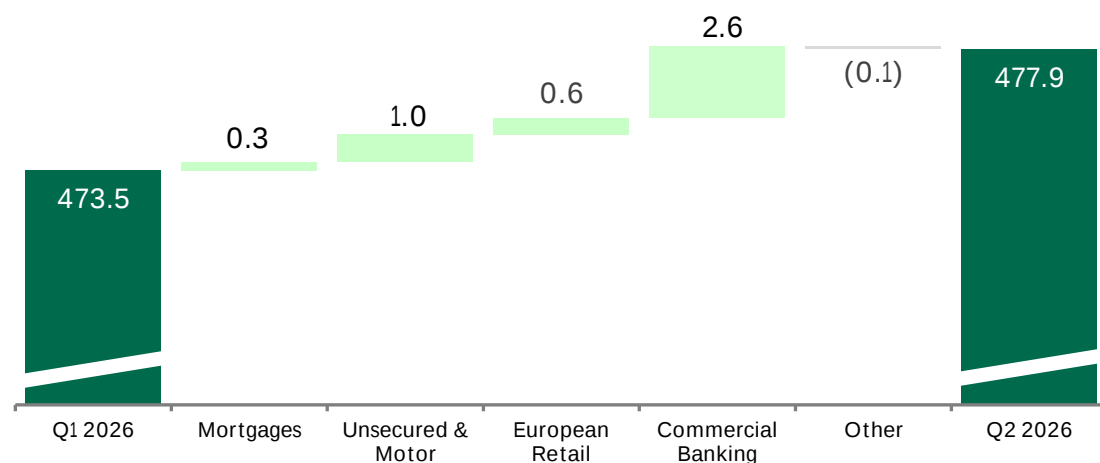
1 – Includes Europe and UK private bank. Lending also includes Overdrafts.

Continued growth in net interest income

Net interest income and banking net interest margin (£bn, bps)



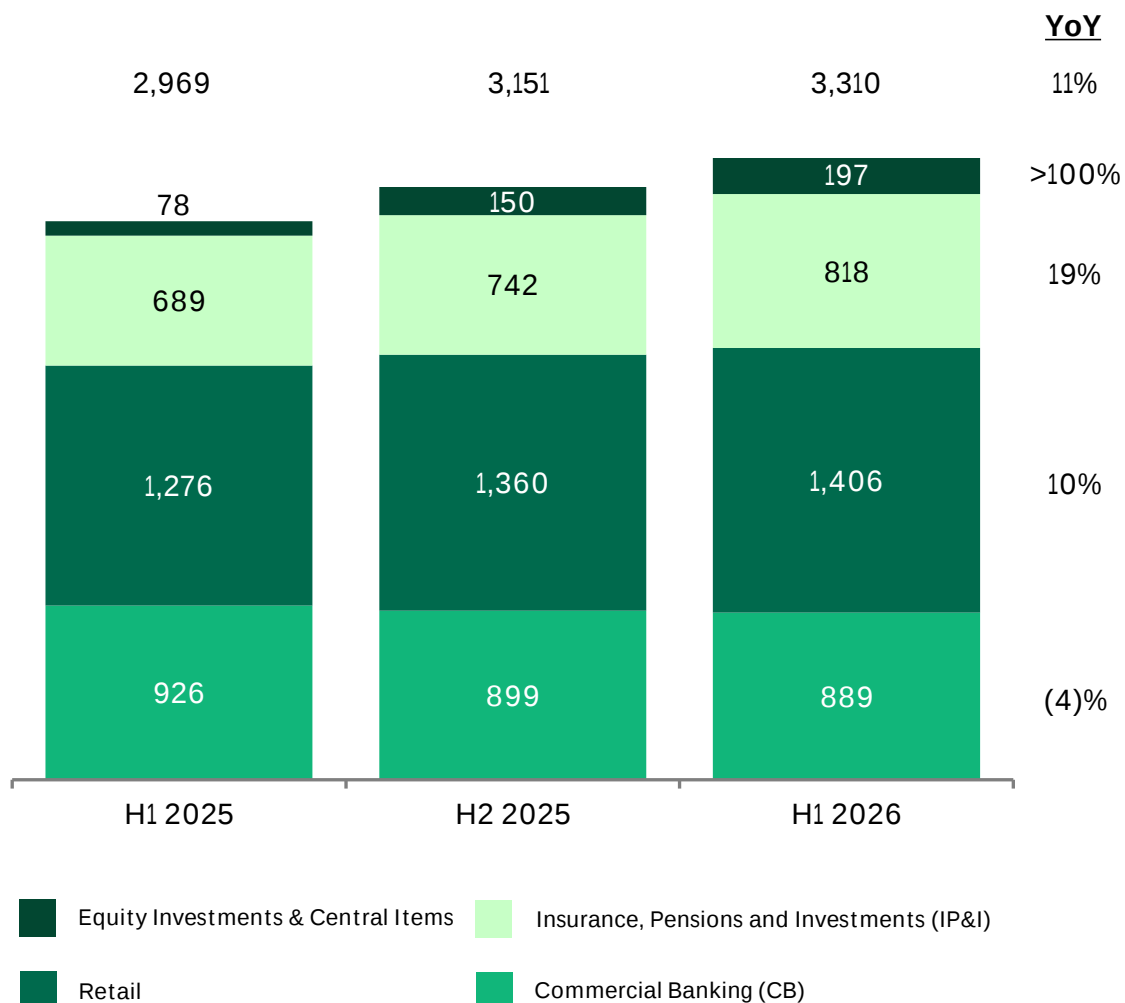
Average interest earning assets (£bn)



- H1 NII £7.3bn, up 9% YoY, Q2 up 4% QoQ
- H1 AIEAs £475.7bn, up 4% YoY; Q2 £477.9bn, up 1% QoQ
- H1 NIM 319bps; Q2 NIM 322bps up 5bp QoQ
 - Hedge tailwind and stable base rate more than offset mortgages refinancing headwind
 - H1 non-banking NII charge of £251m, £123m in Q2
- H1 structural hedge earnings of £3.4bn
 - Notional balance of £246bn, flat QoQ
 - Stable c.3.75 year weighted average duration
 - Continue to expect hedge income of >£7bn in 2026 and >£8bn in 2027, with growth to the end of the decade
- Continue to expect 2026 NII of >£14.9bn

Continued momentum in other income

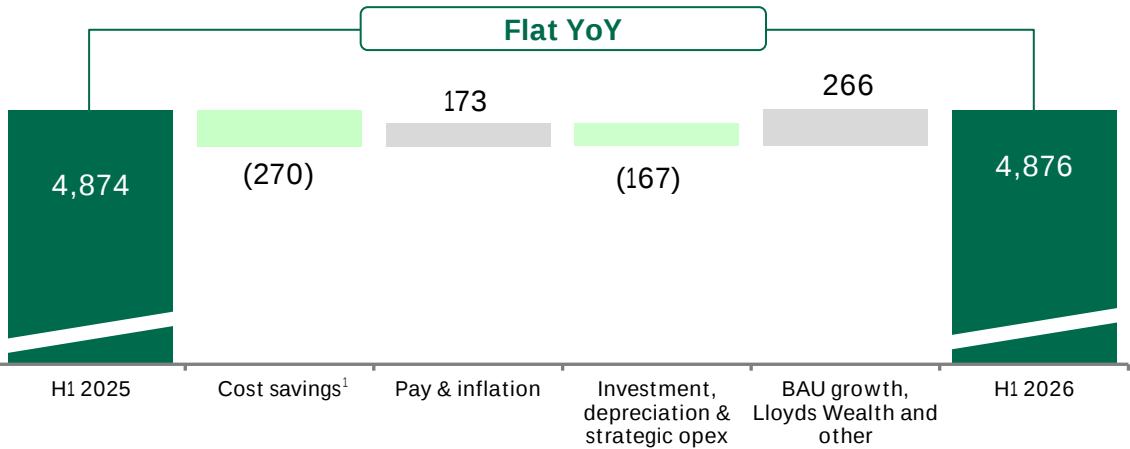
Divisional other income (£m)



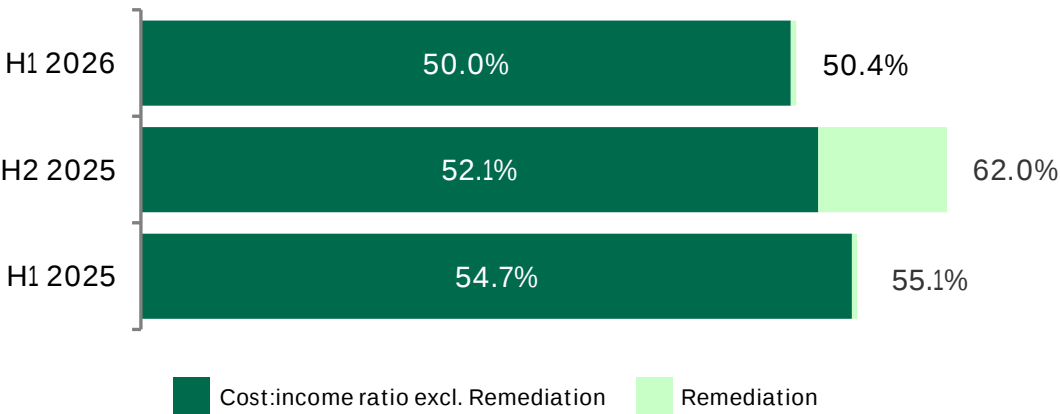
- **OOI £3.3bn in H1, up 11% YoY; £1.7bn in Q2**
- **Broad-based other income momentum in H1**
 - Retail: Growth in Transport and payments
 - CB: Loan Markets & Transaction banking growth more than offset by lower trading income; QoQ growth
 - IP&I: Growth in Workplace and Lloyds Wealth
 - Equity Investments: Strength in LDC & Lloyds Living
- **H1 OpLD £841m, including £452m charge in Q2**
 - Q2 impacted by fleet growth and a £41m revaluation charge due to lower used car prices
 - Going forward, expect reversion to normalised run-rate, growing in line with the fleet

Continued discipline on costs

Operating costs (£m)



Cost:income ratio (%)



- **H1 operating costs £4.9bn, flat YoY; £2.4bn in Q2**
 - Reflects continued efficiency savings, lower investment (including severance) and timing
- **Remediation charge £39m; £28m in Q2**
- **H1 cost:income 50.4%; 49.0% in Q2**
- **Continue to expect cost:income ratio <50% in 2026 (operating costs <£9.9bn)**
 - Ongoing efficiency savings significantly offset full year impact of Lloyds Wealth, Curve and inflation

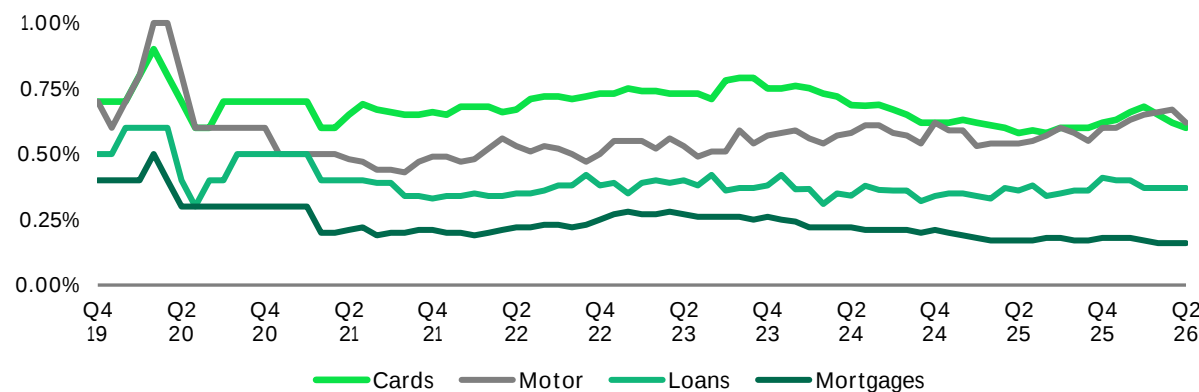
1 – Does not include change savings.

Continued strong and stable credit performance

Impairment (£m)

	H1 2026	H1 2025	YoY £m	Q2 2026	Q1 2026	QoQ £m
Charge (credit) pre updated MES ¹	537	451	86	343	194	149
<i>Retail</i>	488	426	62	264	224	40
<i>Commercial Banking</i>	48	25	23	78	(30)	108
<i>Other</i>	1	-	1	1	-	1
Updated economic outlook	80	(9)	89	(21)	101	(122)
<i>Retail</i>	77	(84)	161	(18)	95	(113)
<i>Commercial Banking</i>	3	75	(72)	(3)	6	(9)
Total impairment charge/(credit)	617	442	175	322	295	27

Retail new to arrears (3 month rolling average, %)



- Strong and stable credit performance reflecting prudent lending and resilient customer base
 - Arrears low and stable across portfolios
 - Stable early warning indicators
- H1 impairment charge £617m; AQR 25bps
- Q2 impairment charge £322m; AQR 26bps
 - Pre-MES AQR 28bps includes model updates and non-repeat of Q1 releases
 - Modest economic outlook updates result in small Q2 MES release
- Continue to expect 2026 AQR c.25bps

Sustained strength in financial performance

Purpose
**Helping
Britain
Prosper**

2026 guidance	
Net interest income	>£14.9bn
Cost:income	<50% CIR (Operating costs <£9.9bn)
Asset quality ratio	c.25bps
RoTE	>16%
Capital generation	>200bps
CET1 ratio target	Pay down to c.13.0%
Capital distribution	Progressive and sustainable ordinary dividend

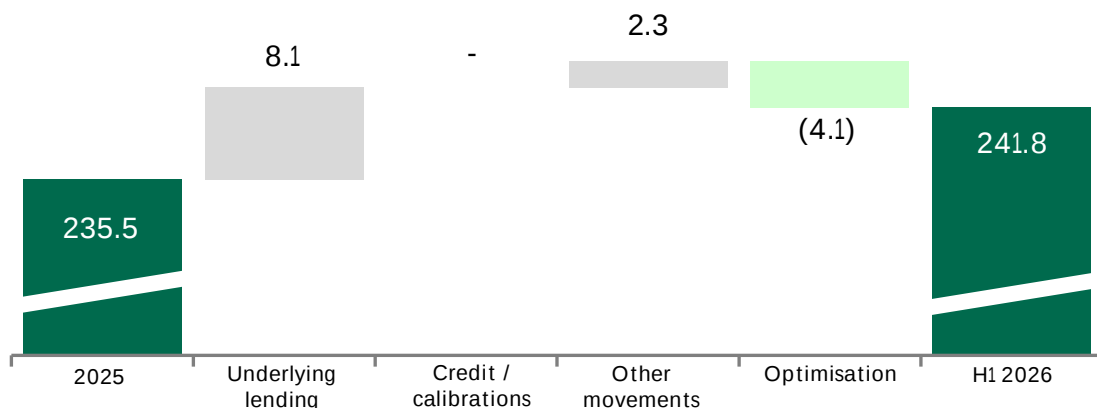
Committed to continued income growth, improving operating leverage, stronger, sustainable returns and growing capital generation

