Lloyds Banking Group ESG Reporting Framework Index 2022



Lloyds Banking Group is a signatory to the Principles of Responsible Banking (the Principles) which reinforces the Group's commitment to align to the Paris Climate Agreement and the United Nations Sustainable Development Goals (SDGs) which inform our Group Purpose and Strategy.



UNEP FI Principles of Responsible Banking (PRB) Self-Assessment Report

Principle 1 – Alignment:

We will align our business strategy to be consistent with and contribute to individuals needs and society's goals, as expressed in the Sustainable Development Goals, the Paris Climate Agreement and relevant national and regional frameworks.

Reporting and self-assessment requirements

High level summary of the Group's res

Business model

Describe (high-level) your bank's business model, including the main customer segments served, types of products and services provided, the main sectors and types of activities across the main geographies in which your bank operates or provides products and services. Please also quantify the information by disclosing e.g. the distribution of your bank's portfolio (%) in terms of geographies, segments (i.e. by balance sheet and/or off-balance sheet) or by disclosing the number of customers and clients served.

Annual Report and Accounts 2022:

Our unique business model

ESG Performance Review 2022:

- About Lloyds Banking Group
- Supporting our customers •

Environmental Sustainability Report 2022:

Bank lending to customers in sectors with increased climate risk

sponse	Reference(s) to the Group's full response/relevant information
	<u>Group Overview - Lloyds Banking Group plc</u>

Principle 1 – Alignment: We will align our business strategy to be consistent with and contribute to individuals needs and society's goals, as expressed in the Sustainable Development Goals, the Paris Climate Agreement and relevant national and regional frameworks. **Reporting and self-assessment requirements** High level summary of the G Strategy alignment **Annual Report and Accounts 2022** Does your corporate strategy identify and reflect sustainability as strategic priority/ies for your Our strategy bank? √ Yes Social Sustainability Report 2022: • Driven by our purpose Please describe how your bank has aligned and/or is planning to align its strategy to be consistent Focusing our impact with the Sustainable Development Goals (SDGs), the Paris Climate Agreement, and relevant national and regional frameworks. **Environmental Sustainability Report** Sustainable Development Goals Our environmental sustainability s Does your bank also reference any of the following frameworks or sustainability regulatory reporting ESG Performance Review 2022: requirements in its strategic priorities or policies to implement these? Frameworks that guide our reporti \checkmark UN Guiding Principles on Business and Human Rights Industry partnerships and commit • \checkmark International Labour Organization fundamental conventions √ UN Global Compact **Environmental Sustainability Report** UN Declaration on the Rights of Indigenous Peoples Engagement strategy \checkmark Any applicable regulatory reporting requirements on environmental risk assessments, e.g. on climate risk - please specify which ones: ------ \sqrt{A} Any applicable regulatory reporting requirements on social risk assessments, e.g. on modern slavery - please specify which ones: ------□ None of the above

Group's response	Reference(s) to the Group's full response/relevant information
	 Strategy and purpose - Lloyds Banking Group plc Annual Report and Accounts 2022
	 Social Sustainability Report 2022 Environmental Sustainability Report 2022
t 2022:	
strategy	
tion of	<u>Responsible Business downloads - Lloyds Banking Group</u> <u>plc</u>
rting itments	<u>Net zero activity update - October 2022</u> <u>(Iloydsbankinggroup.com)</u>
t 2022:	Human rights policy statement (lloydsbankinggroup.com)
	<u>Modern slavery and human trafficking statement 2021</u> (lloydsbankinggroup.com)

Principle 2– Impact and Target Setting:

We will continuously increase our positive impacts while reducing the negative impacts on, and managing the risks to, people and environment resulting from our activities, products and services. To this end, we will set and publish targets where we can have the most significant impacts.

Reporting and self-assessment requirements

High level summary of th

 2.1 Impact Analysis Show that your bank has performed an impact analysis of its portfolio/s to identify its most significant impact areas and determine priority areas for target-setting. The impact analysis shall be updated regularly and fulfil the following requirements/elements (a-d): a) Scope: What is the scope of your bank's impact analysis? Please describe which parts of the bank's core business areas, products/services across the main geographies that the bank operates in (as described under 1.1) have been considered in the impact analysis. Please also describe which areas have not yet been included, and why. 	 a) Annual Report and Accounts 2 Our unique business model ESG Performance Review 2022: Our approach to ESG Social Sustainability Report 2022 Driven by our purpose Focusing our impact Environmental Sustainability Report Province Pro
 b) Portfolio composition: Has your bank considered the composition of its portfolio (in %) in the analysis? Please provide proportional composition of your portfolio globally and per geographical scope by sectors & industries for business, corporate and investment banking portfolios (i.e. sector exposure or industry breakdown in %), and/or by products & services and by types of customers for consumer and retail banking portfolios. If your bank has taken another approach to determine the bank's scale of exposure, please elaborate, to show how you have considered where the bank's core business/major activities lie in terms of industries or sectors. 'Key sectors' relative to different impact areas, i.e., those sectors whose positive and negative impacts are particularly strong, are particularly relevant here. 	 b) Annual Report and Accounts 2 Our unique business model Delivering value for all our state Our strategy Social Sustainability Report 2022 Driven by our purpose Focusing our impact ESG Performance Review 2022 Materiality and stakeholder e Environmental Sustainability Re Bank lending to customers in

the Group's response	Reference(s) to the Group's full response/relevant information
2022:	Strategy and purpose - Lloyds Banking Group plc
	 Annual Report and Accounts 2022 Social Sustainability Report 2022 Environmental Sustainability Report 2022
22:	
an art 2022	
eport 2022	
2022:	<u>https://www.lloydsbankinggroup.com/assets/pdfs/who- we-are/responsible-business/downloads/2022-</u>
akeholders	reporting/2022-lbg-social-sustainability-report.pdf
22:	 Annual Report and Accounts 2022 Social Sustainability Report 2022 Environmental Sustainability Report 2022
engagement	
eport 2022:	

sectors with increased climate risk

Principle 2– Impact and Target Setting: We will continuously increase our positive impacts while reducing the negative impacts on, and managing the risks to, people and environment resulting from our activities, products and services. To this end, we will set and publish targets where we can have the most significant impacts.

