

# Scottish Widows Financial Services Holdings

Annual Report and Accounts  
**2020**

Member of Lloyds Banking Group

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**COMPANY INFORMATION****Board of Directors**

N E T Prettejohn (Chair)

J R A Bond  
W L D Chalmers  
K Cheetham  
J E M Curtis  
J C S Hillman\*  
A Lorenzo\*  
C J G Moulder  
S J O'Connor  
G E Schumacher

\* denotes Executive Director

**Company Secretary**

J M Jolly

**Independent Auditors**

PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
2 Glass Wharf  
Bristol  
BS2 0FR

**Registered Office**

69 Morrison Street  
Edinburgh  
Midlothian  
EH3 8YF

**Company Registration Number**

SC199548

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## STRATEGIC REPORT

The Directors present their strategic report on Scottish Widows Financial Services Holdings (the "Company") for the year ended 31 December 2020. The Company is registered in Scotland and is a private unlimited company.

The Company contributes to the results of the Insurance and Wealth Division of Lloyds Banking Group.

### Principal activities

The Company's principal activity is that of an intermediate holding company. Its three subsidiaries are SW Funding plc (SWF) (formerly Scottish Widows plc), HBOS Financial Services Limited (HBOS FS), and HBOS International Financial Services Holdings Limited (HBOS IFS).

### Result for the Year

The result for the year ended 31 December 2020 is a loss after tax of £62.7 million (2019 loss: £117.9 million). The result for the year reflects income from investments and impairment of the investment in a subsidiary company.

The effect of the loss for the year is that total net assets of the Company as at 31 December 2020 have reduced by £62.7 million to £290.6 million (2019: total net assets £353.3 million).

### The United Kingdom leaving the European Union

The United Kingdom (UK) / European Union (EU) Trade and Cooperation Agreement (TCA) means a disorderly Brexit has been avoided. While the TCA contains limited, high-level provisions on financial services, further detail is expected to emerge during this year, and the Company will continue to monitor developments closely. Activity to respond to potential risks include market volatility scenario exercises, contingency planning and monitoring of emerging European Economic Area (EEA) regulatory requirements. The Directors believe that there will be limited impact on the Company.

### Covid-19

Our business has primarily a UK focus and the outbreak of Covid-19, in line with its global impact, is expected to continue to adversely impact the UK economy as well as causing volatility in global financial markets. As the situation continues to evolve, so does our assessment of the risks and the degree to which they might crystallise. It is expected that Covid-19 will have a minimal impact on the performance of the Company.

### Climate Change

As a subsidiary of Lloyds Banking Group, the Company is aligned with Lloyds Banking Group's approach to supporting the successful transition to a more sustainable, low carbon economy. Further details of this can be found in the Lloyds Banking Group Annual Report and Accounts via [www.lloydsbankinggroup.com](http://www.lloydsbankinggroup.com). There is expected to be minimal impact upon the Company.

### Key performance indicators

The Company's principal business during the year was the holding of investments in subsidiaries. Its principal income is the receipt of dividends from these subsidiaries. In 2020, no dividends were received from subsidiary undertakings (2019: £nil).

The Directors are of the opinion that the above is the key performance indicator which is appropriate to the principal activity of the Company. The development, performance and position of the Insurance and Wealth Division are presented within LBG's annual report, which does not form part of this report.

### Outlook

The Directors consider that the Company's principal activities will continue to be unchanged in the foreseeable future.

### Principal risks and uncertainties

The Company through its investment in subsidiaries is also exposed to financial risk, in particular the risk of reputational damage, loss of investor confidence and/or financial loss arising from the adoption of inappropriate accounting policies, ineffective controls over financial reporting, financial reporting fraud and impairment of subsidiary companies. Further details on the current year impairment are included in note 8. The financial and risk management objectives and policies of the Company are also set out in note 14.

### Section 172(1) Statement

The Board is collectively responsible for the long-term success of the Company. Understanding the interests of key stakeholders (this includes shareholders, communities and environment), is central to the Company's strategy, crucial to the Company's success, and informs key aspects of Board decision making as set out in this Statement.

Management provide the Board with details of material stakeholder interaction and feedback, through regular business updates. Stakeholder interests are also identified by management in the wider proposals put to the Board.

The Company is a intermediate holding company and therefore as such does not address customers as part of this statement.

## STRATEGIC REPORT (continued)

### Section 172(1) Statement (continued)

During 2020, interaction with stakeholders was adapted in response to the government's provisions on Covid-19 and has been undertaken virtually as necessary.

This section (pages 4 to 6) acts as our Section 172(1) Statement, however given the importance of stakeholder interests, these are discussed where relevant throughout the Report.

In accordance with the Companies Act 2006 (the 'Act') (as amended by the Companies (Miscellaneous Reporting) Regulations 2018), the Directors provide this Statement describing the ways in which they have had regard to the matters set out in section 172(1) of the Act, when performing their duty to promote the success of the Company under section 172. Further details on key actions in this regard are also contained within the Directors' Report on pages 7 to 8.

In accordance with the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 (as amended by the Companies (Miscellaneous Reporting) Regulations 2018), this Statement also provides examples of how the Directors have engaged with and had regard to the interest of key stakeholders. The Company is a subsidiary of Lloyds Banking Group, and as such follows many of the processes and practices of Lloyds Banking Group, which are further referred to in this statement where relevant.

#### Shareholders

The Company is a wholly owned subsidiary of Lloyds Banking Group, forming part of its Insurance and Wealth Division. As a wholly owned subsidiary the Board ensures that the strategy, priorities, processes and practices of the Company are aligned where appropriate to those of Lloyds Banking Group, ensuring that its interests as the Company's shareholder are duly acknowledged. Further information in respect of the relationship of Lloyds Banking Group with its shareholders is included within the Strategic Report within the Lloyds Banking Group Annual Report and Accounts for 2020, available on the Lloyds Banking Group website.

Two senior leaders of Lloyds Banking Group serve as directors on the Company's Board and the chair of the Company's Board serves also on the Board of Lloyds Banking Group. The Company's Board arranged for a special briefing from the Lloyds Banking Group chief executive at the start of the COVID-19 pandemic to discuss the Company's response to Government advice and initiatives to support customers and colleagues. The Company's Board also met with the board of Lloyds Banking Group on one occasion during 2020 for a discussion of business strategy including digital interconnectivity between the Insurance franchise and its parent.