Capital, Funding & Liquidity

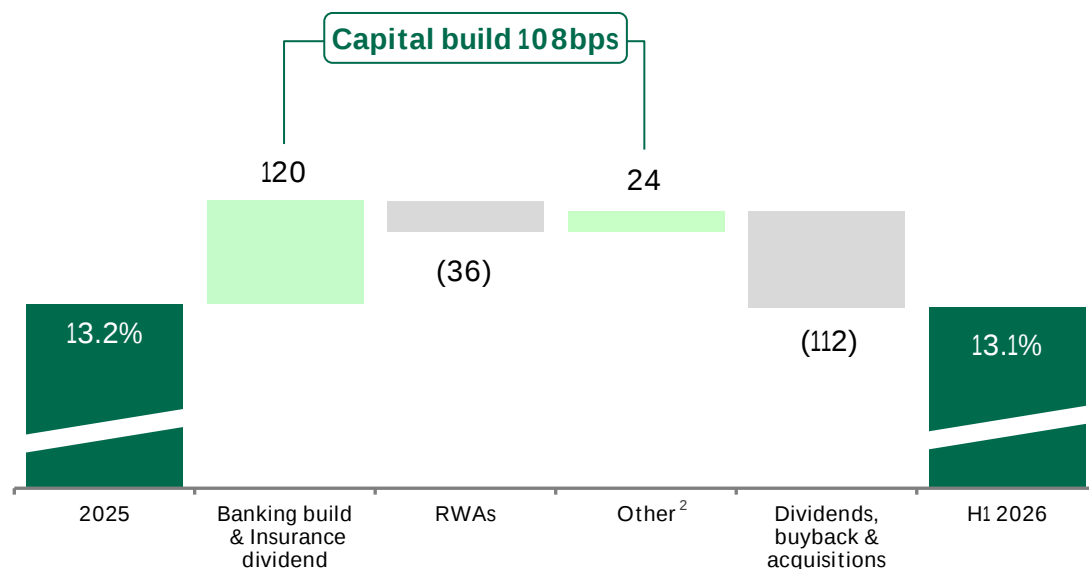


Strong capital generation

Risk weighted assets (£bn)



Common equity tier 1 ratio¹ (% , bps)

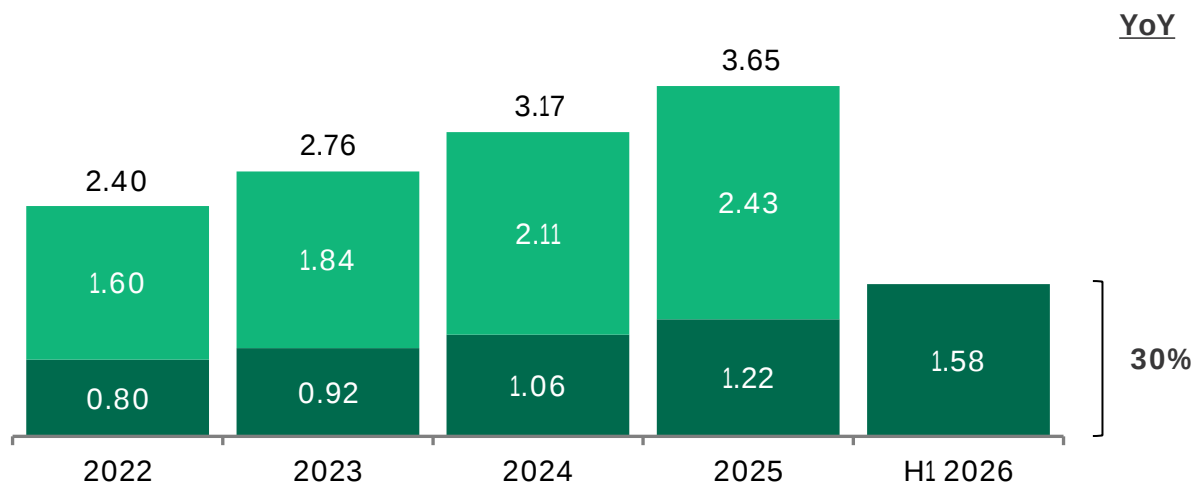


- RWAs £241.8bn; up £6.3bn in H1, up £1.0bn in Q2
 - Strong lending growth offset by continued optimisation
- Strong 108bps capital generation in H1, 67bps in Q2
- Pro forma CET1 ratio 13.1% after dividend accrual and buyback
- Continue to expect 2026 capital generation to be >200bps

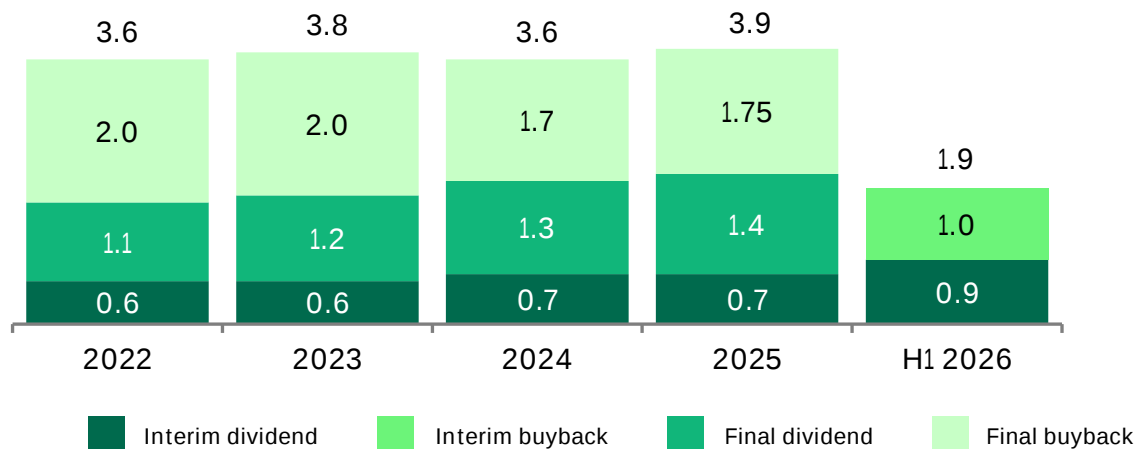
1 – Shown on a pro forma basis. 2 – Other includes share-based payments and market movements.

Significant growth in capital distributions

Dividend per share (pence)



Total distributions¹ (£bn)



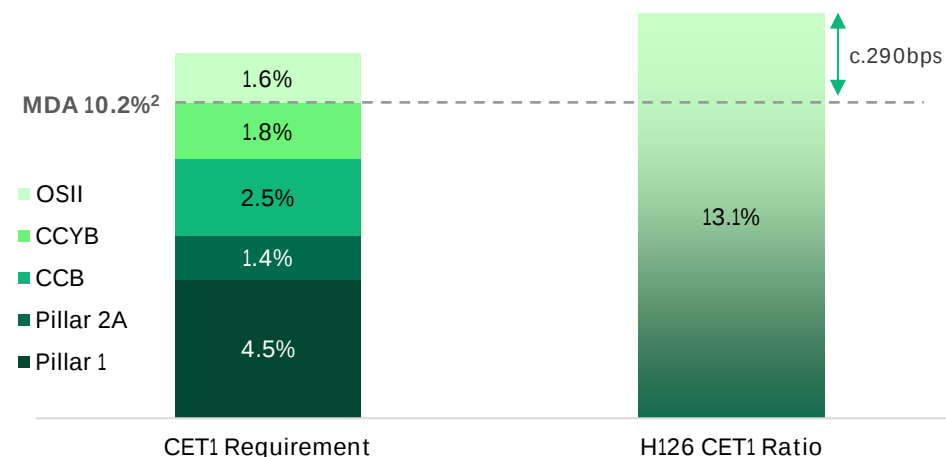
- Strong capital generation enables continued growth in shareholder distributions
- Interim dividend of 1.58p, 30% higher YoY, reflecting capital position and confidence in earnings trajectory
- First interim buyback of up to £1bn, supporting £1.9bn of capital return in the half
 - Share count reduction of >18% since end 2021
- Continue to expect to pay down to c.13.0% CET1 target by end 2026
- Committed to returning excess capital

¹ – Announced in year. Chart uses rounded inputs.

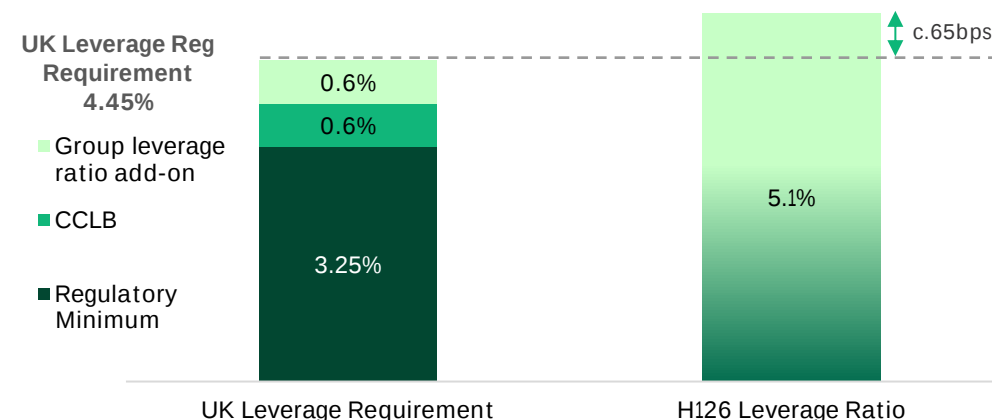
Prudent capital ratios

No material impact expected from July 2026 FPC proposals on Leverage Requirements, with the Group's binding constraint being RWA requirements

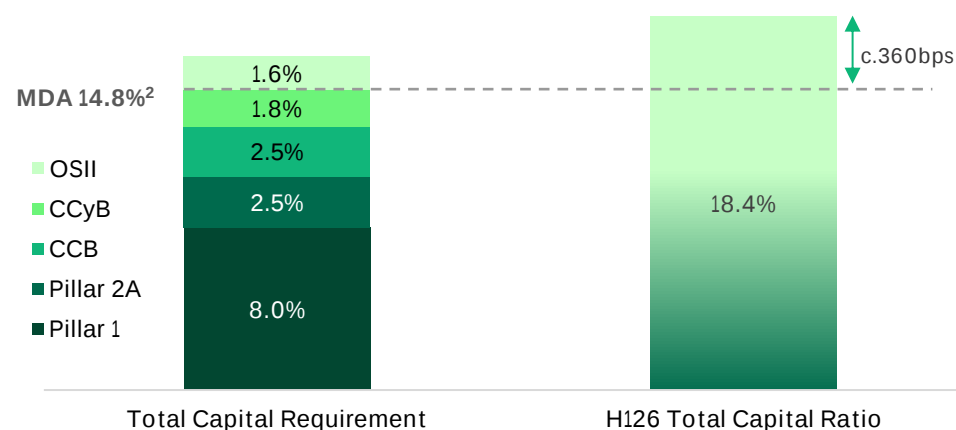
13.1% pro forma¹ CET1 following 108bps of capital generation



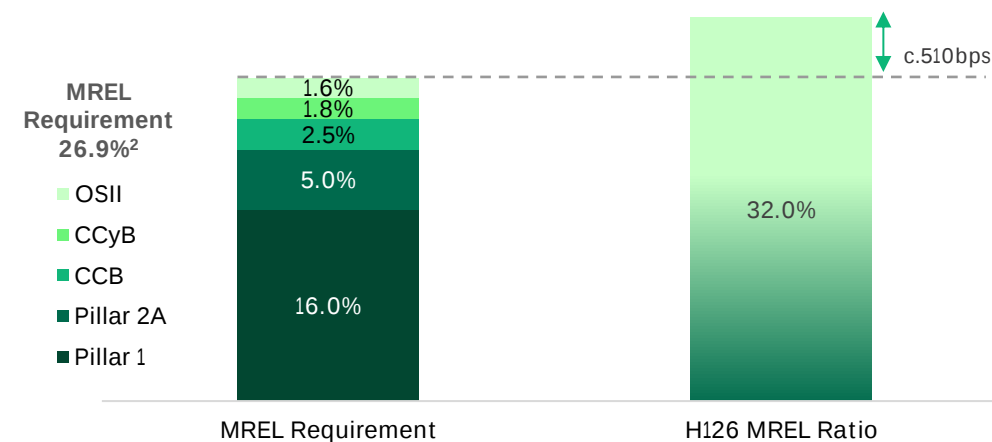
Significant headroom above UK Leverage Requirements



Total capital ratio of 18.4% ahead of regulatory requirement



MREL remains strong and above regulatory requirement



1 - Pro forma CET1 ratio reflects full impact of the buyback announced at HY26 results.

2 - The MDA threshold is based on the combined buffer requirement, excluding the equivalent of the Ring-Fenced Bank's O-SII buffer. MDA and MREL thresholds are calculated using unrounded regulatory requirements

Active capital & risk management

H1 2026 risk transfer transactions

Synthetic SRT

- Investors provide credit protection on the junior tranche of a reference portfolio of assets
- The Group pays investors a coupon for providing the protection for an agreed period
- Assets remain on balance sheet, with no impact on the client relationship or servicing
- Executed 2 transactions so far in 2026

SME Agriculture
c.£0.5bn¹

SME Loans
c.£4.0bn¹

Securitised Sale

- Assets are fully derecognised from the balance sheet
- Group continues to service the loans; no impact on customer treatment and retention of relationship
- Executed c.£11bn² transactions across Retail since 2023

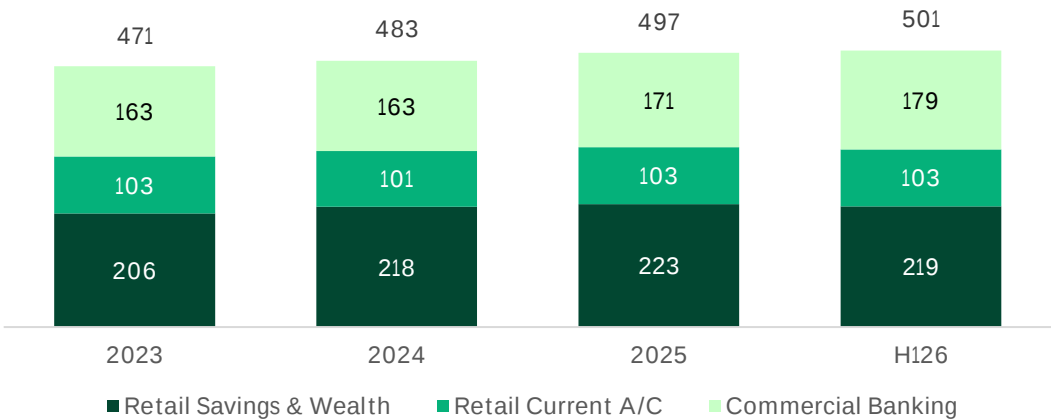
UK Residential Mortgages
c.£2bn²

- The Group engages in risk transfer transactions for capital and risk management purposes amongst other methods for balance sheet optimisation
- Since 2014, the Group has been active in synthetic SRTs across SME, agriculture mortgages, large corporates, CRE and project finance
- Securitised sales extend to retail portfolios, including UK residential mortgages, autos, and unsecured personal loans
- These transactions are capital accretive, reduce risk and improve the efficiency of capital
- Credit risk is transferred to investors, providing LBG the following benefits:
 - Credit protection
 - Reduction of credit risk on legacy portfolios leads to lower capital requirements and provisions

