

# Lloyds Bank General Insurance Holdings Limited

## Annual Report and Accounts **2024**

Member of Lloyds Banking Group

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## COMPANY INFORMATION

### Board of Directors

J S Wheway (Chair)

C Barua\*

W L D Chalmers

K A Cooper

M H Cuhls

J K Harris

P G Mcnamara

C J G Moulder

S T Nyahasha\*

G E Schumacher

\* denotes Executive Director

### Company Secretary

C A Riddy

### Independent Auditor

Deloitte LLP

1 New Street Square

London

EC4A 3HQ

### Registered Office

25 Gresham Street

London

EC2V 7HN

### Company Registration Number

01628564

## STRATEGIC REPORT

The Directors present their strategic report on Lloyds Bank General Insurance Holdings Limited (the 'Company') for the year ended 31 December 2024.

The Company and its subsidiaries contribute to the results of the Insurance, Pensions and Investments (IP&I) Division of Lloyds Banking Group, focusing on providing general insurance to meet our customers' needs.

Our strategy is to help our customers by:

- Delivering a leading customer experience
- Digitising Lloyds Banking Group and its subsidiaries (the 'Group')
- Maximising the Group's capabilities
- Transforming ways of working

Through our strategy we are focusing on transforming ourselves into a digitised, simple, low risk, customer focused, UK general insurance provider, offering home insurance marketed primarily under the Lloyds Bank, Bank of Scotland, Halifax and MBNA brands and sold predominantly through direct channels, Lloyds Banking Group distributors and corporate partnerships.

### Principal activities

The Company is a holding company and its subsidiaries provide insurance services.

### Result for the Year

The result for the year ended 31 December 2024 is a profit after tax of £88.9 million (2023: £61.6 million). The total net assets of the Company at 31 December 2024 are £290.6 million (2023: £326.7 million).

Dividends of £125 million were paid during the year in respect of 2024 (2023: £135 million).

### Legal entity reorganisation

As part of the IP&I strategy to simplify the legal entity structure of the division the Company disposed of two subsidiaries during the year. On 10 July 2024 the Company sold its entire holdings of St Andrews Insurance plc (StAI) and Lloyds Bank Insurance Services Limited (LBIS) to another of its subsidiaries, Lloyds Bank General Insurance Limited (LBGI).

The reorganisation was approved by the Board on 15 June 2023, and regulatory approval provided by the PRA (StAI) and FCA (LBIS) on the 3 June 2024, following applications for a Change in Control.

LBIS was sold for a cash consideration of £125 million, and StAI for £25 million. In anticipation of disposal of the investments in StAI and LBIS the Company made a new subscription in cash to LBGI of £150 million. Further details are set out in note 7.

### Economic Environment

The UK economy recovered somewhat from its pause in the second half of 2023. Households' spending power is rising and the unemployment rate remains low. The new Government aims to boost growth through increased investment and a constructive regulatory backdrop. Global conflicts and threats to global trade integration remain headwinds.

In a positive or more challenging macroeconomic environment, our business model and strategy position us well, in particular the strength of our customer franchise, our scale and balance sheet, and our prudent approach to risk. Our strategy and transformation, combined with further efficiency improvements, will deliver profit growth, diversification and resilience. The Company will continue to monitor the situation and risks to the business.

### Climate Change

The Company is a subsidiary of Lloyds Banking Group plc. Lloyds Banking Group is committed to supporting the aims of the 2015 Paris Agreement in transitioning to a more sustainable, low carbon economy and recognises the importance of embedding climate-related risks and opportunities into business operations and strategy.

The Company is supportive of the Task Force on Climate-Related Financial Disclosures (TCFD) framework and related regulatory expectations and is aligned to best practice outlined by the Climate Financial Risk Forum (CFRF). The Company is included in the LBG Sustainability Report. This report is available on the LBG website at [www.lloydsbankinggroup.com/investors/esg-information](http://www.lloydsbankinggroup.com/investors/esg-information).

## STRATEGIC REPORT (continued)

### Key performance indicators

The Company's principal business during the year was the holding of investments in subsidiaries. Its principal income is the receipt of dividends from these subsidiaries. During the year the Company received total dividend income of £125 million (2023: £135 million) from the following entities: St Andrew's Insurance plc £40 million (2023: £90 million), Lloyds Bank General Insurance Limited £50 million (2023: £30 million), Lloyds Bank Insurance Services Limited £20 million (2023: £15 million) and Halifax General Insurance Services Limited £15 million (2023 nil).

The Directors are of the opinion that the above is the key performance indicator which is appropriate to the principal activity of the Company.

### Other Sources where KPIs are presented

The Company also forms part of Lloyds Banking Group's Insurance, Pensions and Investments (IP&I) Division. The development, performance and position of the IP&I Division are presented within Lloyds Banking Group's annual report, which does not form part of this report.

### Outlook

The Directors consider that the Company's principal activities will continue to be unchanged in the foreseeable future.

### Principal risks and uncertainties

The Company through its investment in subsidiaries is also exposed to financial risk, in particular the risk of financial loss arising from impairment of subsidiary companies, the adoption of inappropriate accounting policies, ineffective controls over financial reporting and financial reporting fraud. Further details on the current year impairment are included in note 7.

The following table describes the principal risks faced by the Company through its investment in subsidiaries. Further details on financial risks and how the Company mitigates them can be found in note 15, as shown by the note reference.

#### Financial risks

Principal Risk	Note reference	Description
Market risk	15(a)	Market risk is defined as the risk that the Company's capital or earnings profile is affected by adverse market rates, in particular equity, credit default spreads, interest rates and inflation in insurance business. External rates are outwith the Company's control therefore mitigation is via having sufficient financial reserves to cover reduced earnings.
Credit risk	15(b)	Credit risk is the risk that parties with whom we have contracted, fail to meet their financial obligations. The Company through its investment in subsidiaries is subject to credit risk within invested assets, cash in liquidity funds, bank accounts and reinsurance. Credit risk is mitigated via the risk transfer policy and the investment policy which ensure exposures are appropriately monitored and action taken where necessary.
Liquidity risk	15(c)	Liquidity risk is the risk that the Company does not have sufficient financial resources to meet its commitments as they fall due, or can only secure them at excessive cost. Liquidity risk is mitigated by applying the Liquidity Risk Policy, which includes controls to maintain liquidity at necessary levels.