#### Communities and the Environment

The Company is part of Lloyds Banking Group, one of the largest financial services providers in the UK whose goals are to be a trusted, sustainable, and responsible business.

The Responsible Business Committee of the Board of Lloyds Banking Group is responsible for overseeing its performance, including that of the Company, as a Responsible Business, and has given much focus to overseeing the development of the Lloyds Banking Group's Helping Britain Recover Plan. This plan continues its strategy of Helping Britain Prosper ambitions, designed to play a part in the UK's recovery from the Covid-19 pandemic. The views of stakeholders have also informed the Responsible Business Committee's role in the development of Lloyds Banking Group's Society of the Future ambitions, which aim to fully integrate its societal objectives, with its business objectives, and will be key in the next phase of its strategy, including that of the Company's strategy where appropriate.

#### Environmental Ambitions

The Company's strategy in relation to Environmental Ambitions is covered in the Climate Change section commencing on page 4 of this report.

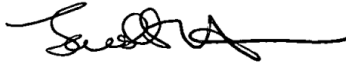
#### Board Diversity

The Board considers its current size and composition is appropriate to the Company's circumstances and places great emphasis on ensuring its membership reflects the diversity of modern Britain and is inclusive for everyone. On gender diversity, the Board has a specific objective to maintain membership of at least 30 percent female Board members. At 31 December 2020, the Board's membership consisted of 36 per cent female members. The Board will aim to meet the objectives of the Parker review for at least one Black, Asian and Minority Ethnic Board member by, or as soon as possible after, the target date of 2021.

**STRATEGIC REPORT (continued)****Section 172(1) Statement (continued)***Communities and the Environment (Continued)**Board Diversity (continued)*

The Company also supports the Lloyds Banking Group's high-level approach to diversity in senior management roles which is governed in greater detail through Lloyds Banking Group policies.

On behalf of the Board of Directors



J C S Hillman

Director

15 April 2021

## DIRECTORS' REPORT

The Directors present the audited financial statements of the Company, an unlimited liability Company domiciled and incorporated in the United Kingdom, whose principal activity is that of an intermediate holding company. The Company is a wholly owned subsidiary of Scottish Widows Group Limited (SWG).

### Results and dividend

The result of the Company for the year ended 31 December 2020 is a loss after tax of £62.7 million (2019: loss after tax of £117.9 million) and this has been transferred to reserves. The result for the year reflects income from investments and an impairment of the investment in a subsidiary company. The Directors consider the result for the current year to be satisfactory in light of the activities of the Company and its subsidiaries and the prevailing economic climate. The total net assets of the Company at 31 December 2020 are £290.6 million (2019: total net assets £353.3 million).

During the year, no dividends were paid (2019: £nil). No final dividend is proposed in respect of the year ended 31 December 2020 (2019: £nil).

### Directors

The names of the current Directors are listed on page 3. Changes in Directorships during the year and since the end of the year are as follows:

A M Blance	(Resigned 14 August 2020)
J F Hylands	(Resigned 31 March 2021)

Particulars of the Directors' emoluments are set out in note 15.

### Directors' indemnities

Lloyds Banking Group has granted to the Directors of the Company a deed of indemnity through deed poll which constituted 'qualifying third party indemnity provisions' for the purposes of the Companies Act 2006. The deed was in force during the whole of the financial year and at the date of approval of the financial statements. Directors no longer in office but who served on the Board of the Company at any time in the financial year had the benefit of this contract of indemnity during that period of service. The indemnity remains in force for the duration of the Directors period of office. The deed indemnifies the Directors to the maximum extent permitted by law.

The deed for existing Directors is available for inspection at the registered office of Lloyds Banking Group plc. In addition, Lloyds Banking Group has in place appropriate Directors and Officers Liability Insurance cover which was in place throughout the financial year.

### Disclosure of information to auditors

Each person who is a Director at the date of approval of this report confirms that, so far as the Director is aware, there is no relevant audit information of which the Company's auditors are unaware and each Director has taken all the steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information. This confirmation is given, and should be interpreted in accordance with, the provisions of the Companies Act 2006.

### Future developments

Future developments are detailed within the Strategic Report and also in note 17.

### Going concern

The going concern of the Company is dependent on successfully maintaining adequate levels of capital and liquidity. In order to satisfy themselves that the Company have adequate resources to continue to operate for the foreseeable future, the Directors have considered a number of key dependencies which are set out in the risk management section (note 14). Having consulted on these, the Directors conclude that it is appropriate to continue to adopt the going concern basis in preparing the accounts.

### Financial risk management

Disclosures relating to financial risk management are included in note 14 of the accounts and are therefore incorporated into this report by reference.

### Information incorporated by reference

The following additional information forms part of the Directors' Report, and is incorporated by reference.

Content	Section
Disclosures required by the Financial Conduct Authority's Disclosure and Transparency Rule 7.2.5R	Corporate Governance Statement - internal control and risk management systems Note 14 (Risk Management)

**DIRECTORS' REPORT (continued)****Independent auditors**

PricewaterhouseCoopers LLP are deemed to be re-appointed under section 487(2) of the Companies Act 2006 for the current year. Deloitte LLP are due to be appointed as auditors for the year ending 31 December 2021.

**Statement of Directors' responsibilities**

The Directors are responsible for preparing the Annual Report and Accounts in accordance with applicable law and regulation.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the Company financial statements in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006. Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing the financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently
- state whether applicable international accounting standards in conformity with the requirements of the Companies Act 2006 have been followed for the Company financial statements, subject to any material departures disclosed and explained in the financial statements
- make judgments and accounting estimates that are reasonable and prudent
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

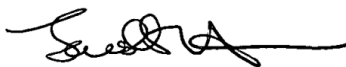
The Directors are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006 .