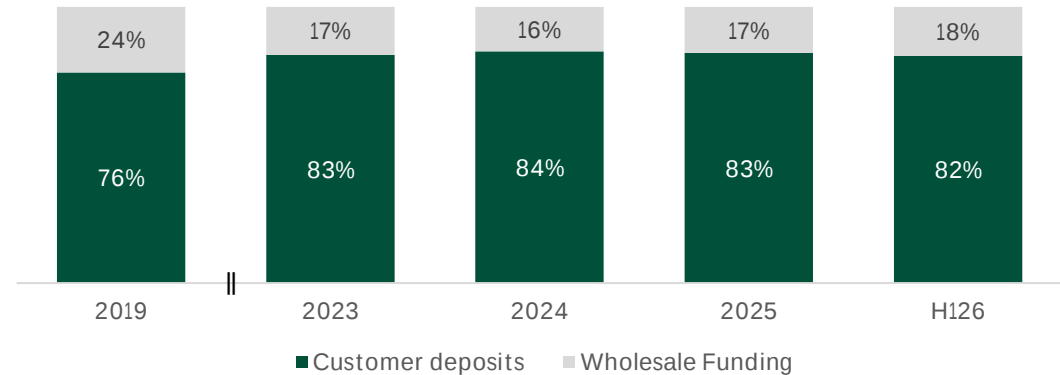
Diversified funding profile underpinned by strong deposit franchise



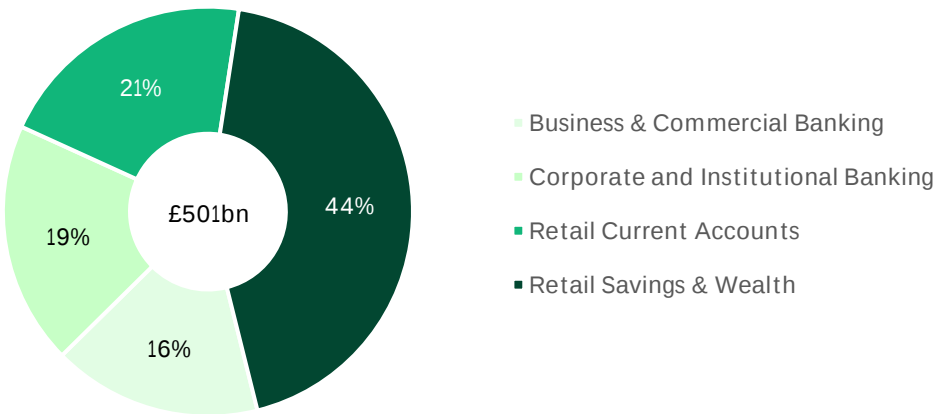
Stable customer funding profile with continued deposit growth (£bn)



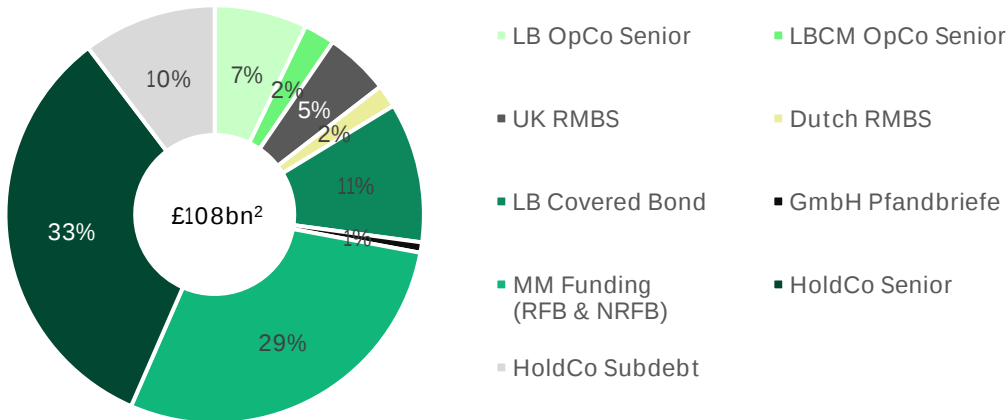
Wholesale funding profile remains anchored by a strong customer deposit franchise



Deposit franchise supported by Retail and Commercial customer relationships, with just under 60% of total deposits insured¹



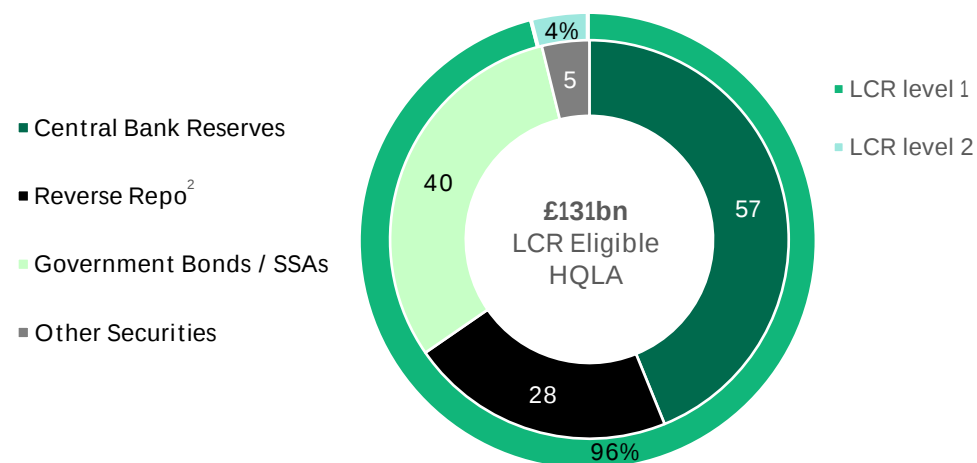
Well-diversified wholesale funding across portfolio entities, products, and currencies



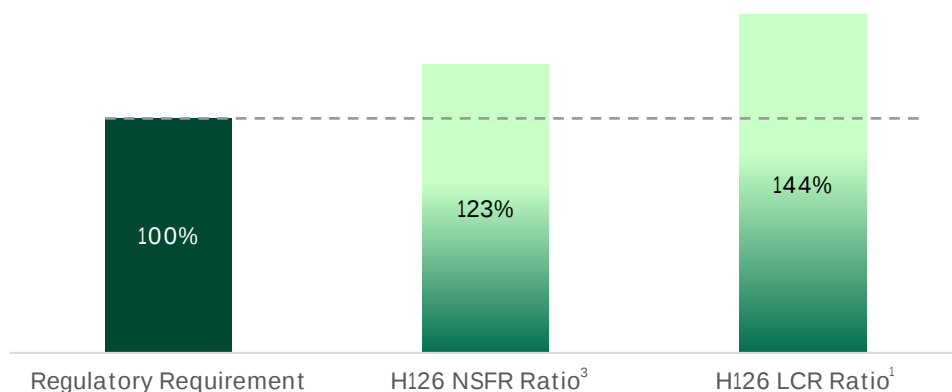
1 – Insured being those deposits immediately eligible for deposit protection schemes (principally the FSCS in the UK).
 2 – Deposits from banks have been removed from the wholesale funding definition, which now includes only debt securities in issue and subordinated liabilities.

Liquidity buffer remains robust and well positioned

£131bn¹ liquidity buffer hedged for interest rate risk exposure



Liquidity ratios remain comfortably above requirements



- The liquidity buffer is predominantly held in Level 1 high-quality liquid assets, principally cash and government bonds.
- Assets are sourced through a combination of bond purchases and bonds financed via reverse repo.
- Fixed-rate bonds within the portfolio are hedged for interest rate risk, resulting in minimal exposure to movements in bond yields.
- Bonds accounted for as held to collect represent a small proportion of the overall liquidity buffer (c.6%)
- The Group maintains an additional £97bn¹ of contingent liquidity via prepositioned assets at central banks

2026 Wholesale Issuance

2026 Completed YTD

Issuance detail

**HoldCo
Senior**

£5.5bn

Guidance: up to £7bn

	Feb €1.5bn Dual Tranche May €750m Single Tranche G
	Feb \$2.75bn Multi-tranche
	Jun £750m Single Tranche
	Jun AUD 750m Dual Tranche G
	Jun JPY 75bn Dual Tranche

- Refinancing maturities across core and non-core currencies
- Support the Group's balance sheet growth
- Continued commitment to sustainable format as evident in recent EUR and AUD HoldCo Senior issuance

Capital

£0.5bn

Complete

	Apr £500m Tier 2
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- c.£0.4bn Tier 2 recognised from 30 July as a result of reclassification of Preference Shares following AT1 consent solicitation; no further Tier 2 issuance expected in 2026
- H126 Ratios:
 - AT1 ratio at c.2.0%
 - Tier 2 ratio at c.2.9%

OpCo
Secured / Unsecured

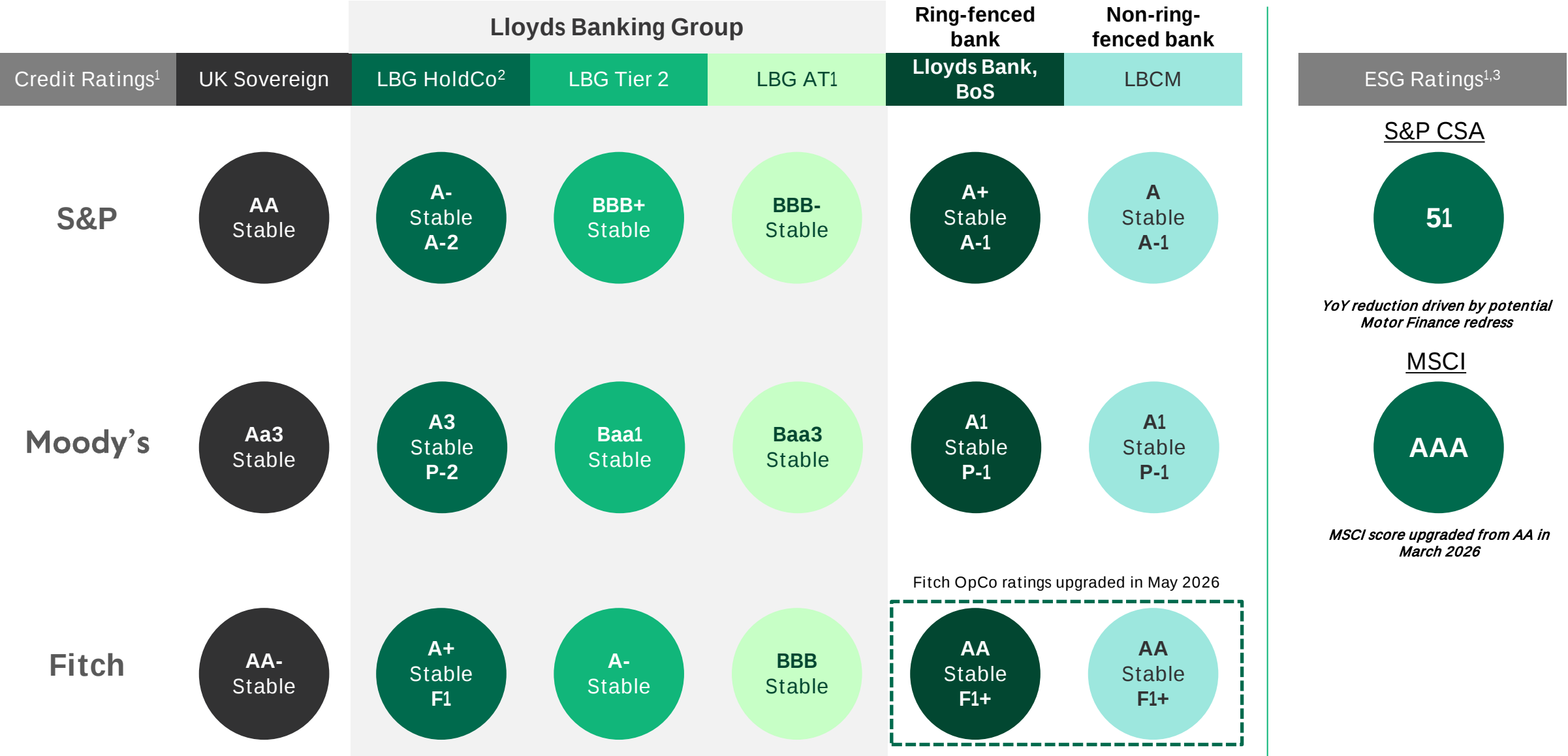
£5.2bn¹

Guidance: up to £7bn

	Feb €750m LB GmbH RMBS May €2bn LB Covered Bond Dual Tranche Jul €500m LBCM Senior
	Mar £1.5bn LB Covered Bond Jul £750m LB RMBS

- Modest OpCo issuance remaining across LB plc, LB GmbH, and LBCM, predominantly in secured format
- £13bn TFSME repaid in 2025 with £9bn remaining maturities across 2027 & beyond

Ratings reflect strong fundamentals



1 – Ratings shown as of 30.06.2026 and credit ratings reflect senior unsecured issuer ratings – LT, outlook, ST. 2 – LBG HoldCo issuer rating equivalent to HoldCo Senior Unsecured rating.

3 – Additional ESG Ratings can be found in our 2025 Sustainability Metrics Data Sheet

The logo features a stylized green arrow that curves from the bottom left towards the top right, pointing towards the word 'Accelerate'.

Accelerate

2030

Strategy overview

Stable UK economy, LBG uniquely positioned to grow faster

Stable UK economy with potential to move to higher growth trajectory

Resilient growth

Average real GDP growth 1.4% p.a. to 2030
Average nominal GDP growth 3.6% p.a. to 2030

Capacity to spend and invest

Household debt:income down >15pp¹ vs. 2021
Corporate debt:earnings down by a quarter² vs. 2021

Constructive regulatory environment

Conduct and prudential reforms

Structural shifts create long-term nominal GDP+ opportunities

UK opportunity

LBG leadership

Housing



Scope to unlock **c.£9tn** residential housing value

#1 UK mortgage lender, a **leading** FTB provider

Digital economy



0.4-1.2pp AI productivity benefit p.a. in next decade

Rated as a **top 20** digital bank globally

Infrastructure



>£700bn 10-year UK infrastructure pipeline

A **leading** UK I&PF provider

Energy transition



>£30bn p.a. clean energy investment by 2035

Finance **1 in 8** EVs on UK roads today

Wealth



Mandate to grow **c.33%** UK adults directly investing

Top 5 D2C platform provider; E2E wealth offering

Pensions



>23m people saving in workplace pensions

Top 3 workplace provider

Purpose

Helping Britain Prosper

Customer Promise

*Making finance simpler,
smarter and more connected
for every moment that
matters*

Strategy

Accelerate through reimagined customer experiences, increased Group connectivity, and a productivity step-change, enabled by pioneering technology

Strategic pillars

**Grow
the core**

**Innovate to
deepen & diversify**

**Simplify
to outperform**

Financial outcomes

**Continued
income growth**
Mid-single-digit CAGR

**Improving
operating leverage**
<45% CIR in 2030

**Stronger,
sustainable returns**
c.20% RoTE in 2030

**Growing
capital generation**
>225bps in 2030

Three pillars represent distinct opportunities

Grow the core

Innovate to deepen & diversify

Simplify to outperform

Focus areas

Scale our market leading businesses

Accelerate in faster growing areas within our core

Reimagine customer experiences, leveraging AI

Increase cross-Group connectivity

Extend into higher-value, fee generating adjacencies

Broaden reach across third party and AI channels

Build future-ready skills and infrastructure

Deliver a digital and AI productivity step-change

Maximise capital efficiency

Key strategic priorities

New, unique Group **Rewards** offering

Broader, transformed **Homes** experience

Digital and AI-enabled, full-service **BCB**

Focused, modern, client centric **CIB**

Integrated **bancassurance** and **wealth**

UK's first integrated **transport ecosystem**

Data-led, connected propositions

New **wallet** and **payments** products

Data as an AI enabler

Modernised **core platforms**

Reinvented **servicing** and **operations**

Scaled **originate to distribute**

Maintain/Grow market share

High-single-digit OOI CAGR

c.£2bn gross cost savings

Building on our competitive advantage...