#### Non-financial risks

The Company faces a variety of non-financial risks through its operations. The Company manages these risks by following the embedded Risk Management Framework (RMF) which uses methodologies and systems consistent with those implemented across Lloyds Banking Group. The various stages of the framework cover the identification, measurement, management monitoring and reporting of risks.

**STRATEGIC REPORT (continued)****Principal risks and uncertainties (continued)**

<b>Principal Risk</b>	<b>Description</b>
Operational risk	Operational risk is the risk of loss from inadequate or failed internal processes, people and systems or from external events. This includes risks around cyber and physical security, IT systems, data and privacy, internal and external suppliers, people, business continuity, payments and transaction execution, financial reporting (incl. tax), health and safety and premises, and change execution. Operational risk is managed through an operational risk framework, including a Risk and Control Self-Assessment (RCSA) process, and operational risk policies. The Company maintains a formal approach to operational risk event escalation, whereby material events are identified, captured and escalated. Root causes of events are determined, and action plans put in place to ensure an optimum level of control to keep customers and the business safe, reduce costs, and improve efficiency.
Climate risk	Climate risk is defined as the risk that the Company experiences losses and/or reputational damage, either from the impacts of climate change and the transition to net zero ('inbound risk'), or as a result of the Company's response to tackling climate change ('outbound risk'). As a cross-cutting risk, Scottish Widow Group (of which the Company is a subsidiary) has integrated climate risk as a principal risk within its Enterprise Risk Management Framework (ERMF) which articulates how we manage climate risk through our policies and procedures.

**Section 172(1) Statement and Statement of Engagement with Other Stakeholders**

The Board is collectively responsible for the long-term success of the Company. Understanding the views and interests of the Company's key stakeholders (this includes customers, shareholders, communities and environment, regulators and suppliers) is central to achieving the Company's strategy, and informs key aspects of Board decision-making. Stakeholder engagement is embedded in the Board's decision-making process and can be seen in the range of activities across key stakeholder groups.

In accordance with the Companies Act 2006 (the 'Act'), the Directors provide this Statement, which describes the ways in which they have had regard to the following matters set out in Section 172(1) of the Act when fulfilling their duty to promote the success of the Company, under Section 172 of the Act.

This Statement also provides examples of how the Directors have engaged with and had regard to the interests of key stakeholders in accordance with the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 (as amended by the Companies (Miscellaneous Reporting) Regulations 2018). The Company is a subsidiary of Lloyds Banking Group plc, and as such follows many of the processes and practices of Lloyds Banking Group, which are further referred to in this Statement where relevant.

***How the Board has discharged its Section 172 duties***

The Company's Directors are briefed, on appointment and on an ongoing basis, on their statutory director duties and the standards required of subsidiary directors within Lloyds Banking Group. Stakeholder engagement takes place throughout the Company and the Board engages directly and indirectly with its stakeholders. The Board also undertakes an annual review of its governance arrangements, in particular of the matters it has reserved for its own determination and those for which it has delegated authority to management. The Company's governance arrangements are designed to enable the Board to provide effective, sound, and entrepreneurial leadership of the Company in line with its strategic aims and prudent and effective controls.

Stakeholder engagement is embedded in the Board's delegation of authority to the Chief Executive Scottish Widows & Group Director Insurance (Chief Executive) for the delivery of the Company's strategy and overall management of the Company's business within its defined risk appetite. The Chief Executive discharges their responsibility for the day-to-day management of the Company's business by delegating key areas of their authority to members of management and with the assistance of the Executive Committee (the IP&I Executive Committee (IP&IExCo)) which supports the Chief Executive to make informed decisions about the operations of the Company's business.

The Chief Executive and management provide the Board with details of material stakeholder interaction and feedback, through a programme of business updates. Stakeholder interests are routinely identified by management in the wider proposals put before the Board.

Further details of how the Board considers each of the specific matters set out in Section 172, along with specific examples of how these considerations have influenced decisions taken by the Board, are set out in pages [6] to [8] which serves as the Company's Section 172(1) Statement. Given the importance of stakeholder interests, these are discussed where relevant throughout the Report.

**STRATEGIC REPORT (continued)****Section 172(1) Statement and Statement of Engagement with Other Stakeholders (continued)***Shareholder*

The Company is a wholly owned subsidiary of Lloyds Banking Group. The shareholder expects a financial return on its investment, which is delivered through dividends. The amount (where relevant) of dividend paid in the year is reported within the Directors' Report. As a wholly owned subsidiary the Board ensures that the strategy, priorities, processes and practices of the Company are aligned where appropriate to those of Lloyds Banking Group, ensuring that its interests as the Company's shareholder are duly acknowledged.

The relationship between the Board of the Company and the Board of Lloyds Banking Group is supported by one Lloyds Banking Group director serving as a Non-executive Director on the Company's Board throughout 2024. The Board of the Company also welcomed the Chief Executive Officer of Lloyds Banking Group to one of its meetings during 2024 for a discussion of the Company's strategy in the context of Lloyds Banking Group's purpose.

*Communities and the environment*

The Company is supported on environmental matters by its Investment Committee, the majority of whose members are Independent Non-executive Directors. This Committee's purpose is to oversee investment strategy with consideration given to specific opportunities related to sustainability risks including climate, people and societal risk. This includes monitoring the effectiveness of the strategy for meeting stated Net Zero targets.

Lloyds Banking Group's purpose is Helping Britain Prosper by creating a more sustainable and inclusive future for people and business, shaping finance as a force for good.

Insurance Pensions & Investments (IP&I) is the Lloyds Banking Group business unit to which the Company belongs. It helps millions of customers with their long-term protection, retirement and investment needs. It has a strong heritage, helping customers every day with their diverse and critical needs, including life insurance, pensions, investments and general insurance. Further information on Lloyds Banking Group's initiatives can be found in the Strategic Report within the Lloyds Banking Group Annual Report and Accounts for 2024, available on the Lloyds Banking Group website.

The Company's Board is responsible for the Company's strategy, including oversight and support for its Environmental, Social & Governance (ESG) strategy and public disclosures. Approval of proposed external commitments in relation to climate risk that materially impact the Company or the Company's funds is reserved to the Board. The IP&I Risk Oversight Committee on behalf of the Board considers the Company's management of climate risk, providing oversight and challenge on those activities which impact on the Company's reputation as a responsible business.