Each of the Directors whose names are listed on page 3 confirms that, to the best of their knowledge:

- the Company financial statements, which have been prepared in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006, give a true and fair view of the assets, liabilities, financial position and financial performance of the Company
- the Strategic Report on pages 4 to 6, and the Directors' Report on pages 7 to 8 include a fair review of the development and performance of the business and the position of the Company, together with a description of the principal risks and uncertainties that it faces

On behalf of the Board of Directors



J C S Hillman

Director

15 April 2021



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**INDEPENDENT AUDITORS' REPORT TO THE MEMBER OF SCOTTISH WIDOWS FINANCIAL SERVICES HOLDINGS****Report on the audit of the financial statements****Opinion**

In our opinion, Scottish Widows Financial Services Holdings's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its loss and cash flows for the year then ended;
- have been properly prepared in accordance with international accounting standards in conformity with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Accounts (the "Annual Report"), which comprise: the balance sheet as at 31 December 2020; the statement of comprehensive income, the statement of cash flows, the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Independence*

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

**Conclusions relating to going concern**

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

**Reporting on other information**

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBER OF SCOTTISH WIDOWS FINANCIAL SERVICES HOLDINGS (CONTINUED)***Strategic report and Directors' Report*

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' Report for the year ended 31 December 2020 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' Report.

**Responsibilities for the financial statements and the audit***Responsibilities of the directors for the financial statements*

As explained more fully in the Statement of Directors' responsibilities, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

*Auditors' responsibilities for the audit of the financial statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to failure to comply with UK tax regulations, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to management bias in accounting estimates to support the carrying value of investments in subsidiaries and posting inappropriate journal entries to manipulate financial performance. Audit procedures performed included:

- Discussions with management and those charged with governance, including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Reviewing relevant meeting minutes of the Board;
- Challenging assumptions and judgements made by management in their significant accounting estimates; and
- Identifying and testing journal entries, in particular any journal entries posted with unusual account combinations.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditors' report.

*Use of this report*

This report, including the opinions, has been prepared for and only for the company's member as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBER OF SCOTTISH WIDOWS FINANCIAL SERVICES HOLDINGS (CONTINUED)****Other required reporting****Companies Act 2006 exception reporting**

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.



Neil Riches (Senior Statutory Auditor)

for and on behalf of PricewaterhouseCoopers LLP

Chartered Accountants and Statutory Auditors

Bristol

15 April 2021

**STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2020**

	Note	2020 £'000	2019 £'000
<b>Revenue</b>			
Investment income	3	16	43
<b>Total revenue</b>		<b>16</b>	<b>43</b>
<b>Expenses</b>			
Impairment of subsidiary undertakings	8	(62,638)	(117,586)
Other operating expenses	4	(30)	(419)
<b>Total expenses</b>		<b>(62,668)</b>	<b>(118,005)</b>
<b>Loss before tax</b>		<b>(62,652)</b>	<b>(117,962)</b>
Taxation (charge)/credit	6	(4)	52
<b>Loss for the year</b>		<b>(62,656)</b>	<b>(117,910)</b>

There are no items of comprehensive income which have not already been presented in arriving at the loss for the financial year. Accordingly, the loss for the financial year is the same as total comprehensive loss for the year.

The notes set out on pages 16 to 28 are an integral part of these financial statements.

**BALANCE SHEET AS AT 31 DECEMBER 2020**

	Note	2020 £'000	2019 £'000
<b>ASSETS</b>			
Current Tax assets	7	—	52
Investment in subsidiaries	8	311,354	373,992
Other financial assets	9	—	30
Cash and cash equivalents	10	6,671	6,604
<b>Total assets</b>		<b>318,025</b>	<b>380,678</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Capital and reserves attributable to the Company's equity shareholder</b>			
Share capital	11	1,000	1,000
Share premium	11	375	375
Other Reserves	12	1,082,213	1,082,213
Accumulated losses		(792,966)	(730,310)
<b>Total equity</b>		<b>290,622</b>	<b>353,278</b>
<b>LIABILITIES</b>			
Current tax liabilities	7	3	—
Amounts owed to Lloyds Banking Group undertakings	15	27,400	27,400
<b>Total liabilities</b>		<b>27,403</b>	<b>27,400</b>
<b>Total equity and liabilities</b>		<b>318,025</b>	<b>380,678</b>

The notes set out on pages 16 to 28 are an integral part of these financial statements.

The financial statements on pages 12 to 28 were approved by the Board on 13 April 2021.



J C S Hillman

Director

15 April 2021

**STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2020**

	Note	2020 £'000	2019 £'000
<b>Cash flows from operating activities</b>			
(Loss) before tax		(62,652)	(117,962)
Adjusted for:			
Investment income	3	(16)	(43)
Impairment in investment in subsidiary	8	62,638	117,586
Net decrease in operating assets	13	29	419
Corporate income taxes received/(paid)		52	(6)
<b>Net cash flows generated/(used in) from operating</b>		<b>51</b>	<b>(6)</b>
<b>Cash flows from investing activities</b>			
Investment income received		16	43
<b>Net cash flows generated from investing activities</b>		<b>16</b>	<b>43</b>
<b>Net increase in cash and cash equivalents</b>		<b>67</b>	<b>37</b>
Cash and cash equivalents at the beginning of the year		6,604	6,567
<b>Net cash and cash equivalents at the end of the year</b>	<b>10</b>	<b>6,671</b>	<b>6,604</b>

The notes set out on pages 16 to 28 are an integral part of these financial statements.

**STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020**

	Share capital £'000	Share premium £'000	Other reserves £'000	Accumulated losses £'000	Total equity £'000
<b>Balance as at 1 January 2019</b>	1,000	375	1,082,213	(612,400)	471,188
Loss and total comprehensive loss for the year	-	-	-	(117,910)	(117,910)
<b>Balance as at 31 December 2019</b>	1,000	375	1,082,213	(730,310)	353,278
Loss and total comprehensive loss for the year	-	-	-	(62,656)	(62,656)
<b>Balance as at 31 December 2020</b>	1,000	375	1,082,213	(792,966)	290,622

All of the above amounts are attributable to the equity holder of the Company.

The notes set out on pages 16 to 28 are an integral part of these financial statements.

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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020****1. Accounting policies**

The accounting policies adopted in the preparation of the financial statements, which have been consistently applied to all periods presented in these financial statements unless stated otherwise, are set out below.