**Market
leader**

**Digital and
AI leader**

**Cost and
capital leader**

...to deliver an ambitious strategic plan

**Grow the
core**



**Innovate to
deepen & diversify**



**Simplify to
outperform**



Driving sustainable value creation

Continued income growth

Mid-single-digit net income CAGR
High-single-digit OOI CAGR

Improving operating leverage

<45% CIR in 2030, with YoY reductions

Stronger, sustainable returns

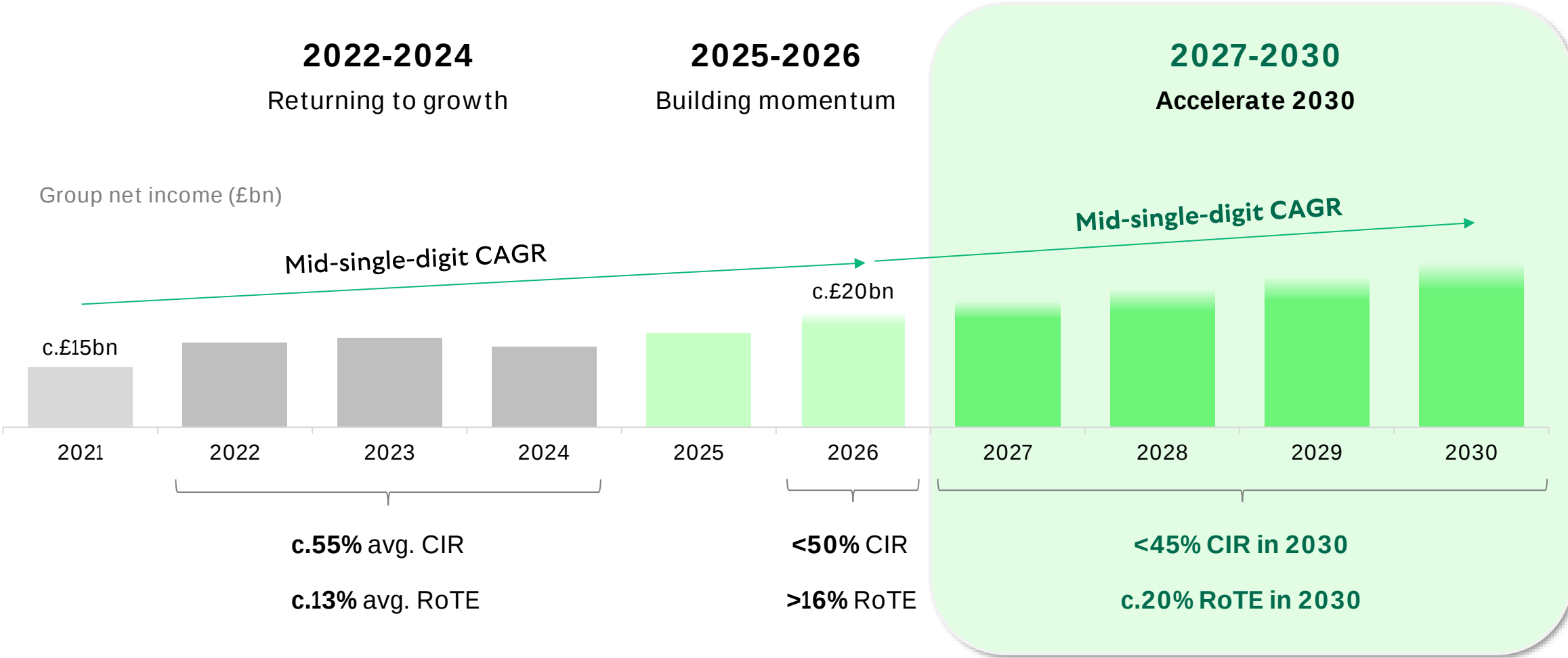
c.20% RoTE in 2030

Growing capital generation

>225bps in 2030

Financial outlook reinforces our track record

Growing revenues and improved operating leverage driving stronger, sustainable returns





Accelerate

2030

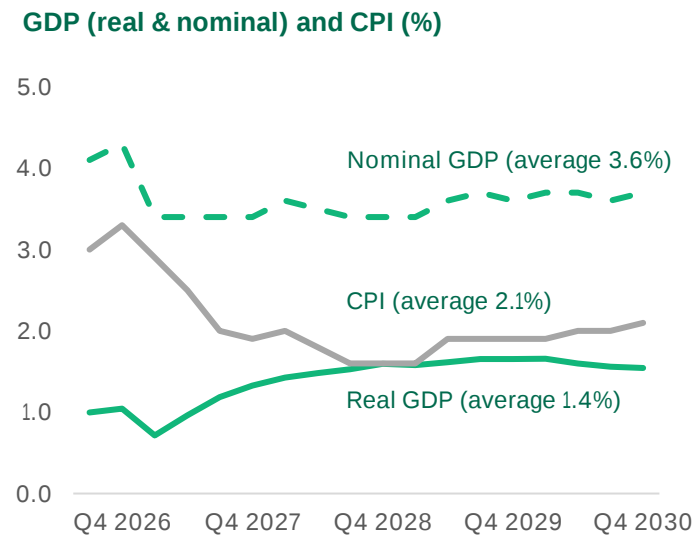
Financial outlook

Prudent macro assumptions over plan period

Stable economic outlook, resilient strategy in a range of scenarios

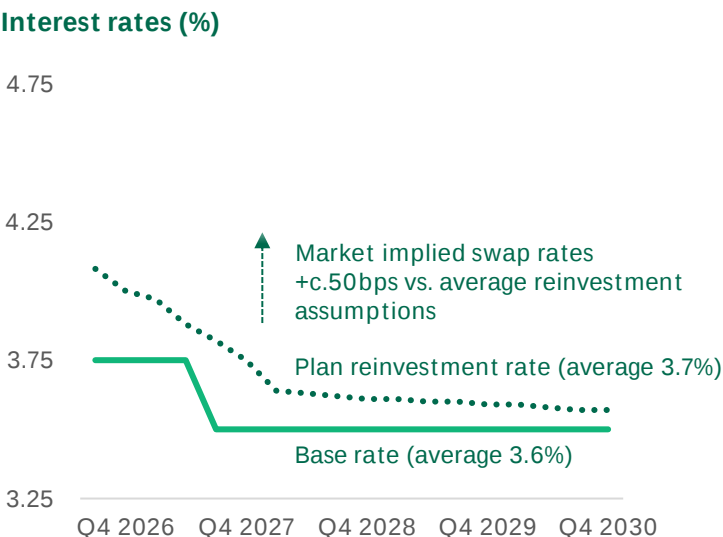
Economic growth

Average real GDP growth 1.4% p.a. to 2030
Average nominal GDP growth 3.6% p.a. to 2030



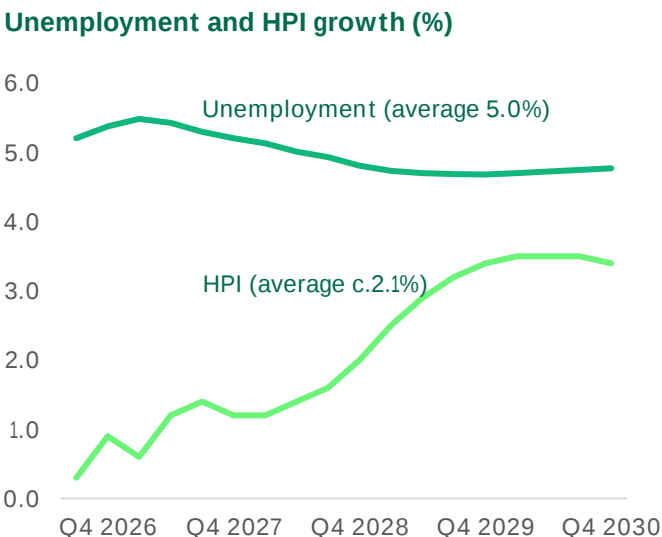
Interest rates

Terminal base rate assumption of 3.50%
Prudent rate assumptions on hedge reinvestment



Unemployment and HPI

Unemployment peak at 5.5% in Q1 2027
HPI growth over plan period



Investment discipline: Value focused execution, efficient funding



Strategic and financial value

Business priorities

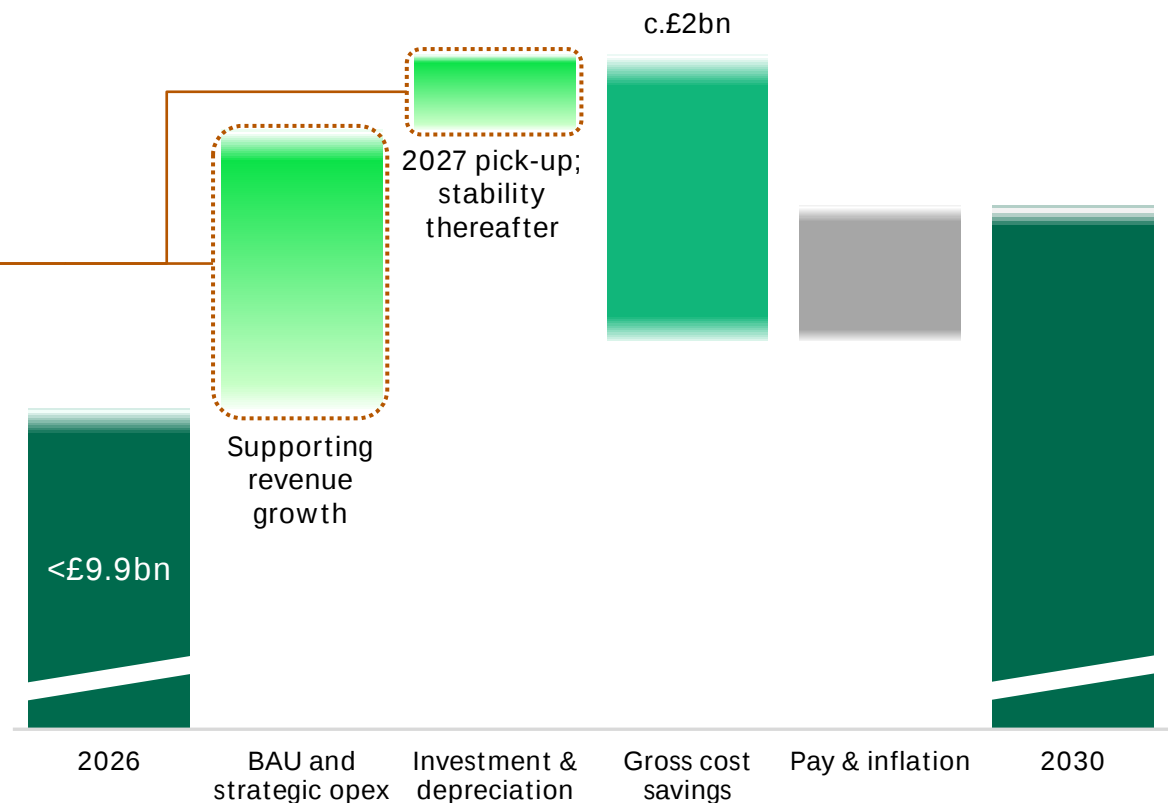
- Reimagined customer propositions
- Transformed cross-Group connectivity
- Digital & AI-enabled productivity step-change
- Investment in talent

Execution principles

- Scaling investment commensurate with opportunity
- Disciplined return hurdles
- Continuous tracking & reprioritisation as required

Higher investment financed by gross cost saves

Operating expenses (£bn)



Efficiency focus: Remains a keystone

Proven costs track record; further opportunity

2022-H1 2026

>£2bn

Gross cost savings

c.45% Modernising technology and digitising servicing

c.25% Organisational design

c.15% Property

c.15% Other BAU



2027-2030

c.£2bn

Gross cost savings

Extending existing levers

Modernising tech and digital transformation, process simplification, scaling Lloyds Technology Centre, property

Realise AI value for a productivity step change

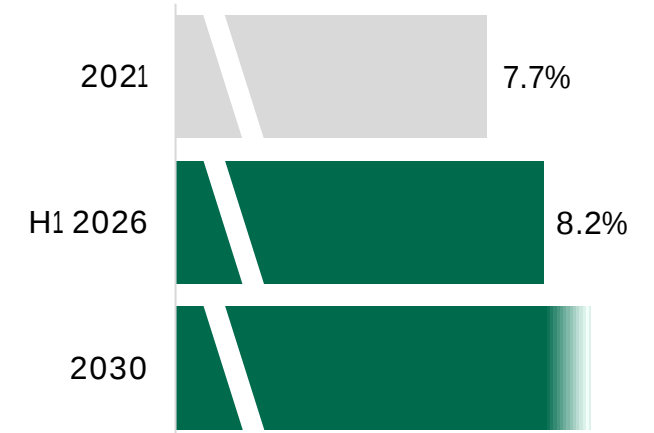
Significant improvement in distribution productivity

Transformed colleague productivity, including scaled use of engineering tools

AI enabled process automation, including complaints and fraud

Capital efficient model

Net income per average RWA (%)



Key drivers

Capital-lite, OOI growth

Disciplined pricing and return hurdles

Improved distribution capabilities

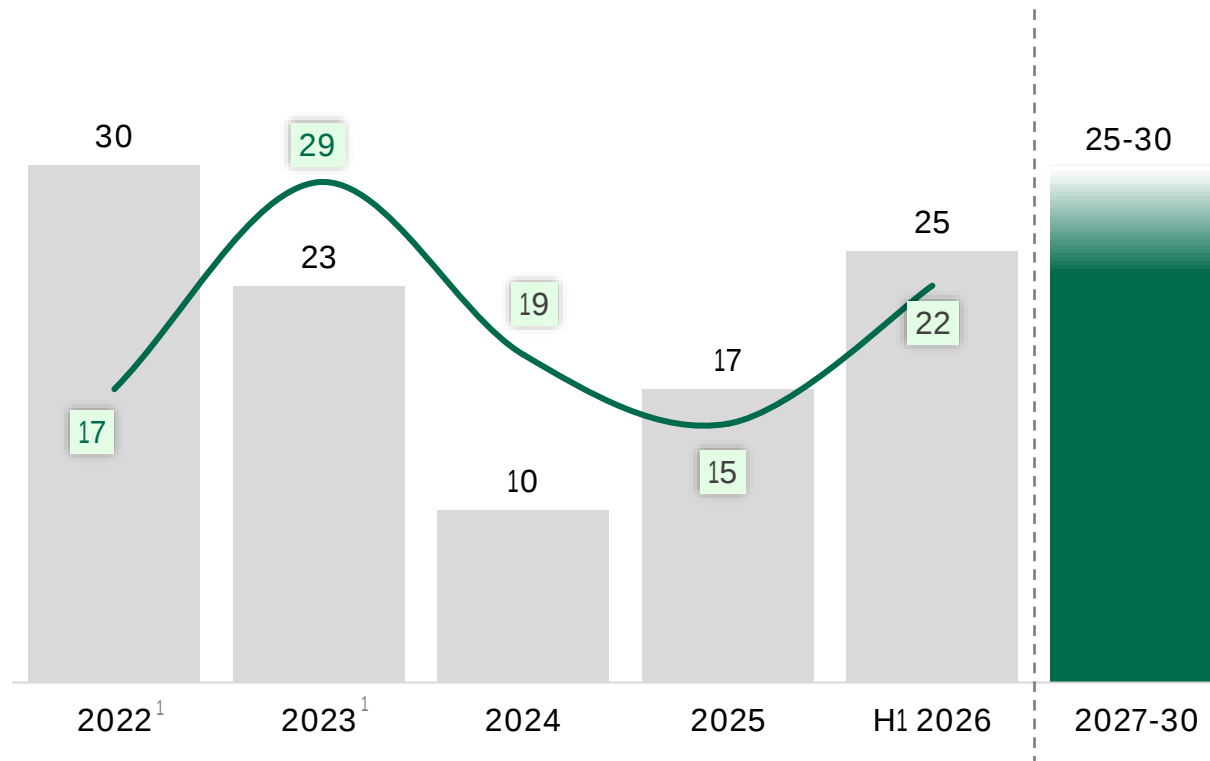
Value-added RWA optimisation

Risk management: High quality book, prudent risk appetite



Consistently low AQR

Asset quality ratio (bps) – Total (bars) and pre-MES (line)