Reporting and self-assessment requirements	High level summary of the Group's response	Reference(s) to the Group's full response/relevant information
c) Context: What are the main challenges and priorities related to sustainable development in the main countries/regions in which your bank and/or your clients operate? Please describe how these have been considered, including what stakeholders you have engaged to help	 c) ESG Performance Review 2022 Materiality and stakeholder engagement Our material ESG topics 	 Annual Report and Accounts 2022 ESG Performance Review 2022
nform this element of the impact analysis.	Focusing our impact	<u>Sustainable finance - Lloyds Banking Group plc</u>
	Annual Report and Accounts 2022	
	 Delivering value for all our stakeholders Our external environment 	
	Governance in action	
Based on these first 3 elements of an impact analysis, what positive and negative impact areas has your bank identified? Which (at least two) significant impact areas did you prioritize to pursue your target setting strategy (see 2.2)	To deliver on our purpose, we have identified four focus areas where we are best placed to provide significant positive change, enabling us to create a more inclusive society and sustainable future. Tackling the climate crisis through supporting the transition to a low carbon economy is core to our Group strategy and underpins our four focus areas to deliver on our purpose	 Social Sustainability Report 2022 Environmental Sustainability Report 2022
	Social Sustainability Report 2022:	
	 Driven by our purpose Focusing our impact 	
d) Performance measurement: Has your bank identified which sectors & industries as well as types of customers financed or invested in are causing the strongest actual positive or	Social Sustainability Report 2022:	 Social Sustainability Report 2022 Environmental Sustainability Report 2022
regative impacts? Please describe how you assessed the performance of these, using	 Driven by our purpose Focusing our impact 	
appropriate indicators related to significant impact areas that apply to your bank's context.	Improving access to quality housing	
	 Environmental Sustainability Report 2022: Our sustainable lending and investment targets Our emissions update 	
	Evaluating the resilience of our strategy	

Principle 2- Impact and Target Setting:

We will continuously increase our positive impacts while reducing the negative impacts on, and managing the risks to, people and environment resulting from our activities, products and services. To this end, we will set and publish targets where we can have the most significant impacts.

Reporting and self-assessment requirements

High level summary of the Group's response

2.2 Target Setting

Show that your bank has set and published a minimum of two targets which address at least two different areas of most significant impact that you identified in your impact analysis.

The targets have to be Specific, Measurable (qualitative or quantitative), Achievable, Relevant and Time-bound (SMART). Please disclose the following elements of target setting (a-d), for each target separately:

- a) Alignment: which international, regional or national policy frameworks to align your bank's portfolio with have you identified as relevant? Show that the selected indicators and targets are linked to and drive alignment with and greater contribution to appropriate Sustainable Development Goals, the goals of the Paris Agreement, and other relevant international, national or regional frameworks.
- **Baseline:** Have you determined a baseline for selected indicators and assessed the current level of **b**) alignment? Please disclose the indicators used as well as the year of the baseline.
- **<u>SMART targets</u>** (incl. key performance indicators (KPIs)): Please disclose the targets for your first and your **c**) second area of most significant impact, if already in place (as well as further impact areas, if in place). Which KPIs are you using to monitor progress towards reaching the target? Please disclose. Key Performance Indicators are chosen indicators by the bank for the purpose of monitoring progress towards targets.
- d) Action plan: which actions including milestones have you defined to meet the set targets? Please describe.

During 2022, we have identified high-impact focus areas which are material to the Group, but also where we are best-placed to act and deliver significant positive change through cross-Group efforts. We have established clear ownership for each of these areas and are bringing the organisation together to truly maximise its capabilities and the contribution to building a more sustainable and inclusive society. In 2023 the Group will aim to develop further targets to support the focus areas of our Purpose.

Current targets: Environmental Sustainability Report 2022:

was developed in 2022.

Improving access to quality housing & Greening the built environment

Inclusion and diversity leadership

- roles by 2025

We have set several ambitions across our Group to support the decarbonisation of our business in line with limiting global warming to 1.5°C, including our new supply chain ambition which

£10 billion green mortgage lending by 2024.

50 per cent women in senior roles by 2025 13 per cent Black, Asian and Ethnic Minority colleagues in senior

• 3 per cent Black heritage representation in senior roles by 2025

Reference(s) to the Group's full response/relevant information

Social Sustainability Report 2022:

- Promoting financial inclusion and resilience
- Improving access to quality housing
- Enabling regional development
- Inclusion and diversity leadership

Environmental Sustainability Report 2022:

- Our emissions reduction targets and ambitions.
- Our sustainable lending and investment targets
- Transition plan : Homes

Principle 2- Impact and Target Setting:

We will continuously increase our positive impacts while reducing the negative impacts on, and managing the risks to, people and environment resulting from our activities, products and services. To this end, we will set and publish targets where we can have the most significant impacts.

Reporting and self-assessment requirements

High level summary of the Group's response

2.3 Target implementation and monitoring

For each target separately:

Show that your bank has implemented the actions it had previously defined to meet the set target.

Report on your bank's progress since the last report towards achieving each of the set targets and the impact your progress resulted in, using the indicators and KPIs to monitor progress you have defined under 2.2.

Or, in case of changes to implementation plans (relevant for 2nd and subsequent

reports only): describe the potential changes (changes to priority impact areas, changes to indicators, acceleration/review of targets, introduction of new milestones or revisions of action plans) and explain why those changes have become necessary.

In February 2022, as part of our new strategy, we set out an ambition to become a truly purpose-driven organisation and we are taking steps to embed purpose at the core of our business decision making, operations and culture.

Core to our purpose and strategy is our focus on building a more inclusive society and supporting the transition to a low carbon economy, as this is where we can make the biggest difference, while creating new opportunities for our future growth. It is only by doing right by our customers, colleagues and communities that we can achieve higher, more sustainable returns for investors, while meeting the needs of our broader stakeholders.