**(a) Basis of preparation**

The financial statements of the Company have been prepared:

- (1) in accordance with the International Accounting Standards (IASs) and in conformity with the requirements of the Companies Act 2006 (IFRSs)
- (2) under the historical cost convention, as modified by the revaluation of certain financial assets and financial liabilities at fair value through profit or loss, as set out in the relevant accounting policies.

The Directors are satisfied that the Company have adequate resources to continue in business for the foreseeable future. Accordingly, the financial statements of the Company have been prepared on a going concern basis.

In accordance with IAS 1 'Presentation of Financial Statements', assets and liabilities in the Balance Sheet are presented in accordance with management's estimated order of liquidity. Analysis of the assets and liabilities of the Company, into amounts expected to be received or settled within 12 months after the reporting date (current) and more than 12 months after the reporting date (non-current), is presented in the notes.

As the Company is a wholly owned subsidiary undertaking of Lloyds Banking Group, registered in the United Kingdom, the Company has taken advantage of the provisions under section 400 of the Companies Act 2006 and has not produced consolidated financial statements.

**Standards and interpretations effective in 2020**

The Company has not adopted any new standards, amendments to standards or interpretations of published standards which became effective for financial years beginning on or after 1 January 2020 which have had a material impact on the Company.

**(b) Revenue recognition****Investment income**

Interest income for all interest-bearing financial instruments is recognised in the statement of comprehensive income as it accrues, within investment income.

**(c) Investments in subsidiaries**

The Company owns a number of subsidiaries as set out in note 8. These subsidiaries are held initially at cost, being the fair value of the consideration given to acquire the holding, then subsequently at cost subject to impairment. Further information on the Company's impairment policy is set out at policy (e).

**(d) Cash and cash equivalents**

Cash and cash equivalents includes cash at bank and short-term highly liquid investments with original maturities of three months or less (excluding such investments as otherwise meet this definition but which are held for investment purposes rather than for the purposes of meeting short-term cash commitments).

Holdings in liquidity funds are measured at fair value through profit or loss, with income received recognised in investment income.

The fair value of holdings in liquidity funds is determined as the last published price applicable to the vehicle at the reporting date.

Holdings in liquidity funds are categorised as level 1 in the fair value hierarchy. These assets are valued using quoted prices in active markets for identical assets to those being valued. An active market is one in which similar arm's length transactions in the instrument occur with both sufficient frequency and volume to provide pricing information on an on-going basis.



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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020****1. Accounting policies (continued)****(e) Impairment****Financial assets**

The impairment charge in the statement of comprehensive income includes the change in expected credit losses for financial assets held at amortised cost and certain lease receivables. Expected credit losses are calculated by using an appropriate probability of default and applying this to the estimated exposure of the Company at the point of default after taking into account the value of any collateral held or other mitigants of loss.

At initial recognition, allowance is made for expected credit losses resulting from default events that are possible within the next 12 months (12-month expected credit losses). In the event of a significant increase in credit risk, allowance is made for expected credit losses resulting from all possible default events over the expected life of the financial instrument (lifetime expected credit losses). Financial assets where 12-month expected credit losses are recognised are considered to be Stage 1; financial assets which are considered to have experienced a significant increase in credit risk are in Stage 2; and financial assets which have defaulted or are otherwise considered to be credit impaired are allocated to Stage 3.

An assessment of whether credit risk has increased significantly since initial recognition considers the change in the risk of default occurring over the remaining expected life of the financial instrument. The assessment is unbiased, probability-weighted and uses forward-looking information consistent with that used in the measurement of expected credit losses. However, unless identified at an earlier stage, the credit risk of financial assets is deemed to have increased significantly when more than 30 days past due. Where the credit risk subsequently improves such that it no longer represents a significant increase in credit risk since origination, the asset is transferred back to Stage 1.

For financial instruments that are considered to have low credit risk, the credit risk is assumed to not have increased significantly since initial recognition. Financial instruments are considered to have low credit risk when the borrower is considered to have a low risk of default from a market perspective. Typically financial instruments with an external credit rating of investment grade are considered to have low credit risk.

Assets are transferred to Stage 3 when they have defaulted or are otherwise considered to be credit impaired. IFRS 9 contains a rebuttable presumption that default occurs no later than when a payment is 90 days past due. The Company uses this 90 day backstop.

A loan or receivable is normally written off, either partially or in full, against the related allowance when the proceeds from realising any available security have been received or there is no realistic prospect of recovery and the amount of the loss has been determined. Subsequent recoveries of amounts previously written off decrease the amount of impairment losses recorded in the statement of comprehensive income.

**Non-financial assets**

Assets that have an indefinite useful life, for example investments in subsidiaries, are not subject to depreciation or amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its estimated recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

If there is objective evidence that an impairment loss has occurred, the amount of the loss is charged to the relevant line in the statement of comprehensive income in the period in which it occurs. Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

**(f) Taxes**

Tax expense comprises current and deferred tax. Current and deferred tax are charged or credited in the income statement except to the extent that the tax arises from a transaction or event which is recognised, in the same or a different period, outside the income statement (either in other comprehensive income, directly in equity, or through a business combination), in which case the tax appears in the same statement as the transaction that gave rise to it.

**Current tax**

Current tax is the amount of corporate income taxes expected to be payable or recoverable based on the profit for the period as adjusted for items that are not taxable or not deductible, and is calculated using tax rates and laws that were enacted or substantively enacted at the balance sheet date.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020****1. Accounting policies (continued)****(f) Taxes (continued)****Current tax (continued)**

Current tax includes amounts provided in respect of uncertain tax positions when management expects that, upon examination of the uncertainty by Her Majesty's Revenue and Customs (HMRC) or other relevant tax authority, it is more likely than not that an economic outflow will occur. Provisions reflect management's best estimate of the ultimate liability based on their interpretation of tax law, precedent and guidance, informed by external tax advice as necessary. Changes in facts and circumstances underlying these provisions are reassessed at each balance sheet date, and the provisions are re-measured as required to reflect current information.