Key drivers

Low risk, diversified balance sheet

46% average Mortgage LTV

c.90% SME lending secured²

Consistent, low risk participation choices

Strategy aligned to current Group risk appetite

Focus on risk adjusted returns

Comprehensive data and robust underwriting³

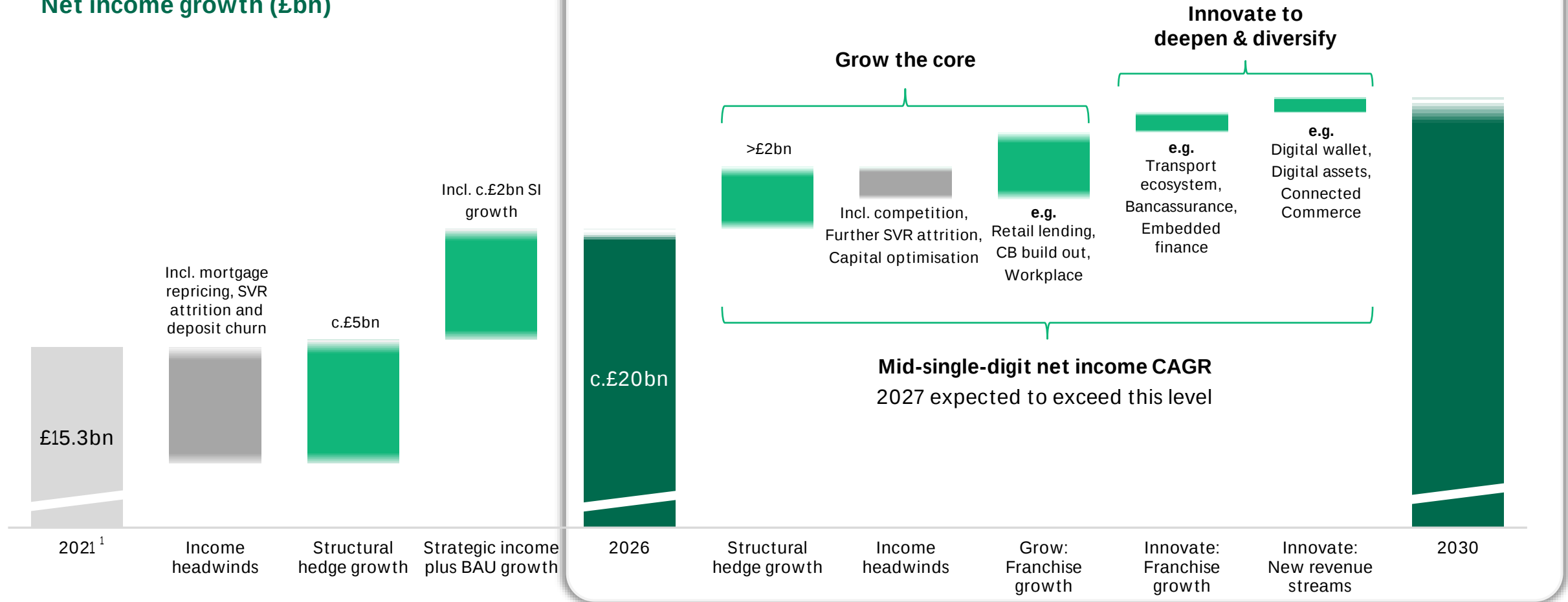
2026 mortgage maturities tested to at least 6.5% rate⁴

>85% of CIB exposure at investment grade⁵

25-30bps AQR through the plan period

Continued income momentum

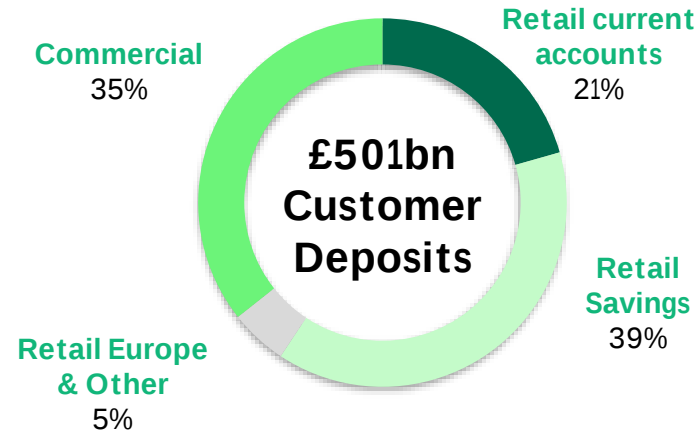
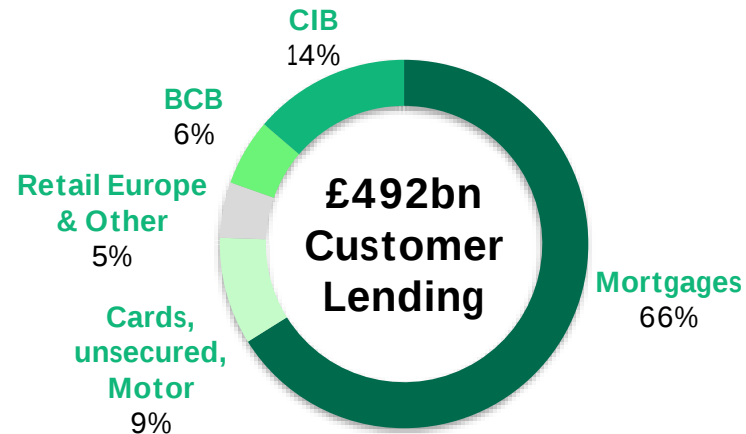
Net income growth (£bn)



Mid-single-digit net income CAGR

NII supported by diversified lending and deposit growth...

Diversified and growing balance sheet



Lending

Nominal GDP+ growth across strategic areas, sustainable returns

Deposits

Disciplined growth, deepening relationships, increasing franchise breadth

RWAs

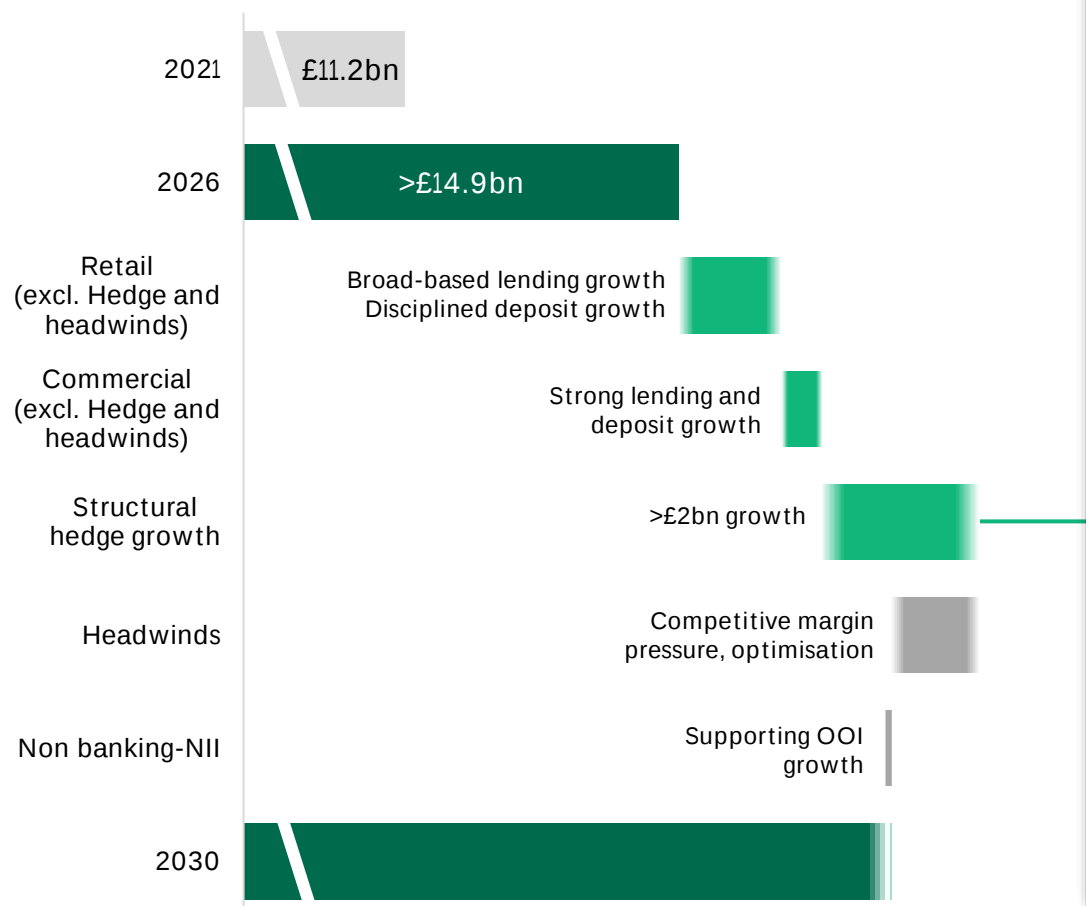
Growth driven by **customer lending** partly offset by **Basel 3.1** and value-added **optimisation**

RWA density¹ to modestly increase post Basel 3.1 reduction

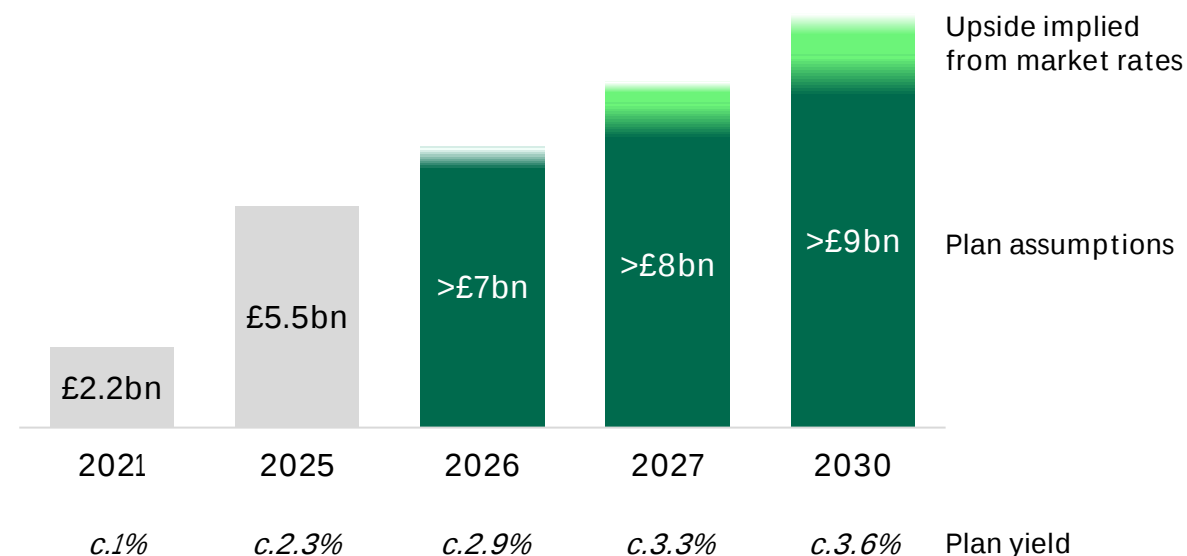
1 – Total RWAs as a proportion of customer gross lending. Increase includes impact of business growth on operational risk and Equity Investments.

...and underpinned by hedge tailwind

NII growth (£bn)



Structural hedge income (£bn)



Hedge income to increase each year to at least 2030

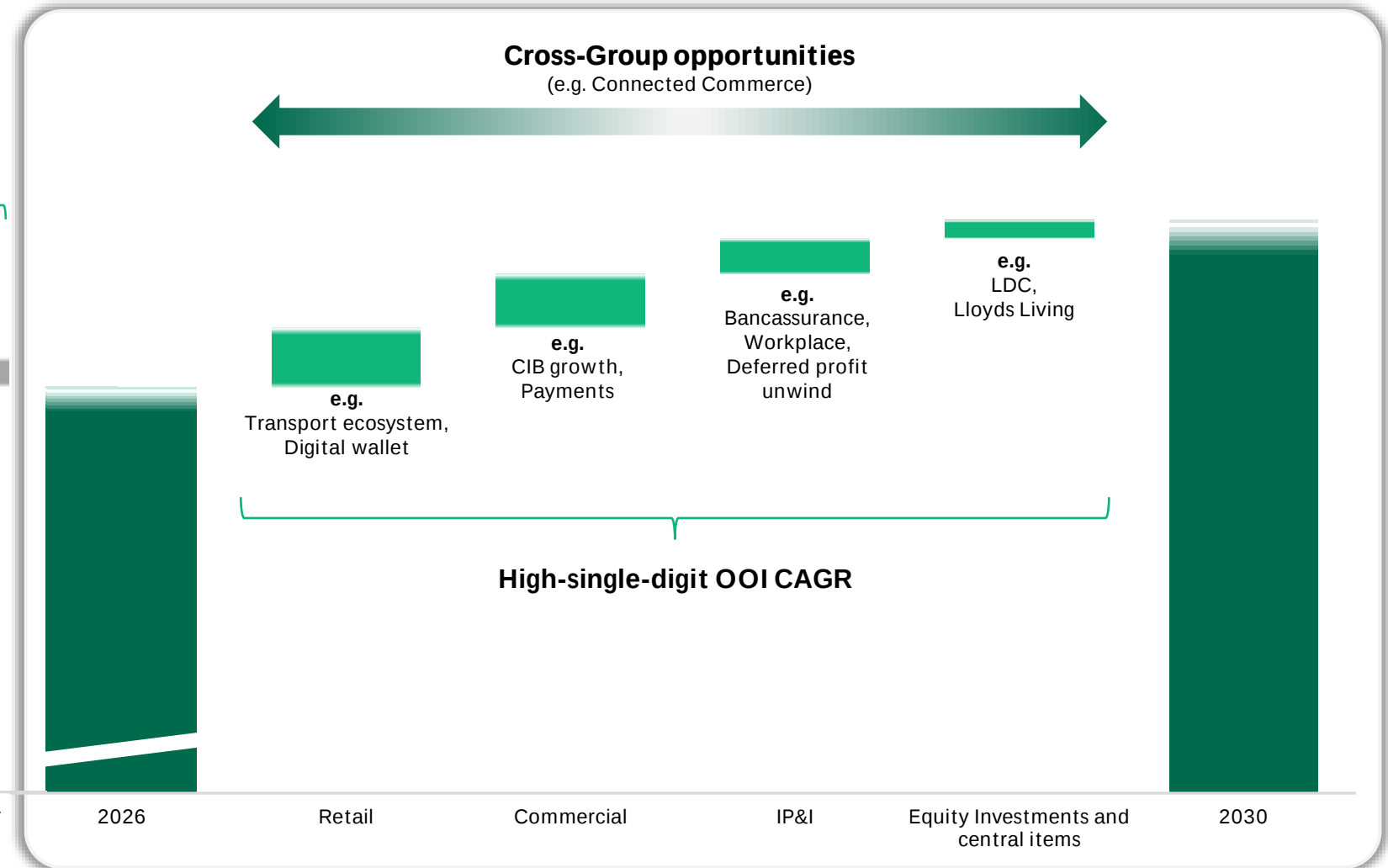
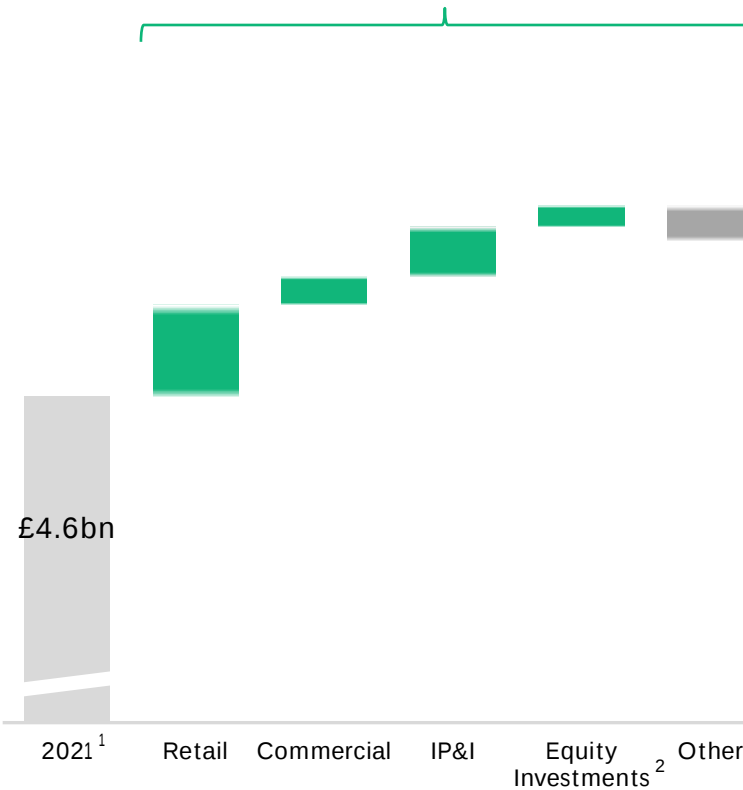
Supported by strong deposit franchise, including #1 PCA share