*Employees*

The Company does not have any direct employees, all staff are employed by other Lloyds Banking Group entities.

*Colleague engagement*

As part of Lloyds Banking Group, colleagues are asked each year to share their views via surveys. In addition to an annual survey, regular pulse surveys focusing on timely topics give insight into colleague sentiment. Lloyds Banking Group also communicates directly with colleagues in respect of various matters including performance, economic environment and key strategic initiatives.

*Diversity*

Lloyds Banking Group seeks to create an inclusive environment where everyone feels they can be themselves, standing against all forms of discrimination. Further details of Lloyds Banking Group's diversity targets are set out in its Annual Report and Accounts available on its website.

*Modern slavery*

The Responsible Business Committee of the Board of Lloyds Banking Group, as part of its oversight of its performance (including that of the Company) as a responsible business, governs the approach to human rights. Lloyds Banking Group's Human Rights Position Statement can be found on the Lloyds Banking Group website.

On a day-to-day basis, management of (and engagement on) modern slavery and human rights is guided by the Modern Slavery and Human Rights Working Group, led by the Social Sustainability Manager, which meets bi-monthly to assess the embedding of human rights within Lloyds Banking Group's operations.

Lloyds Banking Group's Modern Slavery & Human Trafficking Statement covers all its subsidiary companies and sets out the steps taken to prevent modern slavery in Lloyds Banking Group's business and supply chains.

The IP&I Executive Committee governs (and approves) this Statement as it relates to the Company. The statement is published on the Scottish Widows website.

**STRATEGIC REPORT (continued)****Section 172(1) Statement (continued)***Maintaining a reputation for high standards of business conduct*

The Board supports the Chief Executive to ensure a culture of customer focus, responsible business conduct, with risk awareness and ethical behaviours. As part of the Board's oversight of this, the Board will where necessary seek assurance from management that steps have been taken to ensure that policy and behaviours are aligned to the purpose, value, and strategy of the wider Insurance business.

Approved / authorised for issue by the Board of Directors



S T Nyahasha

Director

26 March 2025



## DIRECTORS' REPORT

The Directors present the audited financial statements of the Company. The Company is a private company limited by shares, domiciled and incorporated in England and Wales.

### Results and dividend

The result for the year ended 31 December 2024 is a profit after tax of £88.9 million (2023 profit: £61.6 million). The total net assets of the Company at 31 December 2024 are £290.6 million (2023: £326.7 million).

During the year, dividends of £125 million were paid on the ordinary shares in respect of 2024 (2023: £135 million).

### Legal entity reorganisation

As part of the IP&I strategy to simplify the legal entity structure of the division the Company disposed of two subsidiaries during the year. On 10 July 2024 the Company sold its entire holdings of St Andrews Insurance plc (StAI) and Lloyds Bank Insurance Services Limited (LBIS) to another of its subsidiaries, Lloyds Bank General Insurance Limited (LBGI).

The reorganisation was approved by the Board on 15 June 2023, and regulatory approval provided by the PRA (StAI) and FCA (LBIS) on the 3 June 2024, following applications for a Change in Control.

LBIS was for a cash consideration of £125 million, and StAI for £25 million. Subsequent to the disposal of the investments in StAI and LBIS the Company made a new subscription in cash to LBGI of £150 million. Further details are set out in note 7.

### Share capital reduction

On 5 December 2024, the directors passed a special resolution, supported by a solvency statement under Section 641 of the Companies Act 2006, to reduce the Company's issued share capital from 44,500,000 ordinary shares of £1 each to 1 share of £1. The resolution, together with the solvency statement, was registered by Companies House on 11 December 2024 and therefore the reduction in share capital became effective as of that date.

### Post balance sheet events

An interim dividend of £20 million was declared on 6 February 2025 and paid to Scottish Widows Group Limited on 18 February 2025.

Further information on post balance sheet events is set out in note 19.

### Directors

The names of the current Directors are listed on page 3. Changes in Directorships during the year and since the end of the year are as follows:

M H Cuhls	(Appointed 1 January 2024)
M R Downie	(Resigned 15 January 2024)
S T Nyahasha	(Appointed 15 January 2024)
K A Cooper	(Appointed 1 March 2024)
A J Reizenstein	(Resigned 30 June 2024)
P G McNamara	(Appointed 2 September 2024)
D L Davis	(Resigned 18 March 2025)

Particulars of the Directors' emoluments are set out in note 17.

### Directors' indemnities

Lloyds Banking Group has granted to the Directors of the Company a deed of indemnity which constitutes 'qualifying third-party indemnity provisions' for the purposes of the Companies Act 2006. The deed was in force during the whole of the financial year and at the date of approval of the financial statements or from the date of appointment in respect of any Director who joined the Board of the Company during the financial year. Directors no longer in office but who served on the Board of the Company at any time in the financial year had the benefit of this indemnity during that period of service.

The deed for existing Directors is available for inspection at the registered office of Lloyds Banking Group. In addition, the Group has in place appropriate Directors' and Officers' Liability Insurance cover which was in place throughout the financial year.

### Disclosure of information to auditor

Each person who is a Director at the date of approval of this report confirms that, so far as the Director is aware, there is no relevant audit information of which the Company's auditors are unaware and each Director has taken all the steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information. This confirmation is given, and should be interpreted in accordance with, the provisions of the Companies Act 2006.

### Future developments

Future developments are detailed within the Strategic Report and also in note 18.

**DIRECTORS' REPORT (continued)****Going concern**

The going concern of the Company is dependent on successfully maintaining adequate levels of capital and liquidity. In order to satisfy themselves that the Company has adequate resources to continue to operate for the foreseeable future, the Directors have considered a number of key dependencies which are set out in the risk management section (note 15). Having consulted on these, the Directors conclude that it is appropriate to continue to adopt the going concern basis in preparing the financial statements.

**Financial risk management**

Disclosures relating to financial risk management are included in note 15 of the accounts and are therefore incorporated into this report by reference.

**Independent auditors**

Pursuant to section 487 of the Companies Act 2006, auditors duly appointed by the members of the Company shall, subject to any resolution to the contrary, be deemed to be reappointed for the next financial year and Deloitte LLP will therefore continue in office.