**(g) Share capital**

Shares are classified as equity when there is no obligation to transfer cash or other assets. Incremental costs directly attributable to the issue of equity instruments are shown in equity as a deduction from the proceeds, net of tax.

**Dividends payable**

Dividends payable on ordinary shares are recognised in equity in the period in which they are approved.

**2. Critical accounting estimates**

The Company's management makes estimates that affect the reported amount of assets and liabilities. Estimates are continually evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

There are no critical accounting judgements included in the accounts.

*Critical accounting estimates*

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

**(a) Impairment of investments**

The recoverable amount of investments in subsidiaries involves critical accounting estimates with regard to future cash flows and the applied growth and discount rates. Further information on these estimates is given in note 8.

**3. Investment income**

	2020	2019
	£'000	£'000
Interest receivable on investments in a liquidity fund	16	43
<b>Total</b>	<b>16</b>	<b>43</b>

**4. Operating expenses**

	2020	2019
	£'000	£'000
Other operating expenses	30	419
<b>Total</b>	<b>30</b>	<b>419</b>

The Company had no direct employees during the year (2019: nil)

**5. Auditors' remuneration**

	2020	2019
	£'000	£'000
Fees payable to the Company's auditors for the audit of the Company's annual financial statements	5	5
<b>Total fees payable</b>	<b>5</b>	<b>5</b>

Audit fees for 2020 and 2019 were paid by another Company within Lloyds Banking Group and were not recharged to the Company.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

## 6. Taxation (charge)/credit

## (a) Current year tax (charge)/credit

	2020	2019
	£'000	£'000
<b>Current tax:</b>		
UK corporation tax	(4)	52
<b>Total current tax</b>	(4)	52

## (b) Reconciliation of tax (charge)/credit

	2020	2019
	£'000	£'000
<b>Loss before tax</b>	(62,652)	(117,962)
<b>Tax at 19 per cent (2019: 19 per cent)</b>	11,904	22,413
Effects of:		
Disallowable expenses	(6)	(20)
Impairment of investment in subsidiary undertaking	(11,901)	(22,341)
Other	(1)	—
<b>Total</b>	(4)	52

## 7. Tax assets and liabilities

	2020	2019
	£'000	£'000
Current tax assets	—	52
<b>Total tax assets</b>	—	52
Current tax liabilities	3	—
<b>Total tax liabilities</b>	3	—

## 8. Investment in subsidiaries

	2020	2019
	£'000	£'000
<b>At 1 January</b>	373,992	491,578
Impairment of investment in subsidiaries	(62,638)	(117,586)
<b>At 31 December</b>	311,354	373,992

An impairment of £62.6 million (2019: £117.6 million) has been recognised during 2020 in respect of the investment in HBOS Financial Services Limited (HBOS FS), leaving a carrying value of £291.1 million (2019: £353.7 million).

*Significant Estimate: Key assumptions used for value-in-use calculations*

A review of the carrying value of the subsidiary investments to assess indications of impairment is performed on an annual basis. The recoverable amount for 2019 and 2020 have both been calculated on a value in use basis, using the dividend discount method of valuation. The applicable discount factor used for 2020 is 7.08 per cent (2019: 8.64 per cent). This has been applied to distributable profits and forecast dividends in line with the approved business plan. Future capacity of HBOS Investment Fund Managers Limited (HIFML) to pay dividends has been determined based on its anticipated profitability as assets under management run off.

*Significant Estimate: Impairment Charge*

The impairment in HBOS Financial Services Limited arose following an impairment of the carrying value in Halifax Financial Services (Holdings) Limited of the investment in its subsidiary, HIFML. This occurred primarily as a result of changes in the underlying forecast assumptions in its value in use, principally reductions in anticipated profitability in the plan and subsequent periods partially offset by a reduction in the cost of capital.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020****8. Investment in subsidiaries (continued)**

*Significant Estimate: Impact of possible changes in key assumptions*

If the discount rate applied to the cash flow projections had been 1 per cent higher (8.08 per cent instead of 7.08 per cent), the impairment charge would have been £79.9 million, an increase of £17.3 million. If the discount rate had been 1 per cent lower (6.08 per cent instead of 7.08 per cent), the impairment charge would have been £43.0m, a decrease of £19.6 million.

Subsidiaries and Associates

All entities are wholly-owned, directly or indirectly, and transact investment management activities or services in connection therewith, unless otherwise stated. Following are particulars of the Company's subsidiaries and associates:

SW Funding plc	(1)	Legacy Renewal Company Limited	(5)
HBOS Financial Services Limited	(2)	HBOS International Financial Services Holdings Limited	(2)
Halifax Financial Services (Holdings) Limited	(3)	Clerical Medical Finance plc	(2)
HBOS Investment Fund Managers Limited	(3)	Clerical Medical Financial Services Limited	(2)
Halifax Financial Brokers Limited	(3)	Pensions Management (S.W.F.) Limited	(1)
Clerical Medical Investment Fund Managers Limited	(3)	Scottish Widows Unit Funds Limited	(1)
Halifax Financial Services Limited	(3)	Clerical Medical International Holdings B.V.	(4)
Halifax Investment Services Limited*	(6)		

\* In liquidation

The investments in subsidiaries included above are generally recoverable more than one year after the reporting date.

**Registered office addresses**

- (1) 69 Morrison Street, Edinburgh, Midlothian, EH3 8YF
- (2) 33 Old Broad Street, London, EC2N 1HZ
- (3) Trinity Road, Halifax, West Yorkshire, HX1 2RG
- (4) Prins Bernhardplein 200, 1097 JB, Amsterdam, Netherlands
- (5) Bank of Scotland, The Mound, Edinburgh, EH1 1YZ
- (6) 1 More London Place, London, SE1 2AF

**9. Other financial assets**

	2020	2019
	£'000	£'000
Other receivables	—	30
<b>Total</b>	<b>—</b>	<b>30</b>

**10. Cash and cash equivalents**

Cash and cash equivalents for the purposes of the statement of cash flows include the following:

	2020	2019
	£'000	£'000
Investment in a liquidity fund	6,671	6,604
<b>Total</b>	<b>6,671</b>	<b>6,604</b>

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020****11. Share capital and premium**

	<b>2020</b>	<b>2019</b>
	<b>£'000</b>	<b>£'000</b>
<b>Issued and fully paid share capital:</b>		
100,000,000 (2019: 100,000,000) ordinary shares of £0.01 each	1,000	1,000
Share Premium	375	375
<b>Total</b>	<b>1,375</b>	<b>1,375</b>

**12. Other reserves**

During the year ended 31 December 2004, the Company was re-registered as a private unlimited company and subsequently altered its capital structure. The share capital of the Company was reduced by £5,846,000,000 through the cancellation of 584,600,000,000 issued redeemable ordinary shares of 1p each. An amount of £4,763,787,000 was transferred from share capital to the profit and loss reserves of the Company and the remaining £1,082,213,000 was transferred from share capital to other reserves.