Reinvestment rate assumed consistent with terminal base rate assumption of 3.5%

Capital efficient OOI growth, increasing diversification

OOI growth (£bn)

8% OOI CAGR FY 2021-H1 2026

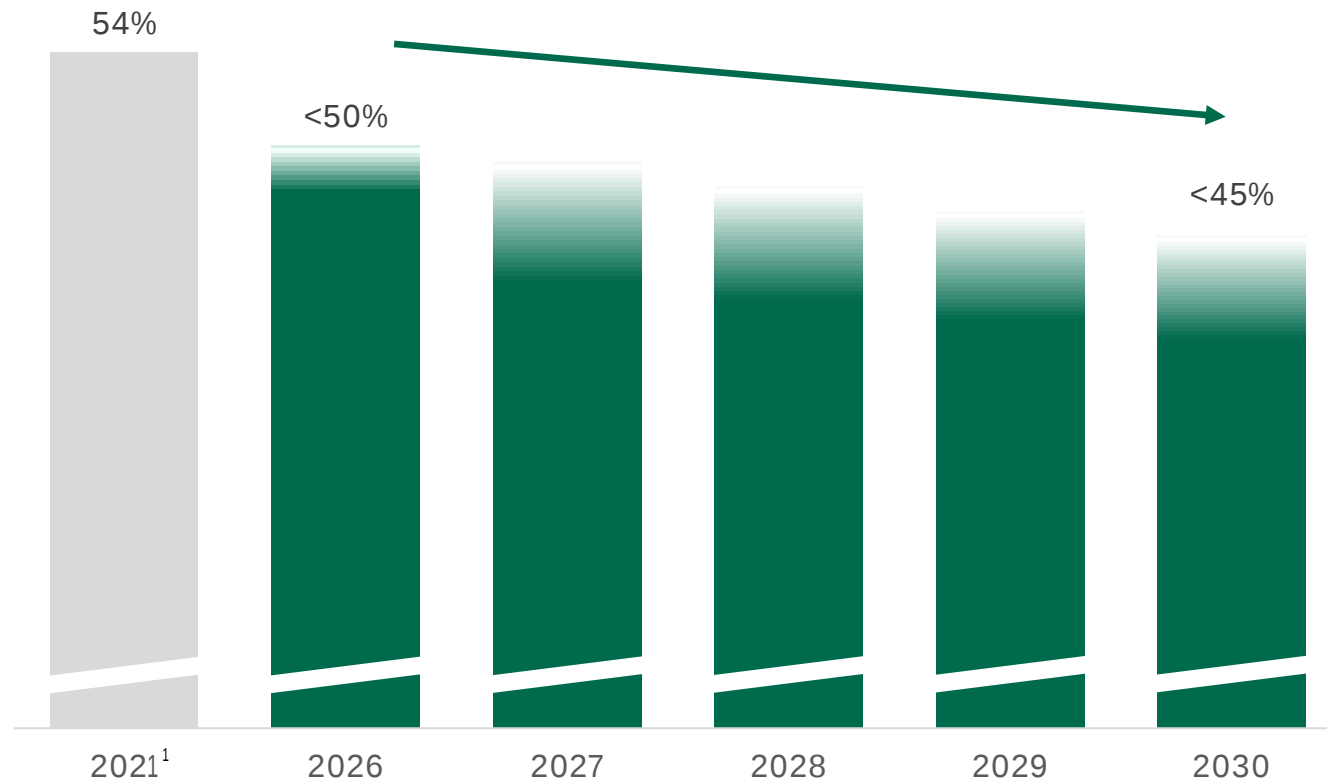


High-single-digit OOI CAGR

Consistently improving operating leverage

CIR to improve every year

Cost:income ratio (%)



Key underpins

Revenue growth

Mid-single-digit net income CAGR

Cost saves

c.£2bn gross cost saves

Remediation

Broadly consistent remediation through plan

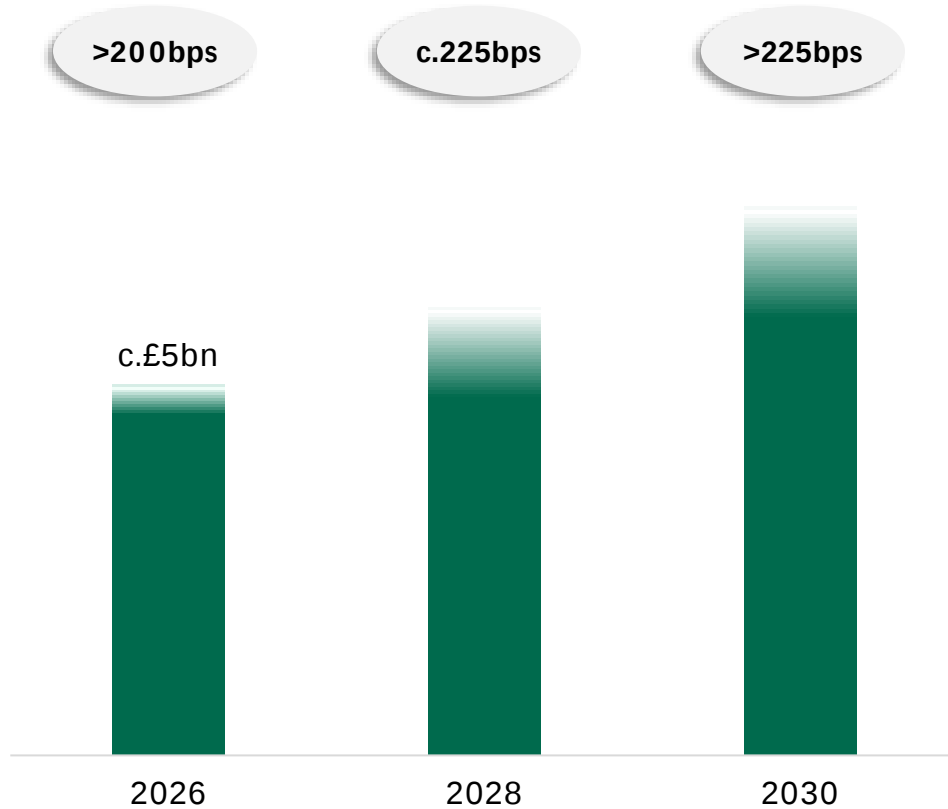
<45% CIR in 2030 with YoY reductions

Growing capital generation, growing shareholder distributions

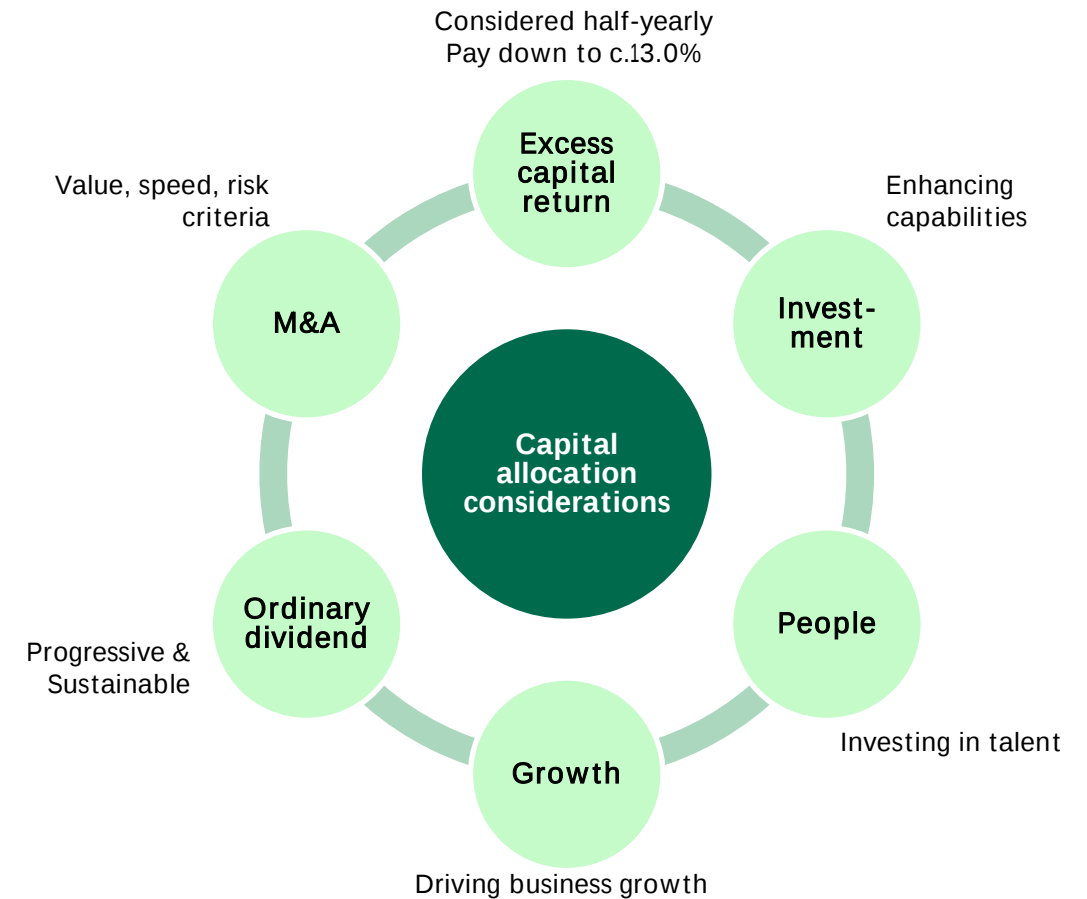


Growing absolute capital generation on increasing RWAs

Capital generation (£bn)



Targeted deployment to sustain growing distributions



>225bps capital generation in 2030

Guidance overview

2026

2027-2030

Annual guidance to be provided each year-end

Income

NII >£14.9bn

Mid-single-digit net income CAGR
High-single-digit OOI CAGR

Cost:income

<50% CIR (Operating costs <£9.9bn)

<45% CIR in 2030, with YoY reductions

Asset quality

c.25bps

25-30bps through the plan period

Return on Tangible Equity

>16%

c.20% in 2030
(>18% in 2028)

Capital generation

>200bps

>225bps in 2030

CET1 ratio target

c.13.0%

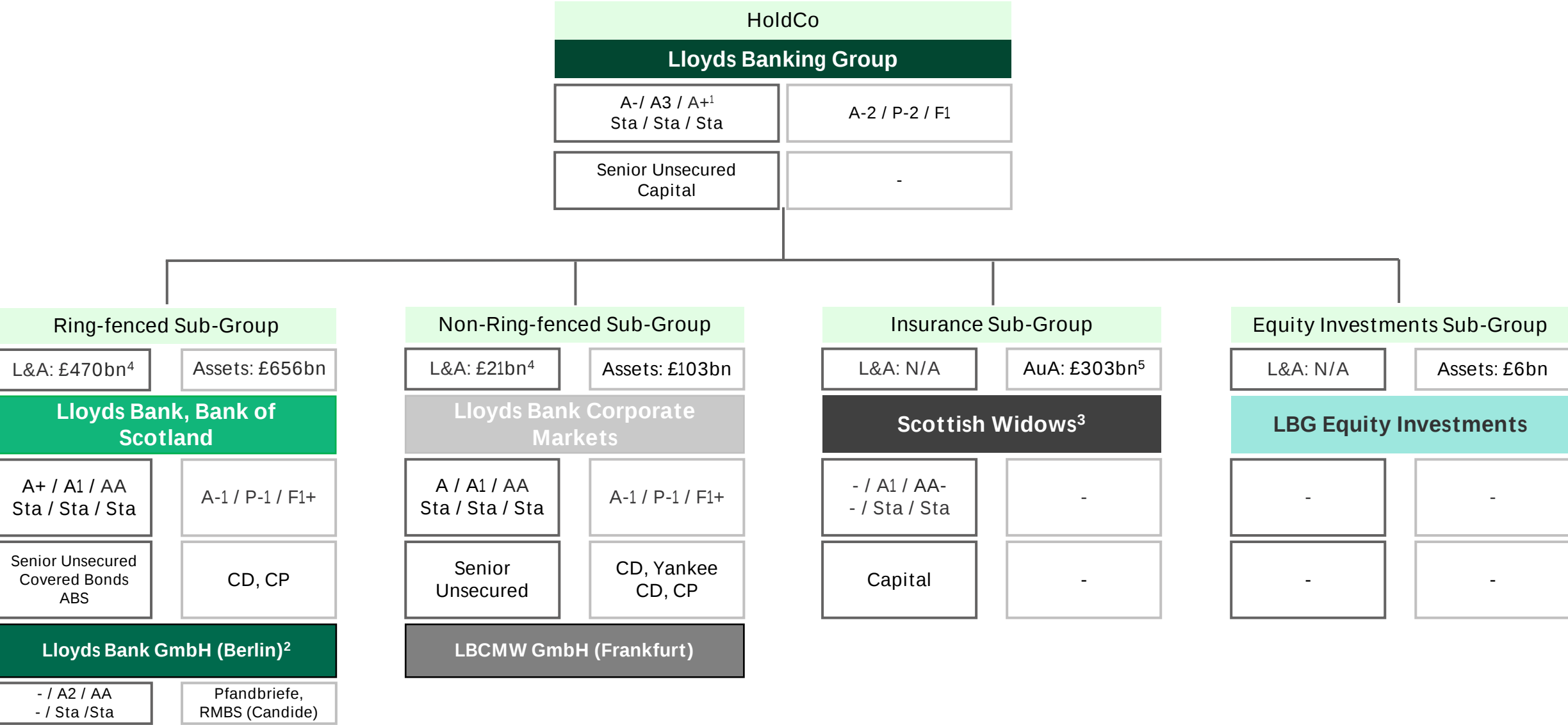
Capital distribution

Progressive & sustainable ordinary dividend
To consider excess capital distribution **half-yearly**