The Board of Lloyds Banking Group is responsible for the long-term success of the Group, setting and overseeing purpose, culture, values and strategy for the Group. Together with the Group Executive Committee, the Board actively drives our efforts and engages in shaping our strategic plans, ensuring these are aligned to our purpose, while overseeing their delivery.

During 2022, we have identified high-impact focus areas which are material to the Group, but also where we are best-placed to act and deliver significant positive change through cross-Group efforts.

We have established clear ownership for each of these areas and are bringing the organisation together to truly maximise its capabilities and the contribution to building a more sustainable and inclusive society. In 2023 the Group will aim to develop further targets to support the focus areas of our Purpose.

Reference(s) to the Group's full response/relevant information

Environmental Sustainability Report 2022:

- Our emissions reduction targets and ambitions.
- Our sustainable lending and investment targets
- Transition plan : Homes

Social Sustainability Report 2022:

- Promoting financial inclusion and resilience
- Improving access to quality housing
- Enabling regional development
- Inclusion and diversity leadership

Principle 3 – Clients and Customers: We will work responsibly with our clients and our customers to encourage sustainable practices and enable economic activities that create shared prosperity for current and future generations.

Reporting and self-assessment requirements

High level summary of th

sustainable practices √ Yes Does your bank have impacts? √ Yes Describe how your ba encourage sustainab information on releva	a policy or engagement ? In progress <i>a policy for sectors in whi</i> In progress ank has worked with and/ ple practices and enable s ant policies, actions plann	□ No ich you have identified the □ No or is planning to work with sustainable economic act	ort clients' transition, selected	The Code of Ethics and Responsible elements that define how we work responsibly. At Lloyds Banking Gro ethically, sustainably and inclusive always considering our impact on environment and society. Our polic foundations for our behaviours an Group's risk appetite into mandate A comprehensive policy framewor the Group to ensure appropriate controls and processes that delive market integrity and competition r Environmental Sustainability Rep How we support our stakehold Transition plan Scottish Widows engagement Our supply chain ambition
negative impacts you Provide information o terms of value (USD o	gic business opportunities ur bank has identified and on existing products and se or local currency) and/or c	or how you have worked of ervices , information on sus is a % of your portfolio, and	of positive and the reduction of on these in the reporting period. stainable products developed in d which SDGs or impact areas mate, social bonds – financial	 Environmental Sustainability Rep Our sustainable lending and in Identifying our climate opported Initiatives in action Social Sustainability Report 2022: Improving access to quality has Enabling regional development Promoting financial inclusion of

the Group's response	Reference(s) to the Group's full response/relevant information
sibility brings together all of the different ork and ensure that we do business roup, being purpose-driven means operating sively, meeting our legal requirements and on our customers, colleagues, the olicies, procedures and standards set the and decision-making. These translate the atory requirements. york and procedures are in place throughout e iver good customer outcomes, and support n requirements eport 2022: olders nt strategy	 Environmental Sustainability Report 2022 ESG Performance Review 2022 Lloyds Banking Group Code of Ethics and Responsibility Lloyds Banking Group Human Rights Policy Statement Lloyds Banking Group Modern Slavery and Human Trafficking Statement Lloyds Banking Group Sector Statements Responsible Business downloads - Lloyds Banking Group plc
eport 2022: d investment targets ortunities 22: housing ent n and resilience	 Environmental Sustainability Report 2022 Social Sustainability Report 2022 Sustainable finance - Lloyds Banking Group plc Supporting the UK housing market - Lloyds Banking Group Supporting businesses - Lloyds Banking Group plc Financial resilience and wellbeing - Lloyds Banking Group plc

Principle 4– Stakeholders:

We will proactively and responsibly consult, engage and partner with relevant stakeholders to achieve society's goals.

Reporting and self-assessment requirements

4.1 Stakeholder identification and consultation

Does your bank have a process to identify and regularly consult, engage, collaborate and partner with stakeholders (or stakeholder groups) you have identified as relevant in relation to the impact analysis and target setting process?

√ Yes

□ In progress

□ No

Please describe which stakeholders (or groups/types of stakeholders) you have identified, consulted, engaged, collaborated or partnered with for the purpose of implementing the Principles and improving your bank's impacts. This should include a high-level overview of how your bank has identified relevant stakeholders, what issues were addressed/results achieved and how they fed into the action planning process. Such as regulators, investors, governments, suppliers, customers and clients, academia, civil society institutions, communities, representatives of indigenous population and non-profit organizations

High level summary of t

ESG Performance Review 2022: Materiality and stakeholder engo

Annual Report and Accounts 20

Board leadership and company

Environmental Sustainability Re

- How we support our stakehol
- Transition plan: Engagement

Social Sustainability Report 202

- Promoting financial inclusion
- Enabling regional developme
- Improving access to quality •
- Inclusion and diversity leader

the Group's response	Reference(s) to the Group's full response/relevant information			
agement 0 22: 7 purpose	 ESG Performance Review 2022 Environmental Sustainability Report 2022 Social Sustainability Report 2022 			
e port 2022: olders t strategy				
22: on and resilience nent housing ership				

Principle 5– Governance & Culture: We will implement our commitment to these Principles through effective governance and a culture of responsible banking