**Statement of Directors' responsibilities**

The Directors are responsible for preparing the Annual Report and Accounts in accordance with applicable law and regulation.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the Company financial statements in accordance with UK-adopted international accounting standards in conformity with the requirements of the Companies Act 2006. Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing the financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently
- state whether applicable UK-adopted international accounting standards in conformity with the requirements of the Companies Act 2006 have been followed for the Company financial statements, subject to any material departures disclosed and explained in the financial statements
- make judgements and accounting estimates that are reasonable and prudent
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The Directors are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company.

Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Each of the Directors whose names are listed on page 3 confirms that, to the best of their knowledge:

- the Company financial statements, which have been prepared in accordance with UK-adopted international accounting standards in conformity with the requirements of the Companies Act 2006, give a true and fair view of the assets, liabilities, financial position and financial performance of the Company
- the Strategic Report on pages 4 to 8, and the Directors' Report on pages 9 to 10 include a fair review of the development and performance of the business and the position of the Company, together with a description of the principal risks and uncertainties that it faces

The Directors have also separately reviewed and approved the Strategic Report.

Approved / authorised for issue by the Board of Directors



S T Nyahasha

Director

26 March 2025

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## INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF LLOYDS BANK GENERAL INSURANCE HOLDINGS LIMITED

### Report on the audit of the financial statements

#### 1. Opinion

In our opinion the financial statements of Lloyds Bank General Insurance Holdings Limited (the 'company'):

- give a true and fair view of the state of the company's affairs as at 31 December 2024 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom adopted international accounting standards; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of comprehensive income;
- the balance sheet;
- the statement of cashflows;
- the statement of changes in equity;
- the related notes 1 to 19.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom adopted international accounting standards.

#### 2. Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### 3. Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### 4. Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### 5. Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF LLOYDS BANK GENERAL INSURANCE HOLDINGS LIMITED (continued)**

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### **6. Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### **7. Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the company's industry and its control environment, and reviewed the company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities, including those that are specific to the company's business sector.

We obtained an understanding of the legal and regulatory framework that the company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act 2006 and tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the company's ability to operate or to avoid a material penalty.

We discussed among the audit engagement team including relevant internal specialists such as tax, valuations and IT the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management and internal audit concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance and reviewing internal audit reports.

### **Report on other legal and regulatory requirements**

#### **8. Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report.

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**INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF LLOYDS BANK GENERAL INSURANCE HOLDINGS LIMITED (continued)****Report on other legal and regulatory requirements****9. Matters on which we are required to report by exception**

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

**10. Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Charlie Scarr, ACA (Senior statutory auditor)

For and on behalf of Deloitte LLP

Statutory Auditor

London, United Kingdom

26 March 2025

**STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2024**

	<b>Note</b>	<b>2024 £'000</b>	<b>2023 £'000</b>
<b>Revenue</b>			
Income from shares in subsidiary undertakings		125,000	135,000
Investment income	3	278	1,100
<b>Total revenue</b>		<b>125,278</b>	<b>136,100</b>
<b>Expenses</b>			
Finance costs	5	(6)	(6)
Impairment of investments in subsidiary undertakings	7	(36,297)	(74,211)
<b>Total expenses</b>		<b>(36,303)</b>	<b>(74,217)</b>
<b>Profit before tax</b>		<b>88,975</b>	<b>61,883</b>
Taxation charge	6	(68)	(257)
<b>Profit for the year</b>		<b>88,907</b>	<b>61,626</b>

There are no items of comprehensive income which have not already been presented in arriving at the profit for the year. Accordingly, the profit for the year is the same as total comprehensive income for the year.

The notes set out on pages 18 to 27 are an integral part of these financial statements.

**BALANCE SHEET AS AT 31 DECEMBER 2024**

	<b>Note</b>	<b>2024 £'000</b>	<b>2023 £'000</b>
<b>ASSETS</b>			
Investment in subsidiaries	7	287,141	323,438
Loans and receivables at amortised cost	8	14	79
Cash and cash equivalents	9	3,552	3,472
<b>Total assets</b>		<b>290,707</b>	<b>326,989</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Capital and reserves attributable to the Company's equity shareholder</b>			
Share capital	10	—	44,500
Other reserves	11	302	302
Retained profits		290,337	281,930
<b>Total equity</b>		<b>290,639</b>	<b>326,732</b>
<b>Liabilities</b>			
Current tax liabilities	12	68	257
<b>Total liabilities</b>		<b>68</b>	<b>257</b>
<b>Total equity and liabilities</b>		<b>290,707</b>	<b>326,989</b>

The notes set out on pages 18 to 27 are an integral part of these financial statements.

The financial statements on pages 14 to 27 were approved by the Board on 26 March 2025 and signed on behalf of the Board:



S T Nyahasha

Director

26 March 2025

**STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2024**

	<b>Note</b>	<b>2024 £'000</b>	<b>2023 £'000</b>
<b>Cash flows from operating activities</b>			
Profit before tax		88,975	61,883
Adjusted for:			
Finance Income	3	(278)	(1,100)
Income from shares in subsidiary undertakings		(125,000)	(135,000)
Finance costs	5	6	6
Impairment in investment in subsidiary	7	36,297	74,211
Net increase in operating assets and liabilities	13	66	(79)
Taxation paid	6	(257)	(5)
<b>Net cash flows used in operating activities</b>		<b>(192)</b>	<b>(84)</b>
<b>Cash flows from investing activities</b>			
Interest received	3	278	1,100
Capital injection to subsidiaries	7	(150,000)	—
Proceeds from disposal of subsidiaries		150,000	—
Dividends and other income received		125,000	135,000
<b>Net cash flows generated from investing activities</b>		<b>125,278</b>	<b>136,100</b>
<b>Cash flows from financing activities</b>			
Dividends paid	14	(125,000)	(135,000)
Finance costs	5	(6)	(6)
<b>Net cash flows used in financing activities</b>		<b>(125,006)</b>	<b>(135,006)</b>
<b>Net increase in cash and cash equivalents</b>		<b>80</b>	<b>1,010</b>
Cash and cash equivalents at the beginning of the year		3,472	2,462
<b>Net cash and cash equivalents at the end of the year</b>	9	<b>3,552</b>	<b>3,472</b>

The notes set out on pages 18 to 27 are an integral part of these financial statements.



**STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2024**

	Note	Share capital £'000	Other reserves £'000	Retained profits £'000	Total equity £'000
<b>Balance as at 1 January 2023</b>		44,500	302	355,304	400,106
Profit and total comprehensive income for the year		—	—	61,626	61,626
Dividend	14	—	—	(135,000)	(135,000)
<b>Balance as at 31 December 2023</b>		44,500	302	281,930	326,732
Profit and total comprehensive income for the year		—	—	88,907	88,907
Dividend	14	—	—	(125,000)	(125,000)
Reduction of Issued Share Capital under Section 641 of the Companies Act 2006	10	(44,500)	—	44,500	—
<b>Balance as at 31 December 2024</b>		—	302	290,337	290,639

The notes set out on pages 18 to 27 are an integral part of these financial statements.

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**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024**
**1. Accounting policies**

The accounting policies adopted in the preparation of the financial statements, which have been consistently applied to all periods presented in these financial statements unless stated otherwise, are set out below.

**(a) Basis of preparation**

The financial statements of the Company have been prepared:

- (1) in accordance with UK-adopted international accounting standards in conformity with the requirements of the Companies Act 2006
- (2) under the historical cost convention, as modified by the revaluation of certain financial assets and financial liabilities at fair value through profit or loss, as set out in the relevant accounting policies

The Directors are satisfied that the Company has adequate resources to continue in business for the foreseeable future. Accordingly, the financial statements of the Company have been prepared on a going concern basis.

In accordance with IAS 1 'Presentation of Financial Statements', assets and liabilities in the Balance Sheet are presented in accordance with management's estimated order of liquidity. Analysis of the assets and liabilities of the Company, into amounts expected to be received or settled within 12 months after the reporting date (current) and more than 12 months after the reporting date (non-current), is presented in the notes.

*Standards and interpretations effective in 2024*

The IASB has issued a number of minor amendments to IFRS<sup>®</sup> Accounting Standards effective 1 January 2024, including IFRS 16 Lease liability in a sale and leaseback, IAS 1 Non-current liabilities with covenants, and IAS 1 Classification of liabilities as current or non-current. These amendments do not have a significant impact on the Company.

As at the date of authorisation of these financial statements, the Company has not early adopted any issued amendments or standards. Details of standards and interpretations in issue but which have not been adopted early are set out at note 18.

**(b) Revenue recognition***Investment income*

Interest income for all interest-bearing financial instruments is recognised in the Statement of Comprehensive Income as it accrues, within finance income.

*Dividend income*

Dividend income in respect of the Company's investments in subsidiary undertakings is recognised when the right to receive the dividend is established. All dividends received are recognised through the statement of comprehensive income, within income from shares in subsidiary undertakings.

**(c) Finance costs**

Finance costs consists of fund charges and are recognised in the period to which they relate.

**(d) Investment in subsidiaries**

The Company owns a number of subsidiaries as set out in note 7. These subsidiaries are held initially at cost, being the fair value of the consideration given to acquire the holding, then subsequently at cost subject to impairment. Further information on the Company's impairment policy is set out at policy (f).

**(e) Cash and cash equivalents**

Cash and cash equivalents include investments in liquidity funds, which are short-term highly liquid investments (excluding such investments as otherwise meet this definition but which are held for investment purposes rather than for the purposes of meeting short-term cash commitments).

Holdings in liquidity funds are measured at fair value through profit or loss, with income received recognised in finance income.

The fair value of holdings in liquidity funds is determined as the last published price applicable to the vehicle at the reporting date.

Holdings in liquidity funds are categorised as level 1 in the fair value hierarchy. These assets are valued using quoted prices in active markets for identical assets to those being valued. An active market is one in which similar arm's length transactions in the instrument occur with both sufficient frequency and volume to provide pricing information on an ongoing basis.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024****1. Accounting policies (continued)****(f) Impairment***Financial assets*

An impairment charge in the statement of comprehensive income would include the change in expected credit losses for financial assets held at amortised cost. Expected credit losses are calculated by using an appropriate probability of default and applying this to the estimated exposure of the Company at the point of default after taking into account the value of any collateral held or other mitigants of loss.

At initial recognition, allowance is made for expected credit losses resulting from default events that are possible within the next 12 months (12-month expected credit losses). In the event of a significant increase in credit risk, allowance is made for expected credit losses resulting from all possible default events over the expected life of the financial instrument (lifetime expected credit losses). Financial assets where 12-month expected credit losses are recognised are considered to be Stage 1; financial assets which are considered to have experienced a significant increase in credit risk are in Stage 2; and financial assets which have defaulted or are otherwise considered to be credit impaired are allocated to Stage 3.

An assessment of whether credit risk has increased significantly since initial recognition considers the change in the risk of default occurring over the remaining expected life of the financial instrument. The assessment is unbiased, probability-weighted and uses forward-looking information consistent with that used in the measurement of expected credit losses. However, unless identified at an earlier stage, the credit risk of financial assets is deemed to have increased significantly when more than 30 days past due. Where the credit risk subsequently improves such that it no longer represents a significant increase in credit risk since origination, the asset is transferred back to Stage 1.

For financial instruments that are considered to have low credit risk, the credit risk is assumed to not have increased significantly since initial recognition. Financial instruments are considered to have low credit risk when the borrower is considered to have a low risk of default from a market perspective, such as external bank accounts.

Assets are transferred to Stage 3 when they have defaulted or are otherwise considered to be credit impaired. IFRS 9 contains a rebuttable presumption that default occurs no later than when a payment is 90 days past due. The Company uses this 90 day backstop.

*Non-financial assets*

Assets that have an indefinite useful life, for example investment in subsidiaries, are not subject to depreciation or amortisation and are tested annually for impairment.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its estimated recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

If there is objective evidence that an impairment loss has occurred, the amount of the loss is charged to the relevant line in the Statement of Comprehensive Income in the period in which it occurs. Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

**(g) Taxes**

Tax expense comprises current tax. Current tax is charged or credited in the Statement of Comprehensive Income except to the extent that the tax arises from a transaction or event which is recognised, in the same or a different period, outside the Statement of Comprehensive Income (either in other comprehensive income, directly in equity, or through a business combination), in which case the tax appears in the same statement as the transaction that gave rise to it.