Subsequent to the year ended 31 December 2015, the Board approved a Resolution to make other reserves distributable. This reserve is therefore available for future distributions.

**13. Net decrease in operating assets**

	<b>2020</b>	<b>2019</b>
	<b>£'000</b>	<b>£'000</b>
<b>Net decrease in operating assets</b>		
Financial assets:		
Loans and receivables at amortised cost	29	419
<b>Net decrease in operating assets</b>	<b>29</b>	<b>419</b>

**14. Risk management**

The Company acts as an intermediate holding company.

This note summarises the risks associated with the activities of the Company and the way in which they are managed.

**(a) Governance framework**

Lloyds Banking Group has established a Risk function with responsibility for implementing the Lloyds Banking Group risk management framework (with appropriate Insurance focus) within the Company.

The risk management approach aims to ensure effective independent checking or 'oversight' of key decisions by operating a 'three lines of defence' model. The first line of defence is line management, who have direct accountability for risk decisions. The Risk function provides oversight and challenge and is the second line of defence. Internal Audit, the third line of defence, provide independent assurance to the Insurance Audit Committee and the Board that risks are recognised, monitored and managed within acceptable parameters.

This enterprise-wide risk management framework for the identification, assessment, measurement and management of risk covers the full spectrum of risks that the Company is exposed to, with risks categorised according to an approved Lloyds Banking Group risk language. This covers the principal risks faced by the Company, including the exposures to market, insurance underwriting, model risk, credit, capital, liquidity, regulatory and legal, conduct, people, governance and operational risks. The Group assesses the relative costs and concentrations of each type of risk and material issues are escalated to the appropriate Insurance executive committees and onto the Board if required. The performance of the Company, its continuing ability to write business and the strategic management of the business depend on its ability to manage these risks.

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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020****14. Risk management (continued)****(a) Governance framework (continued)**

Responsibility for setting and managing risk appetite and risk policy resides with the Board. Risks are managed in line with Lloyds Banking Group and Insurance risk policies. The Board has delegated certain risk matters to the Insurance Risk Oversight Committee (ROC) with operational implementation assigned to the Insurance and Wealth Risk Committee (IWRC).

Policy owners, identified from appropriate areas of Lloyds Banking Group and the Insurance and Wealth Division, are responsible for drafting risk policies, ensuring they remain up-to-date and for facilitating any changes. Policies are subject to at least an annual review. Limits are prescribed within which those responsible for the day-to-day management of each company with the Group can take decisions. Line management are required to follow prescribed reporting procedures to the bodies responsible for monitoring compliance with policy and controlling the risks.

In response to the contingency planning requirements for Covid-19, daily Risk Surgeries were put in place establishing a control amendment process to support colleagues to continue to serve customers and to maintain the operation of business processes. A key aim of the Risk Surgery and control amendment process is to take reasonable steps to ensure that all changes to current ways of working (including operational home working), operational processes or customer treatment is robustly risk assessed and reviewed by the appropriate risk SMEs across the three lines of defence. Following the success of the Risk Surgeries, these will continue beyond Covid-19 and are part of our ongoing governance activity. In addition, through the Group's incident management process, we managed key business continuity factors such as absence levels, productivity, IT stability, strategic change activity, regulatory focus, supplier performance and health and safety measures.

**(b) Risk appetite**

The Board has approved a risk appetite framework that covers Customer Risk, Strategy and Brand Risk and Financial Risks.

Risk appetite is the amount and type of risk that the Board prefers, accepts or wishes to avoid and is aligned to Company strategy. The risk appetite statements set limits for exposures to the key risks faced by the business.

Risk appetite is reviewed at least annually by the Board. Executive owned Tier 2 and Tier 3 limits sit beneath Board owned risk appetite (Tier 1) and are managed and governed within the Insurance and Wealth Division.

Experience against Risk Appetite is reported monthly (by exception) to each meeting of IWRC and ROC. Copies are also supplied regularly to the Company's regulators as part of the close and continuous relationship. Reporting focuses on ensuring, and demonstrating to the Board, and their delegate the ROC that the Company is run in line with approved risk appetite. Any breaches of risk appetite require clear plans and timescales for resolution.

**(c) Financial risks**

The Company is exposed to a range of financial risks through its financial assets and financial liabilities.

**(1) Market risk**

Market risk is defined as the risk that our capital or earnings profile is affected by adverse market rates.

The main investments of the Company are the holdings in subsidiary companies, which are set out in note 8 and the risks associated with investments in subsidiaries are covered further in paragraph (d) below. Holdings of individual assets are essentially interest bearing, and are covered further below.

Investments in liquidity funds are categorised as level 1 in the fair value hierarchy.

**(2) Interest rate risk**

Interest rate risk is the risk that the value of future cash flows of a financial instrument will fluctuate because of changes in interest rates and the shape of the yield curve. Interest rate risk arises in respect of cash balances which are invested in a cash fund. None of the other financial assets or financial liabilities of the Company are subject to interest rate risk.

As set out in note 8 a review of the carrying value of the subsidiary investments is performed on an annual basis. The recoverable amount for 2019 and 2020 have both been calculated on a value in use basis, using the dividend discount method of valuation. The applicable discount factor used for 2020 is 7.08 per cent (2019: 8.64 per cent).

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

## 14. Risk management (continued)

## (c) Financial risks (continued)

## (3) Credit risk

The risk that parties with whom we have contracted fail to meet their financial obligations. The Company holds investments in a liquidity fund of £6.7 million (2019: £6.6 million), with a credit rating of AAA using Standard & Poor's rating or equivalent.