Reporting and self-assessment requirements	High lev respons
 5.1 Governance Structure for Implementation of the Principles Does your bank have a governance system in place that incorporates the PRB? √ Yes □ In progress □ No Please describe the relevant governance structures, policies and procedures your bank has in place/is planning to put in place to manage significant positive and negative (potential) impacts and support the effective implementation of the Principles. This includes information about • which committee has responsibility over the sustainability strategy as well as targets approval and monitoring (including information about the highest level of governance the PRB is subjected to), • details about the chair of the committee and the process and frequency for the board having oversight of PRB implementation (including remedial action in the event of targets or milestones not being achieved or unexpected negative impacts being detected), as well as • remuneration practices linked to sustainability targets.	 ESG Perfor Respondent Annual Re Respondent Our 202 Environme Govern
5.2 Promoting a culture of responsible banking: Describe the initiatives and measures of your bank to foster a culture of responsible banking among its employees (e.g., capacity building, e-learning, sustainability trainings for client-facing roles, inclusion in remuneration structures and performance management and leadership communication, amongst others).	 Annual rep Our 202 Board I values Social Sust Driven Learnin manage Environme Govern
5.3 Policies and due diligence processes Does your bank have policies in place that address environmental and social risks within your portfolio? Please describe. Please describe what due diligence processes your bank has installed to identify and manage environmental and social risks associated with your portfolio.	EnvironmeCreditScottis

response/relevant information			
 Environmental Sustainability Report 2022 Annual Report and Accounts 2022 ESG Performance Review 2022 Corporate governance - Lloyds Banking Group plc Responsible Business Committee Terms of 			
<u>Reference (lloydsbankinggroup.com)</u>			
Annual Report and Accounts 2022 Remuneration report. Secial Sustainability, Report 2022			
 Social Sustainability Report 2022 Environmental Sustainability Report 2022 			
 Environmental Sustainability Report 2022 Lloyds Banking Group Sector Statements Lloyds Banking Group Human Rights Policy Statement 			
Responsible Business downloads - Lloyds Banking Group plc			

Principle 6 – Transparency & Accountability: We will periodically review our individual and collective implementation of these Principles and be transparent about and accountable for our positive and negative impacts and our contribution to society's goals.

Reporting and self-assessment requirements	High level summary of the Group's response	Reference(s) to the Group's full response/relevant information
 6.1 Assurance Has this publicly disclosed information on your PRB commitments been assured by an independent assurer? □ Yes √ Partially □ No If applicable, please include the link or description of the assurance statement. 	Lloyds Banking Group have obtained independent limited assurance over specific key performance indicators, assertions and data disclosed in our Annual Report and Accounts 2022, Social Sustainability Report 2022, ESG Performance Review 2022 and Environmental Sustainability Report 2022.	 <u>Responsible Business downloads - Lloyds Banking</u> <u>Group plc</u> Deloitte independent assurance Statement, Lloyds Banking Group Reporting Criteria 2022
6.2 Reportiry on other frameworks Does your bank disclose sustainability information in any of the listed below standards and frameworks? ✓ GRI ✓ SASB ✓ CDP □ IFRS Sustainability Disclosure Standards (to be published) ✓ TCFD ✓ Other:	ESG disclosures are prepared based on global sustainability frameworks, standards and voluntary initiatives including: - GRI - SASB - WEF Stakeholder Capitalism Metrics - TCFD - NZBA - CDP - UNGC - UNEP FI PRB	 ESG Performance Review 2022 ESG Reporting Frameworks Index 2022 Environmental Sustainability Report 2022 Lloyds Banking Group Human Rights Policy Statement
6.3 Outlook What are the next steps your bank will undertake in next 12 month-reporting period (particularly on impact analysis , target setting and governance structure for implementing the PRB)? Please describe briefly.	We will continue to drive progress over the next 12 months. We will ensure our purpose is at the heart of everything we do, and embed it throughout our operations, making it an even more important part of our culture. In 2023 the Group will aim to develop further targets to support the focus areas of our Purpose. In 2023 we will develop two further sector targets for financed emissions. As we begin to develop and build our transition plans, we will continue to reflect on opportunities to support a Just Transition. Our intention in 2023 is to bring forward concrete plans to move forward our nature ambitions.	 Social Sustainability Report 2022 Environmental Sustainability Report 2022 Annual Report and Accounts 2022

Lloyds Banking Group has been reporting using the SASB disclosure framework since 2020. We continue to review and enhance our methodologies and framework for reporting our ESG performance and in doing so, we have identified the SASB disclosure framework as being an important reporting tool that addresses the needs of our investors. Whilst some new disclosures have been included in 2022, we anticipate our disclosures will evolve each year and that we will be able to enhance the depth of our reporting against the SASB framework, to include reporting against additional indicators in 2023 and beyond.

The table details our disclosures against the SASB standards and indicators. Lloyds Banking Group is a UK focused financial services provider and therefore where required, certain indicators have been adapted to reflect this. We have adapted these indicators with the intention of preserving the spirit and meaning of the indicator to allow investors to use the information for decision making purposes in-line with the SASB Framework and Guidelines. If an indicator is applicable across more than one business area or the disclosure is at Group level this is shown in the table.

We have included references to relevant information in our 2022 annual reporting suite and any supplementary information that may support our disclosures.

Key

- ARA: Lloyds Banking Group Annual Report and Accounts 2022
- ESR: Lloyds Banking Group environmental sustainability report 2022
- SSR: Lloyds Banking Group social sustainability report 2022
- ESG: Lloyds Banking Group ESG performance review 2022



Sustainability Accounting Standards Board (SASB)

Group level indicators - The following disclosures are taken from individual standards and disclosed at a Group level to reflect a business-wide approach or apply to more than one business area