*Current tax*

Current tax is the amount of corporate income taxes expected to be payable or recoverable based on the profit for the period as adjusted for items that are not taxable or not deductible, and is calculated using tax rates and laws that were enacted or substantively enacted at the balance sheet date.

Current tax includes amounts provided in respect of uncertain tax positions when management expects that, upon examination of the uncertainty by His Majesty's Revenue and Customs (HMRC) or other relevant tax authority, it is more likely than not that an economic outflow will occur. Provisions reflect management's best estimate of the ultimate liability based on their interpretation of tax law, precedent and guidance, informed by external tax advice as necessary. Changes in facts and circumstances underlying these provisions are reassessed at each balance sheet date, and the provisions are re-measured as required to reflect current information.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024****1. Accounting policies (continued)****(h) Share capital**

Shares are classified as equity when there is no obligation to transfer cash or other assets. Incremental costs directly attributable to the issue of equity instruments are shown in equity as a deduction from the proceeds, net of tax.

**(i) Dividends payable**

Dividends payable on ordinary shares are recognised in equity in the period in which they are approved.

**2. Critical accounting judgements and key sources of estimation uncertainty**

The Company's management makes estimates and judgements that affect the reported amount of assets and liabilities. Estimates and judgements are continually evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

**a. Key sources of estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

*Impairment of investments*

The Company uses estimates in the assessment of investment in subsidiaries for possible impairment. These include estimates used for value in use calculations relating to discount factors and growth assumptions. Further details of estimates used are given in note 7.

**b. Critical accounting judgements***Impairment of investments*

The recoverable amount of investments in subsidiaries requires judgement with regard to future cash flows and risks associated with those cash flows, together with the discount rate applied. The Company has developed a tool to allow the Directors to assess impairment in line with IAS36.

**3. Finance Income**

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
Interest income	278	1,100
<b>Total</b>	<b>278</b>	<b>1,100</b>

Interest income of £0.3 million (2023: £1.1 million) is generated from cash held in liquidity funds.

**4. Auditors' remuneration**

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
Fees payable to the Company's auditors for the audit of the Company's annual financial statements	10	10
<b>Total</b>	<b>10</b>	<b>10</b>

Audit fees are settled by another company within Lloyds Banking Group and recharged to a subsidiary of the Company.

**5. Finance costs**

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
Finance costs	6	6
<b>Total</b>	<b>6</b>	<b>6</b>

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

## 6. Taxation charge

## (a) Current year tax charge

	2024 £'000	2023 £'000
<b>Current tax</b>		
UK corporation tax	68	257
<b>Total tax charge</b>	68	257

Corporation tax is calculated at a rate of 25.0 per cent (2023: 23.5 per cent) of the taxable profit for the year.

## (b) Reconciliation of tax charge

	2024 £'000	2023 £'000
<b>Profit before tax</b>	88,975	61,883
<b>Tax at 25% (2023: 23.5%)</b>	22,244	14,542
Effects of:		
Non-taxable items	(31,250)	(31,725)
Disallowable expenses	9,074	17,440
Other	—	—
<b>Total tax charge</b>	68	257

The effective tax rate for the year is 0.08 per cent (2023: 0.37 per cent).

The Company has applied the exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar 2 income taxes currently required by IAS12 Income Taxes. No provision for Pillar 2 current tax is required in respect of this period.

## 7. Investment in subsidiaries

	1 January 2024 £'000	Additions £'000	Impairment £000	Disposals £000	31 December 2024 £'000
Lloyds Bank Insurance Services Limited	66,575	—	—	(66,575)	—
Lloyds Bank General Insurance Limited	190,661	91,575	—	—	282,236
St Andrew's Insurance plc	49,589	—	(24,589)	(25,000)	—
St Andrew's Group Limited	4,400	—	—	—	4,400
Halifax General Insurance Services Limited	12,213	—	(11,708)	—	505
<b>Net book value</b>	323,438	91,575	(36,297)	(91,575)	287,141

	1 January 2023 £'000	Additions £'000	Impairment £000	Disposals £000	31 December 2023 £'000
Lloyds Bank Insurance Services Limited	66,575	—	—	—	66,575
Lloyds Bank General Insurance Limited	190,661	—	—	—	190,661
St Andrew's Insurance plc	123,800	—	(74,211)	—	49,589
St Andrew's Group Limited	4,400	—	—	—	4,400
Halifax General Insurance Services Limited	12,213	—	—	—	12,213
<b>Net book value</b>	397,649	—	(74,211)	—	323,438

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

## 7. Investment in subsidiaries (continued)

As part of the IP&I strategy to simplify the legal entity structure of the division the Company disposed of two subsidiaries during the year. The Company sold its entire holdings of St Andrews Insurance plc (StAI) and Lloyds Bank Insurance Services Limited (LBIS) to another of its subsidiaries, Lloyds Bank General Insurance Limited (LBGI).

The reorganisation was approved by the Board on 15 June 2023, and regulatory approval provided by the PRA (StAI) and FCA (LBIS) on the 3 June 2024, following applications for a Change in Control.

Prior to the disposal of StAI an impairment of £24.6 million was recognised as a result of reduced net assets following payment of a dividend in June 2024 (2023 impairment: £74.2 million). The impairment reduced the carrying value of StAI to £25 million. The consideration received for the holding of StAI was £25 million.

Upon disposal the carrying value of LBIS was £66.6 million, the consideration received in cash was £125 million. In anticipation of the disposal of the investments in StAI and LBIS, the Company made a new subscription to LBGI of £150 million.

The £58.4 million credit arising from the cash consideration received in excess of the carrying value of LBIS has therefore been credited to the Company's investment in LBGI because the injection of capital into LBGI was made in contemplation of the sale of LBIS.

An impairment of investment in subsidiaries of £11.7 million has been recognised in respect of Halifax General Insurance Services Limited during 2024 (2023: £nil). This was as a result of a reduction in net assets due to the dividend paid in the year.

*Significant Estimate: Key assumptions used for value-in-use calculations*

A review of the carrying value of the subsidiary investments to assess indications of impairment is performed on an annual basis. For assets which were indicating an impairment, the recoverable amount for 2024 and 2023 has been calculated on a value in use basis, using the dividend discount method of valuation. The applicable discount factor used for 2024 is 10.9 per cent (2023: 11.6 per cent). This has been applied to distributable profits and forecast dividends in line with the business plan. Growth assumptions and forecasts are also key assumptions utilised in production of these estimates of distributable profits and forecast dividends.