Credit risk in respect of these balances is not considered to be significant. There were no past due or impaired financial assets at 31 December 2020 (2019: none). No terms in respect of financial assets had been renegotiated at 31 December 2020 (2019: none).

## (4) Capital Risk

Capital risk is defined as the risk that the Company has a sub-optimal quantity or quality of capital or that capital is inefficiently deployed across the Company.

The Company's objectives when managing capital are to ensure that sufficient capital is available to safeguard the Company's ability to continue as a going concern so that it can continue to provide a return to the shareholder.

The Company manages the capital structure and makes adjustments to reflect changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to the shareholder, return capital to the shareholder, issue new shares or sell assets.

The Company's capital comprises all components of equity £291 million (2019: £353 million), movements in which are set out in the statement of changes in equity.

## (5) Liquidity risk

Liquidity risk is defined as the risk that the Company does not have sufficient financial resources to meet its commitments as they fall due or can only secure them at excessive cost. Liquidity risk may result from either the inability to sell financial assets quickly at their fair values; or from the inability to generate cash inflows as anticipated.

Liquidity risk is managed in line with the Insurance Liquidity Risk Policy and the wider Lloyds Banking Group Funding and Liquidity Risk Policy.

In order to measure liquidity risk exposure the Company's liquidity is assessed in a stress scenario. Liquidity risk is actively managed and monitored to ensure that, even under stress conditions, the Company has sufficient liquidity to meet its obligations and remains within approved risk appetite. Liquidity risk appetite considers two time periods; three month stressed outflows are required to be covered by primary liquid assets; and one year stressed outflows are required to be covered by primary and secondary liquid assets. The Company holds primary liquid assets in the form of cash.

The following table analyses the maturity of the company's contractual cashflows for financial liabilities. The table is based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company is obliged to pay. The table includes both interest and principal cash flows.

## As at 31 December 2020

## Contractual cash flows

	Carrying amount	No stated maturity	Less than 1 month	1-3 months	3-12 months	1-5 years	More than 5 years
Liabilities	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Amounts owed to Lloyds Banking Group undertakings - current	27,400	—	27,400	—	—	—	—
<b>Total</b>	<b>27,400</b>	<b>—</b>	<b>27,400</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

## 14. Risk management (continued)

## (c) Financial risks (continued)

As at 31 December 2019	Contractual cash flows						
	Carrying amount £'000	No stated maturity £'000	Less than 1 month £'000	1-3 months £'000	3-12 months £'000	1-5 years £'000	More than 5 years £'000
<b>Liabilities</b>							
Amounts owed to Lloyds Banking Group undertakings - current	27,400	—	27,400	—	—	—	—
<b>Total</b>	27,400	—	27,400	—	—	—	—

## (d) Non-financial risks

The Company faces a variety of non-financial risks through its operations and service provision. The Company manages these risks by following the embedded Risk Management Framework, which uses methodologies and systems consistent with those implemented across the Group. The various stages of the framework are:

**Identification**

- Emerging risks
- Implement Risk and Control Framework and standards

**Measurement**

- Evaluate risk exposure vs appetite
- Scenario analysis
- Reverse stress testing

**Management**

- Identify and operate controls
- Perform day-to-day control activities
- Ensure appropriate segregation of duties
- Control assessment and estimation of residual risk
- Controls testing activities
- Effectiveness reviews

**Monitoring**

- Performance vs risk appetite
- Regulatory and external environment
- Action management

**Reporting**

- Monthly Executive Risk Reporting presented through the corporate governance structure leads to top down review and challenge evidenced via the Insurance Consolidated Risk Report
- Material Events escalation, including related actions

The primary non- financial risk categories deemed most relevant for this entity are:

**Governance risk**

Governance risk is defined as the risk that the Company's organisational infrastructure fails to provide robust oversight of decision-making and the control mechanisms to ensure strategies and management instructions are implemented effectively.



**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020****14. Risk management (continued)****(d) Non-financial risks (continued)****Operational risk**

Operational risk is defined as the risk of loss from inadequate or failed internal processes, people and systems or from external events. As operational risk covers such a range of elements, there are secondary risk-types within this area, including:

- **Cyber and information security**

The risk of financial loss, disruption or damage to the reputation of Lloyds Banking Group from a malicious attack that impacts the confidentiality and/or integrity of electronic data or the availability of systems. The risk also to the security of information and data.

- **Financial crime**

Financial crime is the risk of acts intended to bribe, corrupt, launder money, fund terrorist activity or circumvent sanctions intended for personal gain or to cause loss to another party, by customers/clients, suppliers, third parties or colleagues.

- **Financial reporting risk**

Financial reporting risk is defined as the risk that the Company suffers reputational damage, loss of investor confidence and/or financial loss arising from the adoption of inappropriate accounting policies, ineffective controls over business or finance processes impacting financial, prudential regulatory, and tax reporting, failure to manage the associated risks of changes in taxation rates, law, corporate ownership or structure and the failure to disclose timely and appropriate information in accordance with regulatory requirements.

- **Fraud**

The risk of acts of deception or omission intended for personal gain or to cause loss to another party, by customers/clients, third parties or colleagues,

- **Internal service provision**

The risk associated with the management of internal service arrangements.

- **IT systems**

The risk of failure in technology governance and the development, delivery and maintenance of effective IT solutions.

- **Operational resilience risk**

Operational resilience risk covers the risk that the Company fails to design resilience into business operations, underlying infrastructure and controls (people, process, technical) so that it is able to withstand external or internal events which could impact the continuation of operations, and fails to respond in a way which meets stakeholder expectations and needs when the continuity of operations is compromised.

**Regulatory and legal risk**

The risk of financial penalties, regulatory censure, criminal or civil enforcement action or customer detriment as a result of failure to identify, assess, correctly interpret, comply with, or manage regulatory and/or legal requirements.