Торіс	Account metric	Disclosure	SASB Code	Торіс	Account metric	Disclosure	SASB Code
Customer privacy	Total amount of monetary losses as a result of legal proceedings associated with customer privacy	Note 37: Other provisions ARA, page 281-282 Note 47: Contingent liabilities, commitments and guarantees ARA, pages 292-293	FN-CF-220a.2	Financial	Amount of past due and non-accrual loans qualified to programmes designed to promote SME and Community Development	Small and Medium Businesses – this is net customer lending to clients with <£100m turnover ARA, page 49	FN-CB-240a.2
Data security	Description of approach to identifying and addressing data security risks Card-related fraud losses from card-	Data Risk ARA, page 175 Operational risk - Cyber security ARA, page 188 Operational risk events by risk	FN-CB-230a.2 FN-CF-230a.3 FN-CF-230a.2	inclusion and capacity building	Number of participants in financial literacy initiatives for unbanked, underbanked, or underserved customers	Number of small businesses helped to boost their digital capability and technology adoption ESG, page 23 Lloyds Bank Academy ESG, Page 21 and 23 We Are Digital Helpline ESG, Page 20 Financial Capability ESG, page 20	FN-CB-240a.4
	not present fraud and card-present and other fraud	category (losses greater than or equal to £10,000), excluding PPI ARA, page 187	Incorporation of environmental,	Description of approach to incorporation of environmental, social and governance factors in credit	ESR, pages 61-64, 66 ARA, pages 35-36	FN-CB-410a.2	
	Number of checking and savings accounts by segments: personal and small business	Commercial Banking deposits – total Customer deposits to all Commercial Banking clients ARA, page 49	FN-CB-000.A	social and governance factors in credit analysis	analysis		
Financial	Number of loans by segments: personal, small business and corporate	Small and Medium Businesses and Corporate and Institutional Banking – total of the two is total net lending for Commercial Banking ARA, page 49	FN-CB-000.B	Policies designed to incentivise Responsible Behaviour	Discussion of products and/or product features that incentivize health, safety, and/or environmentally responsible actions and/or behaviours	Environmental Sustainability Report 2022, Page 16, 20, 73 ARA, pages 35-36	FN-IN-410b.2
inclusion and capacity building	Amount of loans outstanding qualified to programs designed to promote small business and community development	Community Investment ESG, page 24	FN-CB-240a.1	Business Ethics	Total amount of monetary losses as a result of legal proceedings associated with fraud, insider trading, anti-trust, anti-competitive	Note 37: Other provisions ARA, page 281-282 Note 47: Contingent liabilities, commitments and guarantees	FN-CB-510a.1 FN-AC-510a.1
	Number of no-cost retail checking accounts provided to previously unbanked or	Share of social bank accounts we support 2022 ESG, page 12	FN-CB-240a.2	Business Ethes	behaviour, market manipulation, malpractice, or other related financial industry laws or regulations	ARA, pages 292-293	
	underbanked customers*			Systemic Risk Management	Description of whistle-blower policies and procedures	Supporting colleagues – whistleblowing ARA, page 83	FN-CB-510a.2 FN-AC-510a.2

Group level indicators - The following disclosures are taken from individual standards and disclosed at a Group level to reflect a business-wide approach or apply to more than one business area

Торіс	Account metric	Disclosure	SASB Code	Торіс	Account metric	Disclosure	SASB Code
Systemic risk management	Global Systemically Important Bank Score, by Category	Minimum requirement for own funds and eligible liabilities (MREL) and G- SIB indicators ARA, page 146 and 151	FN-CB-550a.1	Customer privacy	Number of account holders whose information is used for secondary purposes	100% -Lloyds Banking Group complies with GDPR which allows for secondary purposes of processing e.g. prevent economic crime; provide it is	FN-CF-220a.1
	Exposure to derivative instruments by category: (1) total potential exposure	Derivative credit risk exposures ARA, page 169	FN-IN-550a.1			undertaken lawfully and transparently.	
Customic rick	to noncentrally cleared derivatives, (2) total fair value of acceptable collateral posted with the Central Clearinghouse, and (3) total potential exposure to centrally cleared				Percentage of complaints disputed by customer	3% - Complaints referred to FOS for Credit Cards, Loans and Motor Finance only	FN-CF-270a.4
Systemic risk management (insurance)	derivatives Total fair value of securities lending collateral assets	Collateral held as security for financial assets ARA pages 155, 323	FN-IN-550a.2	Selling practices	Percentage of complaints that resulted in investigation by the CFPB	83.5% - FOS decisions where they have investigated the complaint - related to Cards and Loans only.	FN-CF-270a.4
	Description of approach to managing capital and liquidity - related risks	Capital risk ARA, pages 176-185, 329	FN-IN-550a.3	Number of complaints filed with the Consumer Financial Protection Bureau (CFPB)*	FCA reportable complaints per 1,000 accounts ESG, page 14	FN-CF-270a.4	
	associated with systemic non- insurance activities	,, pageo 170 100, 020		Total amount of monetary losses as a result of legal proceedings	Note 37: Other provisions ARA, pages 281-282	FN-CF-270a.5	
	Description of approach to incorporation of liquidity risk management programs into portfolio strategy and redemption risk	Funding and liquidity risk ARA, page 171	FN-AC- 550a.2		associated with selling and servicing of products	Note 47: Contingent liabilities, commitments and guarantees ARA, pages 292-293	
	management				Total amount of monetary losses as a result of legal proceedings	Note 37: Other provisions ARA, pages 281-282	FN-MF-270a.3
Systemic risk management (asset	Total exposure to securities financing transactions	Capital and Risk Management Pillar 3 Report COUNTERPARTY CREDIT RISK EXPOSURES Financial downloads - Lloyds Banking	FN-AC- 550a.3	Lending practices	associated with communications to customers or remuneration of loan originators	Note 47: Contingent liabilities, commitments and guarantees ARA, pages 292-293	
management &		Group plc			Total amount of monetary losses as a result of legal proceedings	Note 37: Other provisions ARA, pages 281-282	FN-MF-270b.2
custodianship)	Net exposure to written credit derivatives	Capital and Risk Management Pillar 3 Report NET DERIVATIVES CREDIT EXPOSURE Financial downloads - Lloyds Banking Group plc	FN-AC- 550a.4	Discriminatory lending	associated with discriminatory mortgage lending	Note 47: Contingent liabilities, commitments and guarantees ARA, pages 292-293	

*Adapted for non - US markets

Group level indicators - The following disclosures are taken from individual standards and disclosed at a Group level to reflect a business-wide approach or apply to more than one business area Commercial Banking only