*Significant Estimate: Impact of possible changes in key assumptions*

If the discount rate applied to the cash flow projections had been 1 per cent higher (11.9 per cent instead of 10.9 per cent), the impairment charge of Halifax General Insurance Services Limited would have been £11.7 million. If the discount rate had been 1 per cent lower (9.9 per cent instead of 10.9 per cent), the impairment charge would have been £11.7 million.

The Company owned the whole of the issued ordinary share capital of the following subsidiaries during the reporting period:

Name	Class of Share	Percentage held	Country of registration or Incorporation	Nature of Business
Lloyds Bank Insurance Services Limited (i)	Ordinary	100	England	Insurance broker (regulated)
Lloyds Bank General Insurance Limited (i)	Ordinary	100	England	General insurance underwriter (regulated)
St Andrew's Insurance plc (ii)	Ordinary	100	England	General insurance underwriter (regulated)
St Andrew's Group Limited (ii)	Ordinary	100	England	Administration of general insurance products
Halifax General Insurance Services Limited (iii)	Ordinary	100	England	General insurance broker

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024****7. Investment in subsidiaries (continued)**

The year-end of all subsidiaries is 31 December and their country of incorporation and principal operations (where relevant) is the UK.

**Principal Place of Business:**

(i) 25 Gresham Street, London, EC2V 7HN

(ii) 33 Old Broad Street, London, EC2N 1HZ

(iii) Trinity Road, Halifax, West Yorkshire, HX1 2RG

The ability of the regulated entities to pay cash dividends to the Company or repay loans or advances is restricted by regulatory solvency requirements as well as Companies Act distributable reserve requirements. The ability of non-regulated entities to pay cash dividends to the Company or repay loans or advances is restricted by Companies Act distributable reserve requirements.

**8. Loans and receivables at amortised cost**

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
Investment income receivable	14	79
<b>Total</b>	<b>14</b>	<b>79</b>

**9. Cash and cash equivalents**

Cash and cash equivalents for the purposes of the statement of cash flows include the following:

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
Investments held through liquidity funds	3,552	3,472
<b>Total</b>	<b>3,552</b>	<b>3,472</b>

**10. Share capital**

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
<b>Issued and fully paid share capital:</b>		
<b>1 (2023: 44,500,000) ordinary shares of £1 each</b>	—	44,500
<b>Total</b>	—	44,500

On 5 December 2024, the directors passed a special resolution, supported by a solvency statement under Section 641 of the Companies Act 2006, to reduce the Company's issued share capital from 44,500,000 ordinary shares of £1 each to 1 share of £1. The resolution, together with the solvency statement, was registered by Companies House on 11 December 2024 and therefore the reduction in share capital became effective as of that date.

**11. Other reserves**

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
At 1 January and 31 December		
Capital contribution reserve	302	302
<b>Total</b>	<b>302</b>	<b>302</b>

Other reserves represent a capital contribution from the Company's holding company which is not repayable, but which forms part of the Company's distributable reserves.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024****12. Current tax liabilities**

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
Current tax liabilities	68	257
<b>Total</b>	<b>68</b>	<b>257</b>

**13. Net increase in operating assets and liabilities**

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
<b>Net increase in operating assets</b>		
Financial assets:		
Loans and receivables at amortised cost	66	(79)
<b>Net increase in operating assets</b>	<b>66</b>	<b>(79)</b>
<b>Net increase in operating assets and liabilities</b>	<b>66</b>	<b>(79)</b>

**14. Dividends paid**

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
Total dividends paid on equity shares	125,000	135,000
<b>Total</b>	<b>125,000</b>	<b>135,000</b>

Dividends of £125 million (280.9 pence per share) were paid on the ordinary shares during the year in respect of 2024 (2023: £135 million, 303.4 pence per share).

**15. Risk management**

The Company is a holding company within Lloyds Banking Group and its subsidiaries provide general insurance services.

This note summarises the financial risks associated with the activities of the Company and the way in which they are managed.

The Company is exposed to financial risk through its financial assets and financial liabilities.

**(a) Market risk**

Market risk is defined as the risk that our capital or earnings profile is affected by adverse market rates, in particular equity, credit default spreads, interest rates and inflation in Insurance business.

Investments in liquidity funds are categorised as level 1 in the fair value hierarchy.

**(b) Credit risk**

Credit risk is defined as the risk that parties with whom the Company has contracted, fail to meet their financial obligations (both on or off balance sheet).

*Investment credit risk*

The Company's investment policy sets rules limiting exposure to concentrations of risk as a result of aggregation of exposure to any single counterparty. Setting limits mitigates such credit risk exposure. Credit default risk is the most significant financial risk, but this is mitigated by a cautious approach to counterparty risk.

*Loans and receivables*

Other loans and receivables are considered not to carry significant credit risk.



**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024****15. Risk management (continued)****(c) Liquidity risk**

Liquidity risk is defined as the risk that the Company does not have sufficient financial resources to meet its commitments as they fall due or can only secure them at excessive cost. Liquidity risk may result from either the inability to sell financial assets quickly at their fair values; or from the inability to generate cash inflows as anticipated.

Liquidity risk is managed in line with the Insurance Liquidity Risk Policy and the wider Lloyds Banking Group Funding and Liquidity Risk Policy.

There are no assets or liabilities within the Company that are exposed to liquidity risk as at 31 December 2024 (2023: £nil).

**16. Contingencies and commitments***Tax authorities*

Lloyds Banking Group has an open matter in relation to a claim for group relief of losses incurred in its former Irish banking subsidiary, which ceased trading on 31 December 2010. In 2020, HMRC concluded its enquiry into the matter and issued a closure notice denying the group relief claim. The Group appealed to the First Tier Tax Tribunal. The hearing took place in May 2023. In January 2025, the First Tier Tribunal concluded in favour of HMRC. The Group believes it has applied the rules correctly and that the claim for group relief is correct. Having reviewed the Tribunal's conclusions and having taken appropriate advice the Group intends to appeal the decision and does not consider this to be a case where an additional tax liability will ultimately fall due. If the final determination of the matter by the judicial process is that HMRC's position is correct, management believes that this would result in an increase in the Group's current tax liabilities of approximately £346 thousand (including interest).