Appendix



Simple group structure with multiple issuance points

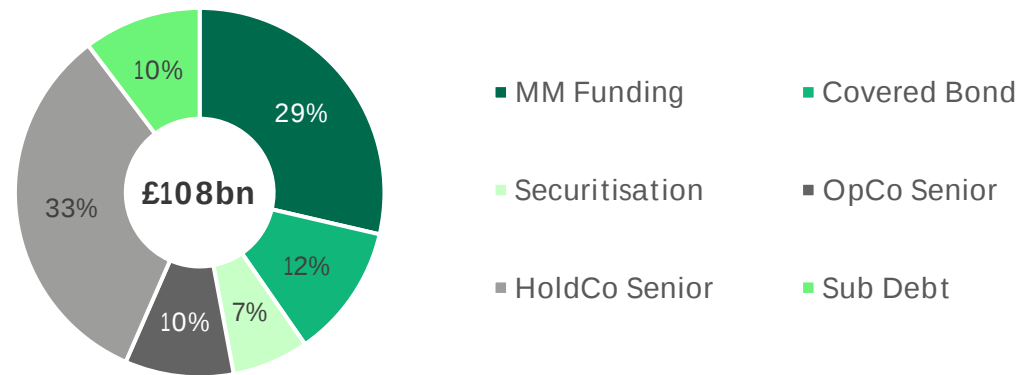


1 – Ratings shown are senior unsecured in the order of S&P / Moody's / Fitch as at 30.06.2026. 2 – GmbH ratings shown are deposit ratings in the order of S&P / Moody's / Fitch as at 30.06.2026. 3 – Ratings shown for Scottish Widows are Insurer Financial Strength Ratings. 4 – "L&A" refers to Loans & Advances to customers. 5 – Insurance AuA includes Lloyds Wealth

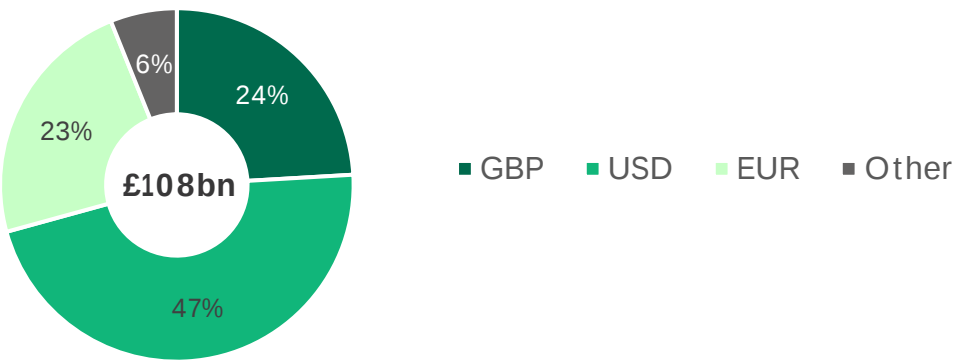
Lloyds Banking Group45

Diverse funding portfolio¹ as at H126

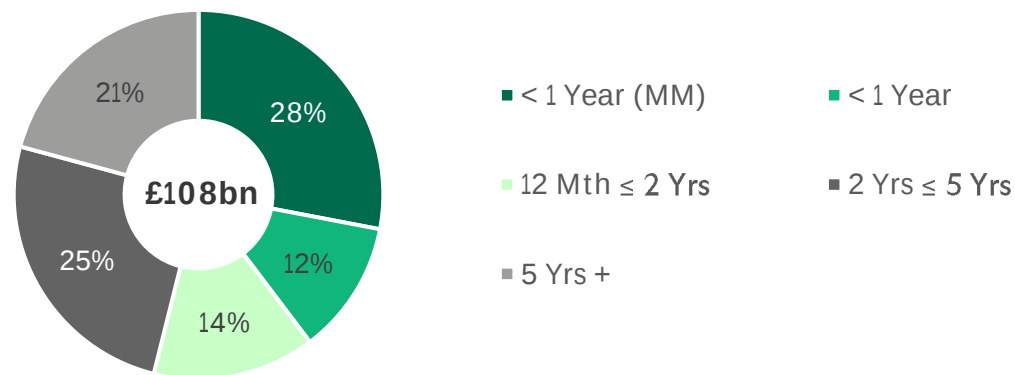
Wholesale funding portfolio by type



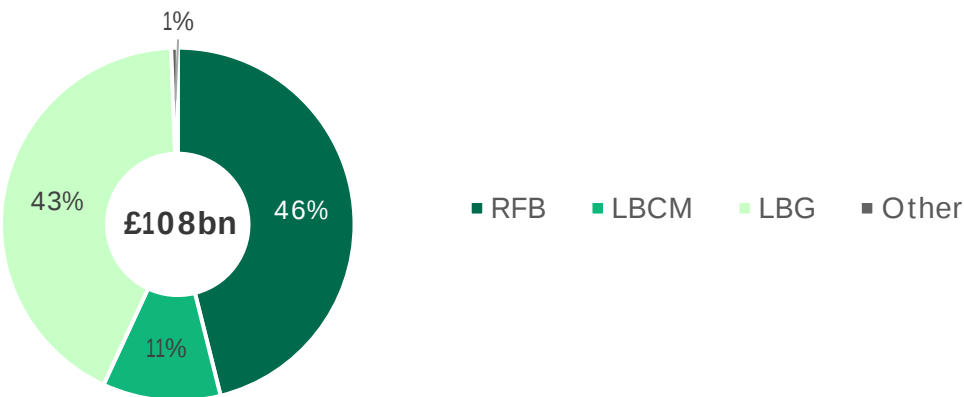
Wholesale funding portfolio by currency



Wholesale funding portfolio by maturity



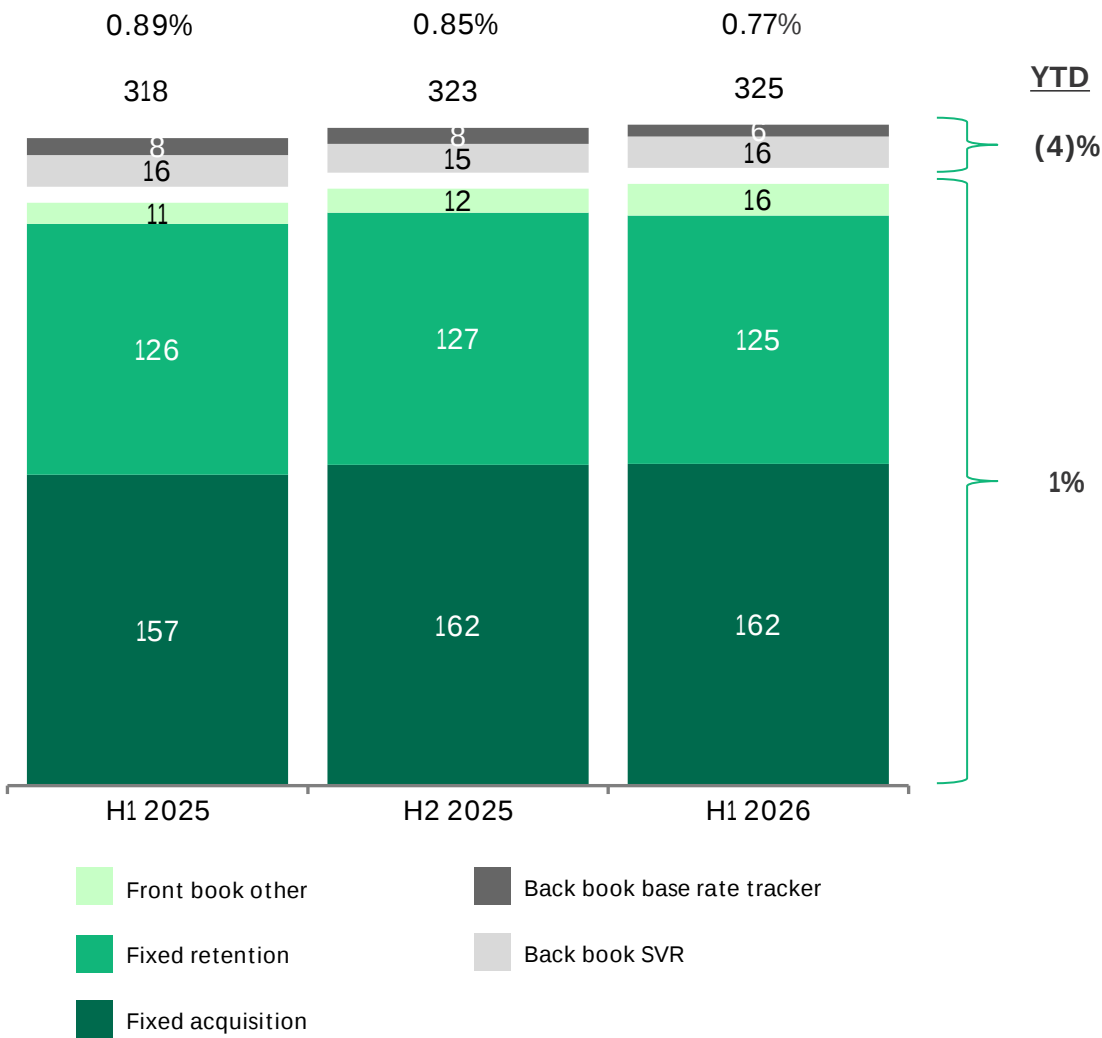
Wholesale funding portfolio by entity



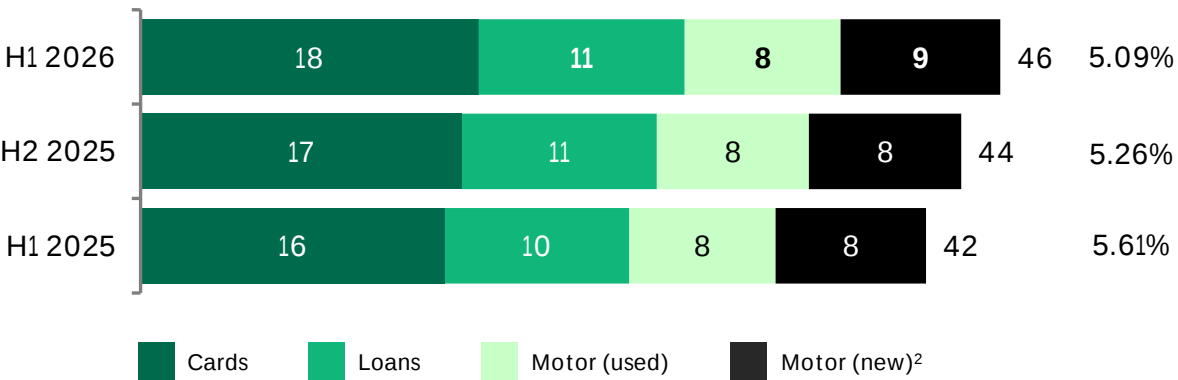
1 – Deposits from banks have been removed from the wholesale funding definition, which now includes only debt securities in issue and subordinated liabilities. Charts use rounded inputs

Growth across lending books

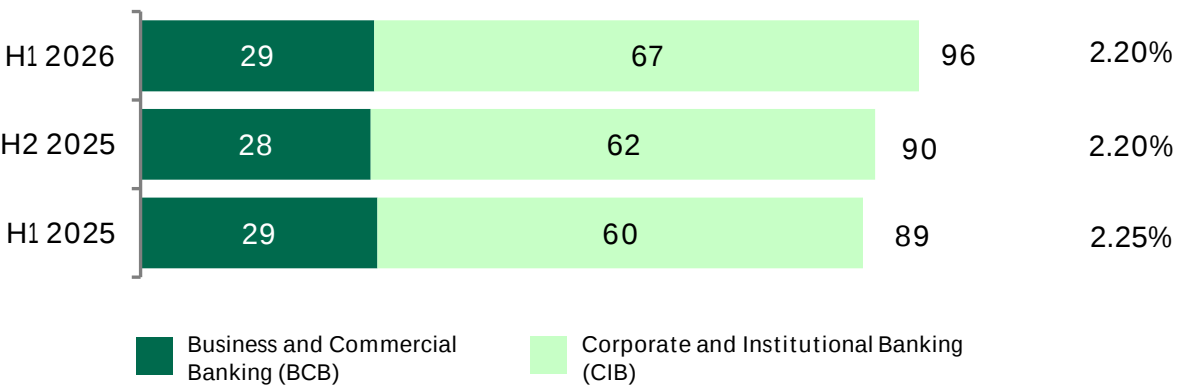
Mortgage book (Book size £bn, Gross margin %¹)



Cards, Loans & Motor (Book size £bn, Gross margin %¹)

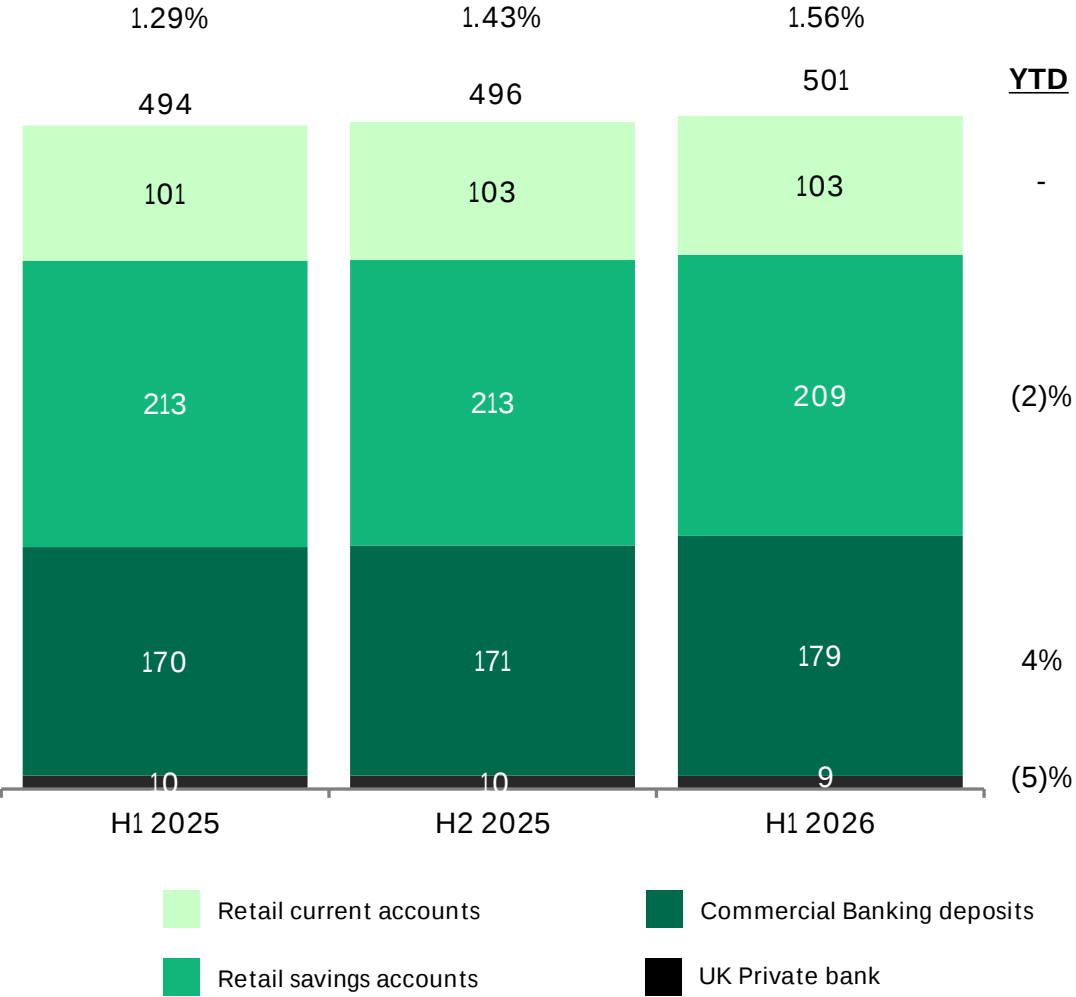


Commercial Banking (Book size £bn, Gross margin %¹)