Торіс	Account metric	Disclosure	SASB Code	Торіс	Account metric	Disclosure	SASB Code
Transparent information & fair	Total amount of monetary losses as a result of legal proceedings associated with marketing and communication of financial product related information to new and returning customers	Note 37: Other provisions ARA, page 281-282 Note 47: Contingent liabilities, commitments and guarantees ARA, pages 292-293	FN-AC- 270a.2	Incorporation of environmental, social and governance factors in credit	Commercial and industrial credit exposure by industry	Capital and Risk Management Pillar 3 Report ANALYSIS OF CREDIT RISK EXPOSURES BY INDUSTRY Financial downloads - Lloyds Banking Group plc 2022	FN-CB- 410a.1
advice for customers (I&W)	Total amount of monetary losses as a result of legal proceedings	Note 37: Other provisions ARA, Page 281-282	FN-IN-270a.1	analysis			
customers (I&W)	associated with marketing and communication of insurance product related information to new and returning customers	Note 47: Contingent liabilities, commitments and guarantees ARA, pages 292-293			Value of checking and savings accounts by segment: (a) personal and (b) small business	Commercial Banking deposits – total Customer deposits to all Commercial Banking clients ARA, page 49	FN-CB- 000.A
Employee	Percentage of gender and racial/ ethnic group representation for (1)	(1) performance	FN-AC-330a.1	Activity metrics - disclosed to allow			
Diversity & Inclusion	executive management, (2) non- executive management, (3) professionals, and (4) all other employees			for normalisation and comparison of data.	Value of Ioans by segment: (a) personal, (b) small business, and (c) corporate	Small and Medium Businesses and Corporate and Institutional Banking – total of the two is total net lending for	FN-CB- 000.B
Systemic risk management	Description of approach to incorporation of results of mandatory and voluntary stress tests into capital adequacy planning, long-term corporate strategy, and other business activities	Capital stress testing ARA, page 151	FN-CB- 550a.2			Commercial Banking ARA, page 49	
Transparont	Description of approach to informing customers about products and services	Governance in action (section 172 (1) statement) ARA, page 10	FN-IN-270a.4 FN-AC- 270a.3				
Transparent Information & Fair Advice for Customers (I&W)	Complaints-to-claims ratio	FCA reportable complaints per 1,000 accounts ESG, page 14	FN-IN-270a.2				
	Customer retention rate	Customer satisfaction net promoter score ARA, page 33	FN-IN-270a.3				

Retail Banking – The following disclosures are taken from individual standards and disclosed for Retail Banking only

Insurance & Wealth Banking – The following disclosures are taken from individual standards and disclosed for Insurance & Wealth only

Торіс	Account metric	Disclosure	SASB Code	Торіс	Account metric	Disclosure	SASB Code
Environmental risk to mortgaged properties	Description of how climate change and other environmental risks are incorporated into mortgage origination and underwriting	Climate scenario analysis undertaken, ESR 2022, Page 69-71 Progress against TCFD recommendations ARA, page 37	FN-MF- 450a.3	Incorporation of environmental, social and governance factors in investment management	Description of approach to incorporation of environmental, social, and governance (ESG) factors in investment management processes and strategies	Financed emissions ESR, pages 8-9, 11-12, 14, 26 Progress against TCFD recommendations ARA, page 37	FN-IN-410a.2
Lending practices	Value of residential mortgages of the following types: (a) Hybrid or Option Adjustable-rate Mortgages (ARM), (b) Prepayment Penalty, (c) Higher Rate, (d) Total, by FICO scores above or below 660	UK Mortgages ARA, page 169-172	FN-MF-270a.1	Environmental risk exposure	Total amount of monetary losses attributable to insurance payouts from (1) modelled natural catastrophes and (2) non-modelled natural catastrophes, by type of event and geographic segment (net and gross of reinsurance	ESR, page 66 – Percentage of expected losses	FN-IN-450a.2
	Value of (a) residential mortgage modifications, (b) foreclosures, and (c) short sales or deeds in lieu of foreclosure, by FICO scores above and below 660	Retail forbearance ARA, page 171	FN-MF-270a.2	(insurance)	Description of approach to incorporation of environmental risks into (1) the underwriting process for individual contracts and (2) the management of firm-level risks and	Insurance underwriting risk ESR, page 61	FN-IN-450a.3
Activity metrics - disclosed to allow	Value of mortgages originated by category: (a) residential and (b) commercial	Commercial Banking UK Direct Real Estate ARA, page 173-174	FN-MF-000.A		capital adequacy Description of approach to	Financed emissions	FN-AC-410a.2
for normalisation and comparison of data	Value of mortgages purchased by category: (a) residential and (b) commercial	Commercial Banking UK Direct Real Estate ARA, page 173-174	FN-MF-000.B	Incorporation of environmental, social, and	incorporation of environmental, social, and governance (ESG) factors in investment and/or wealth management processes and strategies	ESR, pages 8-9, 11-12, 14, 26Progress against TCFD recommendations ARA, Page 37	
				governance factors in investment management & advisory	Description of proxy voting and investee engagement policies and procedures	Financed emissions ESR 2022, pages 21,39 Progress against TCFD recommendations ARA, page 37	FN-AC-410a.3

Insurance & Wealth Banking – The following disclosures are taken from individual standards and disclosed for Insurance & Wealth only

Торіс	Account metric	Disclosure	SASB Code
Activity metrics - disclosed to allow for normalisation and comparison of data	(1) Total registered and (2) total unregistered assets under management (AUM)	Divisional results – Insurance, Pensions and investment performance summary ARA, Pages 62-64	FN-AC-000.A

Our ESG Report and this accompanying index have been prepared in accordance with the Global Reporting Initiative (GRI) Standards: Core option. This GRI Index covers our material topics and follows GRI Standards 2016 and, where relevant, 2018.

We use the GRI framework, as well as others such as TCFD, SASB and the WEF Stakeholder Capitalism Metrics, to maintain the rigour of our annual ESG reporting. The reporting follows the calendar year (noting that our environmental indicators relate to the period 1 October to 30 September) and covers all of our legal entities. Note that occupational health and safety data covers all employees and workers. Diversity data – from our HR system (Workday) – covers all permanent colleagues including international colleagues, those on parental/ maternity leave, absent without leave and long-term sick; however, it excludes contractors, Group non-executive directors, temps and agency staff.

We include information and data related to our strategy, governance, key initiatives and processes, performance and progress against our wider responsible business goals and our purpose to Help Britain Prosper. The main elements of our reporting suite are listed here; they, along with additional sustainability-related information, that can be found in the Responsible Business <u>Downloads centre</u>.