**(e) UK political uncertainties including EU exit**

The UK / EU Trade and Cooperation Agreement (TCA) means a disorderly Brexit has been avoided. While the TCA contains limited, high-level provisions on financial services, further detail is expected to emerge during this year, and the Company will continue to monitor developments closely. As a result of Brexit, some customers' bank accounts have had to be closed, meaning these customers will need to set up alternative payment arrangements to continue other Company products and services, including savings, investments and insurance cover. Measures have been put in place to support affected customers, although to date customer responses remain low. Lloyds Banking Group continues to monitor the wider post-Brexit environment, including for market volatility. Scenario planning exercises are performed as part of business as usual, while contingency plans have been recalibrated and are regularly reviewed for potential strategic, operational and reputational impacts.

The Directors believe that there will be limited impact on the Company.

**(f) Economic Risk**

UK economic growth is muted due to impacts from the Covid-19 pandemic and political uncertainty. High levels of credit market liquidity have reduced spreads and weakened terms in some sectors, creating a potential underpricing of risk and heightened risk of a market correction. The Company's response is:

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

## 14. Risk management (continued)

## (f) Economic Risk (continued)

- The Company has a robust through the cycle credit risk appetite, including individual limit guidelines, specific sector appetite statements and policies, and affordability and indebtedness controls at origination. In addition to on-going focused monitoring, we conduct portfolio deep dives and larger exposure reviews. We have enhanced our use of early warning indicators including sector specific indicators
- Capital and liquidity are reviewed regularly through committees, ensuring compliance with risk appetite and regulatory requirements
- Internal contingency plans recalibrated and regularly reviewed for potential strategic, operational and reputational impacts
- Wide array of risks considered in setting strategic plans

The economic risk could impact the carrying value of the investment in subsidiaries. Note 8 discloses the sensitivities.

## 15. Related party transactions

## (a) Ultimate parent and shareholding

The Company's immediate parent undertaking is Scottish Widows Group Limited, a Company registered in the United Kingdom. Scottish Widows Group Limited has taken advantage of the provisions of the Companies Act 2006 and has not produced consolidated financial statements.

The ultimate parent undertaking and controlling party is Lloyds Banking Group plc, which is the parent undertaking of the only group to consolidate these financial statements. Once approved, copies of the consolidated Annual Report and Accounts of Lloyds Banking Group may be obtained from Lloyds Banking Group's head office at 25 Gresham Street, London EC2V 7HN or downloaded via [www.lloydsbankinggroup.com](http://www.lloydsbankinggroup.com).

## (b) Transactions and balances with related parties

## Transactions with other Lloyds Banking Group companies

The Company has entered into transactions with related parties in the normal course of business during the year.

Relationship	2020			
	Income during year	Expenses during year	Payable at year end	Receivable at year end
	£'000	£'000	£'000	£'000
Parent	—	—	—	—
Subsidiary	—	—	—	—
Other related parties	—	—	27,400	—

Relationship	2019			
	Income during year	Expenses during year	Payable at year end	Receivable at year end
	£'000	£'000	£'000	£'000
Parent	—	—	—	—
Subsidiary	—	—	—	—
Other related parties	—	—	27,400	—

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020****15. Related party transactions (continued)****(b) Transactions and balances with related parties (continued)****Transactions between the Company and entity employing key management**

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company which, for the Company, are all Directors and Insurance and Wealth Executive Committee (IWEC) members. Key management personnel, as defined by IAS 24, are employed by a management entity, transactions with this entity are as follows:

**Key management compensation:**

	<b>2020</b>	<b>2019</b>
	<b>£'000</b>	<b>£'000</b>
Short-term employee benefits	173	219
Post-employment benefits	1	—
Share-based payments	23	48
<b>Total</b>	<b>197</b>	<b>267</b>

Included in short term employee benefits is the aggregate amount of emoluments paid to or receivable by Directors in respect of qualifying services of £81,100 (2019: £101,000).

There were no retirement benefits accruing to directors (2019: no directors) under defined benefit pension schemes. Two Directors (2019: three directors) are paying into a defined contribution scheme. There were no contributions paid to a pension scheme for qualifying services (2019: nil).

Certain members of key management in the Company, including the highest paid Director, provide services to other companies within Lloyds Banking Group. In such cases, for the purposes of this note, figures have been included based on an apportionment to the Company of the total compensation earned.

The aggregate amount of money receivable and the net value of assets received/receivable under share based incentive schemes in respect of Directors qualifying services was £16,200 (2019: £23,000). During the year, two directors exercised share options (2019: two directors) and two directors received qualifying service shares under long term incentive schemes (2019: three directors). Movements in share options are as follows:

	<b>2020</b>	<b>2019</b>
	<b>£'000</b>	<b>£'000</b>
	<b>Options</b>	<b>Options</b>
<b>Outstanding at 1 January</b>	456	467
Granted	375	256
Exercised	(120)	(143)
Forfeited	(203)	(131)
Dividends awarded	7	7
<b>Outstanding at 31 December</b>	<b>515</b>	<b>456</b>

Detail regarding the highest paid Director is as follows:

	<b>2020</b>	<b>2019</b>
	<b>£'000</b>	<b>£'000</b>
Apportioned aggregate emoluments	45	55
Apportioned share-based payments	14	17

The highest paid Director did exercise share options during the year. (2019: The highest paid Director did not exercise share options during the year).

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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020****16. Contingent Liability**

Lloyds Banking Group has an open matter in relation to a claim for group relief of losses incurred in its former Irish banking subsidiary, which ceased trading on 31 December 2010. In 2013 HMRC informed Lloyds Banking Group that its interpretation of the UK rules means that the group relief is not available. In 2020, HMRC concluded their enquiry into the matter and issued a closure notice. Lloyds Banking Group interpretation of the UK rules has not changed and hence it has appealed to the First Tier Tax Tribunal, with a hearing expected in early 2022. If the final determination of the matter by the judicial process is that HMRC's position is correct, management estimate that this would result in an increase in current tax liabilities for the company of approximately £174,000 (including interest) (2019: £170,000). Lloyds Banking Group, having taken appropriate advice, does not consider that this is a case where additional tax will ultimately fall due.

**17. Future accounting developments**

There are no other standards or interpretations that are not yet effective and that would be expected to have a material impact on the Company.

**18. Post balance sheet events**

There are no events after the reporting date.