It is unlikely that any appeal hearing will be held before 2026, and final conclusion of the judicial process may not be for several years.

*Other legal actions and regulatory matters*

In addition, in the course of its business the Company is subject to other complaints and threatened or actual legal proceedings (including class or group action claims) brought by or on behalf of current or former employees, customers (including their appointed representatives), investors or other third parties, as well as legal and regulatory reviews, enquiries and examinations, requests for information, audits, challenges, investigations and enforcement actions, which could relate to a number of issues. This includes matters in relation to compliance with applicable laws and regulations, such as those relating to prudential regulation, consumer protection, investment advice, business conduct, systems and controls, environmental, competition/anti-trust, tax, anti-bribery, anti-money laundering and sanctions, some of which may be beyond the Company's control, both in the UK and overseas. Where material, such matters are periodically reassessed, with the assistance of external professional advisers where appropriate, to determine the likelihood of the Company incurring a liability. The Company does not currently expect the final outcome of any such case to have a material adverse effect on its financial position, operations or cash flows.

**17. Related party transactions****(a) Ultimate parent and shareholding**

The Company's immediate parent undertaking is Scottish Widows Group Limited, a company registered in the United Kingdom. Scottish Widows Group Limited has taken advantage of the provisions of the Companies Act 2006 and has not produced consolidated financial statements.

The ultimate parent undertaking and controlling party is Lloyds Banking Group, which is the parent undertaking of the only group to consolidate these financial statements. Copies of the consolidated Annual Report and Accounts of Lloyds Banking Group may be obtained from Lloyds Banking Group's head office at 33 Old Broad Street, London EC2N 1HZ or downloaded via [www.lloydsbankinggroup.com](http://www.lloydsbankinggroup.com).

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

## 17. Related party transactions (continued)

## (b) Transactions and balances with related parties

## Transactions with other Lloyds Banking Group companies

The Company has entered into transactions with related parties in the normal course of business during the year.

Relationship	2024			
	Income	Expenses	Payable at	Receivable at
	during period	during period	period end	period end
	£'000	£'000	£'000	£'000
Parent	—	125,000	—	—
Subsidiary	125,000	—	—	—

  

Relationship	2023			
	Income	Expenses	Payable at	Receivable at
	during period	during period	period end	period end
	£'000	£'000	£'000	£'000
Parent	—	135,000	—	—
Subsidiary	135,000	—	—	—

In addition to the balances disclosed in the table, balances of £3.6 million (2023: £3.5 million) and income of £0.3 million (2023: £1.1 million) in respect of funds controlled by Lloyds Banking Group meet the definition of related parties.

Parent undertaking transactions relate to dividends paid to the Company's immediate parent.

## Transactions between the Company and entity employing key management

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company which, for the Company, are all Directors and IP&IExCo members. Key management personnel, as defined by IAS 24, are employed by a management entity, transactions with this entity are as follows:

## Key management compensation:

	2024	2023
	£'000	£'000
Short-term employee benefits	1,394	1,555
Post-employment benefits	16	10
Share-based payments	542	258
<b>Total</b>	<b>1,952</b>	<b>1,823</b>

Included in short term employee benefits is the aggregate amount of emoluments paid to or receivable by Directors in respect of qualifying services of £629,934 (2023: £843,431).

There were no retirement benefits accrued to directors (2023: nil) under defined benefit pension schemes. Two Directors (2023: no Directors) are paying into a defined contribution scheme. There were contributions of £7,023 paid to a pension scheme for qualifying services (2023: Nil).

Certain members of key management in the Company, including the highest paid director, provide services to other companies within Lloyds Banking Group. In such cases, for the purposes of this note, figures have been included based on an apportionment to the Company of the total compensation earned.

The aggregate amount of money receivable and the net value of assets received/receivable under share based incentive schemes in respect of Directors qualifying services was £377,746 (2023: £156,125). During the year, no directors exercised share options (2023: no Directors) and two Directors received qualifying service shares under long term incentive schemes (2023: one Director).

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024****17. Related party transactions (continued)****(b) Transactions and balances with related parties (continued)**

Movements in share options are as follows:

	<b>2024</b>	<b>2023</b>
	<b>Options</b>	<b>Options</b>
<b>Outstanding at 1 January</b>	3,175,770	3,825,988
Outstanding balance of directors newly appointed in the period	216,684	527,814
Granted	2,719,235	2,214,779
Exercised	(1,293,408)	(1,094,219)
Forfeited	(29,216)	(1,320,805)
Outstanding balance of directors resigned in the period	(193,014)	(977,787)
<b>Outstanding at 31 December</b>	<b>4,596,051</b>	<b>3,175,770</b>

Detail regarding the highest paid Director is as follows:

	<b>2024</b>	<b>2023</b>
	<b>£'000</b>	<b>£'000</b>
Apportioned aggregate emoluments	183	266
Apportioned share-based payments	206	59

The highest paid Director did not exercise share options during the year. (2023: The highest paid Director did not exercise share options during the year).

**18. Future accounting developments**

The following pronouncements are not applicable for the year ending 31 December 2024 and have not been applied in preparing these financial statements. Save as disclosed below, the full impact of these accounting changes is being assessed by the Company, and reliable estimates cannot be made at this stage.

There are a number of new accounting pronouncements issued by the IASB with an effective date of 1 January 2027. This includes IFRS 18 Presentation and Disclosure in Financial Statements which replaces IAS 1 Presentation of Financial Statements and IFRS 19 Subsidiaries without Public Accountability: Disclosures. The impact of these standards are being assessed and they have not been endorsed for use in the UK.

The IASB has issued its annual improvements and a number of minor amendments to IFRS Accounting Standards effective date on or after 1 January 2025, including IFRS 9 Financial Instruments and IFRS 7 Financial Instruments Disclosure. These improvement and amendments are not expected to have a significant impact on the Company.

There are no other standards or interpretations that are not yet effective and that would be expected to have a material impact on the Group or Company.

**19. Post balance sheet events**

An interim dividend of £20 million was declared on 6 February 2025 and paid to Scottish Widows Group Limited on 18 February 2025.