Key

- ARA: Lloyds Banking Group Annual Report and Accounts 2022
- ESR: Lloyds Banking Group environmental sustainability report 2022
- SSR: Lloyds Banking Group social sustainability report 2022
- ESG: Lloyds Banking Group ESG performance review 2022



GRI standards content index 2022

General stand	dard disclosures		
Disclosure	Description	References 2022	Furthe
Organisation	profile		
2-1	Organisation details	Lloyds Banking Group	
2-2	Entities included in sustainability reporting	Lloyds Banking Group	
2-3	Reporting period, frequency and contact point	The data and examples across our annual reporting suite, reflect activities undertaken during the 2022 fiscal year (1 January to 31 December 2022) and, where relevant to performance, refer to activities and events before and after this period. Our annual reporting suite was published on the 22 nd February, 2023. <u>Contact us</u>	
2-5	External assurance	ARA, pages 197-209 Deloitte Non-Financial Assurance Statement opinion	
2-6	Activities, value chain and other business relationships	ARA, page 3 ESG, page 24	
2-7	Employees	ARA, page 35 SSR, page 27 ESG, page 19	
2-8	Workers who are not employees	ARA, page 66	



General standard disclosures

Disclosure	Description	References 2022	Furth
2-9	Governance structure and composition	ARA, pages 74 -88	
2-10	Nomination and selection of the highest governance body	Nomination and Governance Committee report ARA, pages 92 – 94	
2-11	Chair of the highest governance body	Robin Budenberg ARA, page 78	
2-12	Role of the highest governance body in overseeing the management of impacts	ARA, pages 78 – 85, 104	
2 -13	Delegation of responsibility for managing impacts	ARA, pages 83, 104 ESG, page 4	
2-14	Role of the highest governance body in sustainability reporting	Responsible Business Committee Terms of Reference	
2-15	Conflicts of interest	ARA, page 134	
2-16	Communication of critical concerns	ARA, pages 10 -11, 82 - 83 ESG, pages 5 -6	
2-17	Collective knowledge of the highest governance body	ARA, page 88	
2-18	Evaluation of the performance of the highest governance body	ARA, pages 89 - 90	
2-19	Remuneration policies	ARA, pages 105 - 131	
2-20	Process to determine remuneration	ARA, pages 105 - 131	
2-21	Annual total compensation ratio	ARA, page 118	

her comments	

General stand	ard disclosures		
Disclosure	Description	References 2022	Further comments
2-22	Statement on sustainable development strategy	ARA, Chair statement, pages, 8 - 9 ARA, CEO review, pages 13 - 14 SSR, CEO statement, pages, 5-6 ESR, CEO statement, pages 3-5	
2-23	Policy commitments	Lloyds Banking Group code of ethics and responsibility Lloyds Banking Group human rights policy Lloyds Banking Group sector statements	
2-24	Embedding policy commitments	ARA, pages 38-43, 71 – 134	
2-25	Process to remediate negative impacts	ESG, pages 14, 23	
2-26	Mechanisms for seeking advice and raising concerns	ESG, page 23 Lloyds Banking Group code of ethics and responsibility	
2-29	Approach to stakeholder engagement	ARA, pages 10-11, 82-83 ESG, pages 5-6 ESR, page 21	
2-30	Collective bargaining agreements	ESG, page 21	
Material topic	S		
3-1	Process to determine material topics	ESG, page 7	
3-2	List of material topics	ESG, page 7	
3-3	Management of material topics	ESG, page 7	

Economic star	Economic standards					
Disclosure	Description	References 2022	Furthe			
Economic perf	ormance					
201-1	Direct economic value generated	ARA, pages 47-70				
201-2	Financial implications and other risk and opportunities due to climate change	ARA, page 37 ESG, pages 5-6				
201-3	Defined benefit obligations and other retirement plans	ARA, page 56				
Indirect econo	mic impacts					
203-2	Significant indirect economic impacts	SSR, pages 18-21, 22-25, 28-34, 39, 41-42				
Anti-corruptio	n					
205-2	Communication and training about anti-corruption policies and procedures	ESG, page 15 Lloyds Banking Group code of ethics and responsibility Lloyds Banking Group anti-bribery policy statement				

ner comments	

Economic sta	Economic standards				
Disclosure	Description	References 2022	Furthe		
Тах					
207-1	Approach to tax	Lloyds Banking Group tax strategy and approach to tax			
207-2	Tax governance, control and risk management	<u>Lloyds Banking Group tax strategy and approach to</u> <u>tax</u>			
207-3	Stakeholder engagement and management of concerns related to tax	<u>Lloyds Banking Group tax strategy and approach to</u> <u>tax</u>			
207-4	Country-by-country tax reporting	<u>Lloyds Banking Group tax strategy and approach to tax</u>			



Environment	al standards			
Disclosure	Description	References 2022	Further comments	
Energy				
302-1	Energy consumption with the organisation	ARA, page 137 ESR, pages 43-44 ESG, page 26		
302-4	Reduction of energy consumption	ARA, page 137 ESR, pages 43-44 ESG, page 26		
Water and ef	fluents			
303-5	Water consumption	ESG, page 26 ESR, pages 43-44		
Emissions				
305-1	Direct (scope 1) GHG emissions	ARA, page 136 ESG, page 25		
305-2	Energy indirect (scope 2) emissions	ARA, page 136 ESG, page 25		
305-3	Other indirect (scope 3) emissions	ARA, page 136 ESG, page 25		
305-4	GHG emissions intensity	ARA, page 136 ESG, pages 25-26		
305-6	Reduction of GHG emissions	ARA, page 136 ESR, pages 9-12		

Environmente	mental standards		
Disclosure	Description	References 2022	Furthe
Waste			
306-3	Waste generated	ESR, page 44 ESG, page 26	
306-4	Waste diverted from disposal	ESR, page 44 ESG, page 26	
2-3	Reporting period, frequency and contact point	The data and examples across our annual reporting suite, reflect activities undertaken during the 2022 fiscal year (1 January to 31 December 2022) and, where relevant to performance, refer to activities and events before and after this period. Our annual reporting suite was published on the 22 nd February, 2023. <u>Contact us</u>	