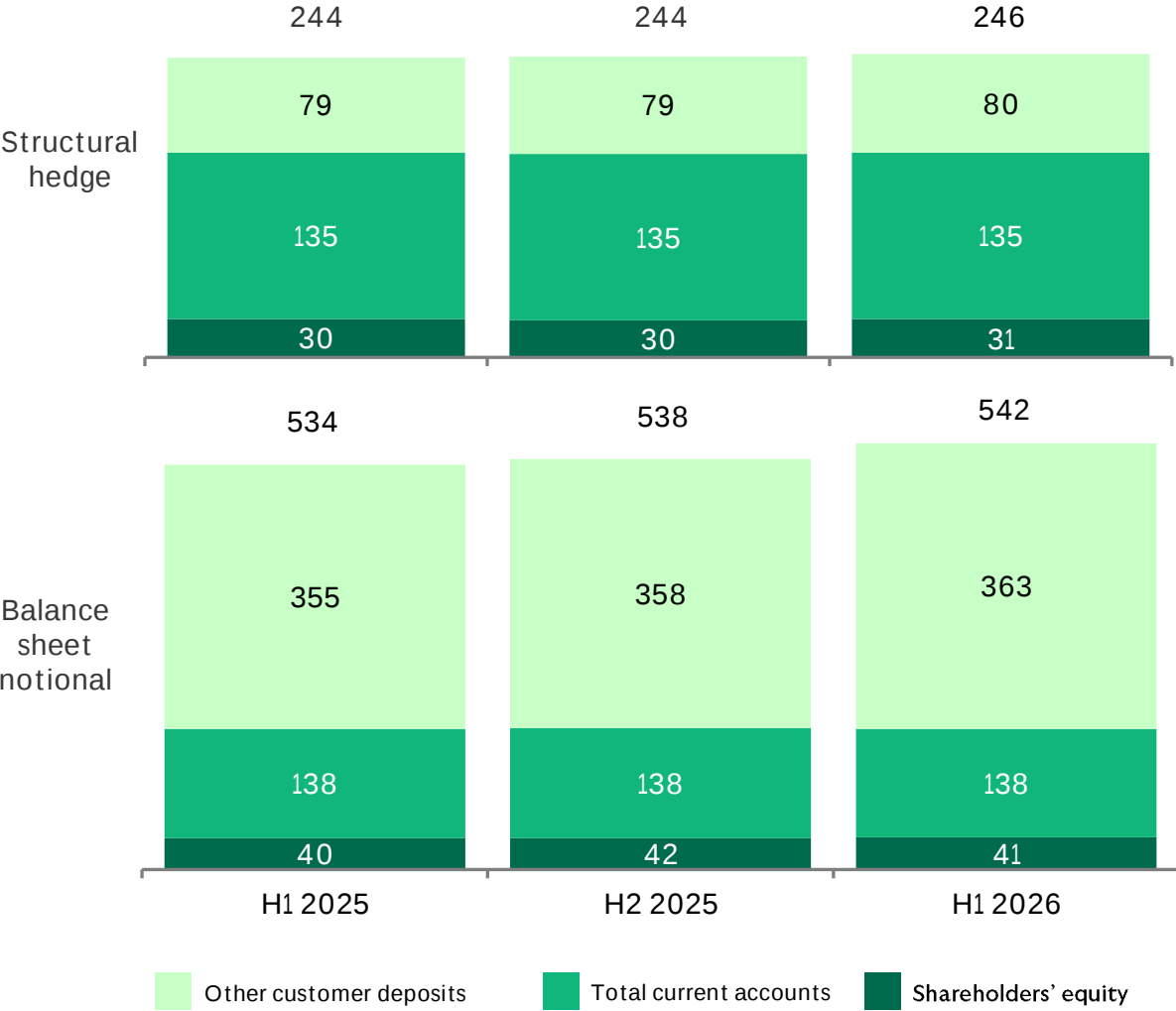


Targeted deposit performance supporting structural hedge

Customer deposits (Book size £bn, Gross margin %¹)



Hedged balances² (£bn)



¹ – Gross margin is short term funding costs less gross customer payables; references SONIA and includes structural hedge income. Chart uses rounded inputs. ² – External sterling structural hedge nominal is managed as a portfolio, split shown indicative. Commercial current accounts primarily comprise non interest bearing current accounts; other customer deposits primarily comprise interest bearing accounts.

Quarterly P&L and key ratios

(£m)	Q2 2026	Q1 2026	Q4 2025	Q3 2025	Q2 2025	Q1 2025	Q4 2024	Q3 2024	Q2 2024
Net interest income	3,709	3,569	3,529	3,451	3,361	3,294	3,276	3,231	3,154
Other income	1,705	1,605	1,594	1,557	1,517	1,452	1,433	1,430	1,394
Operating lease depreciation	(452)	(389)	(379)	(365)	(355)	(355)	(331)	(315)	(396)
Net income	4,962	4,785	4,744	4,643	4,523	4,391	4,378	4,346	4,152
Operating costs	(2,402)	(2,474)	(2,585)	(2,302)	(2,324)	(2,550)	(2,450)	(2,292)	(2,298)
Remediation	(28)	(11)	(56)	(875)	(37)	-	(775)	(29)	(70)
Total costs	(2,430)	(2,485)	(2,641)	(3,177)	(2,361)	(2,550)	(3,225)	(2,321)	(2,368)
Underlying profit before impairment	2,532	2,300	2,103	1,466	2,162	1,841	1,153	2,025	1,784
Impairment (charge)/credit	(322)	(295)	(177)	(176)	(133)	(309)	(160)	(172)	(44)
Underlying profit	2,210	2,005	1,926	1,290	2,029	1,532	993	1,853	1,740
Restructuring	(16)	(18)	(30)	(7)	(5)	(4)	(19)	(6)	(3)
Volatility and other items	74	38	87	(109)	(37)	(11)	(150)	(24)	(41)
Statutory profit before tax	2,268	2,025	1,983	1,174	1,987	1,517	824	1,823	1,696
Statutory profit after tax	1,568	1,555	1,435	778	1,410	1,134	700	1,333	1,229
Net interest margin	3.22%	3.17%	3.10%	3.06%	3.04%	3.03%	2.97%	2.95%	2.93%
Average interest earning assets	£477.9bn	£473.5bn	£470.3bn	£465.5bn	£460.0bn	£455.5bn	£455.1bn	£451.1bn	£449.4bn
Cost:income ratio	49.0%	51.9%	55.7%	68.4%	52.2%	58.1%	73.7%	53.4%	57.0%
Asset quality ratio	0.26%	0.25%	0.14%	0.15%	0.11%	0.27%	0.14%	0.15%	0.05%
Return on tangible equity	17.0%	17.0%	15.7%	7.5%	15.5%	12.6%	7.1%	15.2%	13.6%
Tangible net asset value per share	57.0p	57.9p	57.0p	55.0p	54.5p	54.4p	52.4p	52.5p	49.6p

Updated economic scenarios

Scenario	ECL ¹ (£m)	Measure (%)	2026	2027	2028	2029	2030	Ave. 26-30
Upside (30%)	2,499	GDP	1.4	2.4	1.9	1.6	1.6	1.8
		Unemployment rate	4.8	3.7	3.1	3.1	3.3	3.6
		HPI growth	1.8	4.5	7.7	7.5	6.0	5.5
		CRE price growth	3.3	6.6	3.1	2.0	0.7	3.1
		UK Bank Rate	3.85	4.79	5.19	5.46	5.65	4.99
		CPI inflation	3.1	2.5	2.2	2.7	3.0	2.7
Base case (30%)	2,915	GDP	1.0	1.0	1.5	1.6	1.6	1.4
		Unemployment rate	5.2	5.4	5.0	4.7	4.7	5.0
		HPI growth	0.9	1.2	2.0	3.4	3.4	2.2
		CRE price growth	(0.3)	0.0	0.9	0.8	0.0	0.3
		UK Bank Rate	3.75	3.63	3.50	3.50	3.50	3.58
		CPI inflation	3.1	2.4	1.8	1.8	2.0	2.2
Downside (30%)	3,684	GDP	0.6	(1.2)	0.5	1.4	1.7	0.6
		Unemployment rate	5.6	7.5	7.7	7.3	7.0	7.0
		HPI growth	0.0	(2.4)	(5.4)	(3.2)	(1.3)	(2.5)
		CRE price growth	(3.5)	(8.7)	(3.2)	(2.1)	(2.7)	(4.0)
		UK Bank Rate	3.65	2.04	1.04	0.71	0.49	1.59
		CPI inflation	3.1	2.3	1.2	0.7	0.6	1.6
Severe downside (10%)	5,279	GDP	0.1	(3.3)	(0.1)	1.2	1.5	(0.1)
		Unemployment rate	6.2	10.1	10.4	9.8	9.3	9.2
		HPI growth	(1.0)	(5.1)	(12.4)	(9.2)	(6.0)	(6.8)
		CRE price growth	(8.6)	(17.8)	(8.7)	(6.5)	(6.1)	(9.6)
		UK Bank Rate	3.49	0.64	0.07	0.02	0.01	0.85
		CPI inflation	3.1	2.2	0.6	(0.5)	(1.0)	0.9
Probability weighted	3,257							

Low mortgage LTVs

	Q2 2026 ¹				2025 ¹	2010 ¹
	Mainstream	Buy to let	Specialist	Total	Total	Total
Average LTVs	45.4%	48.9%	31.4%	45.7%	45.0%	55.6%
New business LTVs	66.9%	61.8%	N/A	66.2%	64.1%	60.9%
≤80% LTV	81.4%	99.9%	99.3%	84.2%	85.6%	57.0%
>80–90% LTV	15.8%	0.1%	0.5%	13.4%	12.2%	16.2%
>90–100% LTV	2.8%	-	0.1%	2.4%	2.2%	13.6%
>100% LTV	-	-	0.1%	-	-	13.2%
Value >80% LTV	£51.3bn	£0.1bn	-	£51.4bn	£46.9bn	£146.6bn
Value >100% LTV	£0.1bn	-	-	£0.1bn	£0.1bn	£44.9bn
Gross lending	£275.7bn	£48.1bn	£1.7bn	£325.5bn	£323.8bn	£341.1bn

¹ – Average LTV is calculated as total loans and advances as a percentage of the total indexed collateral of these loans and advances. 2025-26 LTVs use Markit's 2019 Halifax HPI and are now presented on a statutory basis; 2010 LTVs use Markit's pre 2019 Halifax HPI and include TSB. Table uses rounded inputs.

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Factors that could cause actual business, strategy, targets, plans and/or results (including but not limited to the payment of dividends) to differ materially from forward-looking statements include, but are not limited to: general economic and business conditions in the UK and internationally (including in relation to tariffs); imposed and threatened tariffs and changes to global trade policies; acts of hostility or terrorism and responses to those acts, or other such events; geopolitical unpredictability; the war between Russia and Ukraine; the escalation of conflicts in the Middle East; the tensions between China and Taiwan; political instability including as a result of any UK general election; market related risks, trends and developments; changes in client and consumer behaviour and demand; exposure to counterparty risk; the ability to access sufficient sources of capital, liquidity and funding when required; changes to the Group’s credit ratings; fluctuations in interest rates, inflation, exchange rates, stock markets and currencies; volatility in credit markets; volatility in the price of the Group’s securities; natural pandemic and other disasters; risks concerning borrower and counterparty credit quality; risks affecting insurance business and defined benefit pension schemes; changes in laws, regulations, practices and accounting standards or taxation; changes to regulatory capital or liquidity requirements and similar contingencies; the policies and actions of governmental or regulatory authorities or courts together with any resulting impact on the future structure of the Group; risks associated with the Group’s compliance with a wide range of laws and regulations; assessment related to resolution planning requirements; risks related to regulatory actions which may be taken in the event of a bank or Group failure; exposure to legal, regulatory or competition proceedings, investigations or complaints; failure to comply with anti-money laundering, counter terrorist financing, anti-bribery and sanctions regulations; failure to prevent or detect any illegal or improper activities; operational risks including risks as a result of the failure of third party suppliers; conduct risk; risks related to new and emerging technologies, including artificial intelligence; technological changes and risks to the security of IT and operational infrastructure, systems, data and information resulting from increased threat of cyber and other attacks; technological failure; inadequate or failed internal or external processes or systems; risks relating to ESG matters, such as climate change (and achieving climate change ambitions) and decarbonisation, including the Group’s ability along with the government and other stakeholders to measure, manage and mitigate the impacts of climate change effectively, and human rights issues; the impact of competitive conditions; failure to attract, retain and develop high calibre talent; the ability to achieve strategic objectives; the ability to derive cost savings and other benefits including, but without limitation, as a result of any acquisitions, disposals and other strategic transactions; inability to capture accurately the expected value from acquisitions; assumptions and estimates that form the basis of the Group’s financial statements; and potential changes in dividend policy. A number of these influences and factors are beyond the Group’s control. Please refer to the latest Annual Report on Form 20-F filed by Lloyds Banking Group plc with the US Securities and Exchange Commission (the SEC), which is available on the SEC’s website at www.sec.gov, for a discussion of certain factors and risks. Lloyds Banking Group plc may also make or disclose written and/or oral forward-looking statements in other written materials and in oral statements made by the directors, officers or employees of Lloyds Banking Group plc to third parties, including financial analysts. Except as required by any applicable law or regulation, the forward looking statements contained in this document are made as of today’s date, and the Group expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements contained in this document whether as a result of new information, future events or otherwise. The information, statements and opinions contained in this document do not constitute a public offer under any applicable law or an offer to sell any securities or financial instruments or any advice or recommendation with respect to such securities or financial instruments.

Full reference from Ipsos (slide 5)

© Ipsos 2026, Financial Research Survey (FRS). Lloyds Banking Group (Lloyds Bank, Halifax, Bank of Scotland) main current account NPS: +23 at May 2026, vs +11 at December 2021. NPS (based on a 0-10 likelihood to recommend scale) = % promoters (9 to 10) minus % detractors (0 to 6). Based on n=2,737 Lloyds Banking Group main current account customers (16+), 3 months rolling ending May 2026, weighted to be representative of the GB adult population. Around 50,000 respondents (16+) are surveyed annually across Great Britain, online and by telephone until March 2026 and online only thereafter. Net Promoter®, NPS®, NPS Prism®, and the NPS-related emoticons are registered trademarks of Bain & Company, Inc., NICE Systems, Inc., and Fred Reichheld. Net Promoter ScoreSM and Net Promoter SystemSM are service marks of Bain & Company, Inc., NICE Systems, Inc., and Fred Reichheld.