Social stand	ards		
Disclosure	Description	References 2022	Furthe
Employment	:		
401-1	New employee hires and employee turnover	ESG, pages 19-20	
401-3	Parental leave	ESG, page 20	
Occupation	I health and safety		
403-1	Occupational health and safety management system	ESG, page 22	
403-3	Occupational health services	ESG, page 22 SSR, pages 35-37	
403-6	Promotion of worker health	ESG, page 22 SSR, pages 35-37	
403-9	Work-related injuries	ESG, page 22	
403-10	Work-related ill heath	ESG, page 22	
Training and	education		
404-1	Average hours of training per year per employee	ESG, page 21	
402-2	Programmes for upgrading employee skills and transition assistance programmes	SSR, page 38	
404-3	Percentage of employees receiving regular performance and career development plans	SSR, page 38	We belie our appr no longe psycholo

ther comments
elieve that our people want to do their best for our customers and each other, every day. We call approach to performance management Your Best. This human-centred approach means we nger rely on ratings or annualised reviews. it helps our colleagues and managers to build trust and hological safety, which we see in our continued increases to Managers' net promoter scores.

Social standard	Social standards				
Disclosure	Description	References 2022	Further comments		
Diversity and e	versity and equal opportunity				
404-1	Diversity of governance bodies and employees	ARA, page 35 SSR, page 27 ESG, page 19			
404-2	Ratio of basic salary and remuneration of women to men	ARA, page 118 ESG, page 20 <u>Gender pay gap report</u>			
Local communi	ties				
413-1	Operations with local community engagement, impact assessment and development programmes	SSR, pages 18-21, 22-25, 28-34, 39, 41-42			
Public policy					
415-1	Political contributions	Public affairs and policy			

Lloyds Banking Group is reporting for the second time in 2022 against the International Business Council of the World Economic Forum's, Stakeholder Capitalism Metrics.

We continue to review and enhance our means and methodologies for reporting environmental, social and governance (ESG) performance and disclosures and in doing so, we have identified this new reporting framework as being an important reporting tool that addresses the needs of our investors and other stakeholders. Whilst we do not currently report against all of the metrics, we will review them in 2023 and we will continually evolve our reporting each year to enhance our disclosures, working towards meeting the requirements of this framework and that of the SASB and GRI.

We have included references to relevant information in our 2022 annual reporting suite and any supplementary information that may support our disclosures against the framework. Lloyds Banking Group is a UK focused financial services provider and therefore, where required, certain indicators have been adapted to reflect this.

Key

C = Core metrics: A set of 21 more-established or critically important metrics and disclosures. These metrics focus primarily on activities with an organisations own boundaries.

E = Expanded metrics: A set of 34 metrics and disclosures that tend to be less well-established in existing practice and standards. They represent a more advanced way of measuring and communicating sustainable value creation.

- ARA: Lloyds Banking Group Annual Report and Accounts 2022
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Торіс	Core metric	Metric	Further comments
Governance			
Governing	C: Setting purpose	The company's stated purpose, as the expression of the means by which a business proposes solutions to economic, environmental and social issues. Corporate purpose should create value for all stakeholders, including shareholders.	Helping Britain Prosper SSR, page 3 ARA, pages 24 - 31
purpose	E: Purpose led management	How the company's stated purpose is embedded in company strategies, policies, and goals.	Helping Britain Prosper SSR, page 3 ARA, pages 24 - 31
	C: Governance body composition	Composition of the highest governance body and its committees by: competencies relating to economic, environmental and social topics; executive or non-executive; independence; tenure on the governance body; number of each individual's other significant positions and commitments, and the nature of the commitments; gender; membership of under-represented social groups; stakeholder representation.	Governance ARA, pages 74 - 90
Quality of governing	E: Progress against metrics	Disclosure of the material strategic economic, environmental, and social milestones expected to be achieved in the following year, such milestones achieved from the previous year, and how those milestones are expected to or have contributed to long-term value.	ARA, pages 34-36
body	E: Remuneration	 How performance criteria in the remuneration policies relate to the highest governance body's and senior executives' objectives for economic, environmental and social topics, as connected to the company's stated purpose, strategy, and long-term value. Remuneration policies for the highest governance body and senior executives for the following types of remuneration: Fixed pay and variable pay, including performance-based pay, equity-based pay, bonuses, and deferred or vested shares, Signon bonuses or recruitment incentive payments, termination payments, clawback and retirement benefits. 	Directors' renumeration report ARA, pages 105 – 132
Stakeholder engagement	C: Material issues impacting stakeholders	A list of the topics that are material to key stakeholders and the company, how the topics were identified and how the stakeholders were engaged.	Our material ESG topics ESG, page 7

Торіс	Core metric	Metric	Further comments
Ethical	C: Anti-corruption	 Total percentage of governance body members, employees and business partners who have received training on the organization's anti-corruption policies and procedures, broken down by region. a. Total number and nature of incidents of corruption confirmed during the current year, but related to previous years; and b. Total number and nature of incidents of corruption confirmed during the current year, related to this year. Discussion of initiatives and stakeholder engagement to improve the broader operating environment and culture, in order to combat corruption. 	1. ESG, page 15 3. <u>Lloyds Banking Group code of ethics and responsibility</u> Lloyds Banking Group Anti-Bribery policy
behaviour	C: Protected ethics advice and reporting mechanisms	How the company's stated purpose is embedded in company strategies, policies, and goals.	How to raise a concern <u>Lloyds Banking Group code of ethics and</u> <u>responsibility</u> Page 7
	E: Alignment of strategies and policies to lobbying	The significant issues that are the focus of the company's participation in public policy development and lobbying; the company's strategy relevant to these areas of focus; and any differences between its lobbying positions, purpose, and any stated policies, goals, or other public positions.	Public affairs and policy
Risk and opportunity oversight	C: Integrating risk and opportunity into business process	Company risk factor and opportunity disclosures that clearly identify the principal material risks and opportunities facing the company specifically (as opposed to generic sector risks), the company appetite in respect of these risks, how these risks and opportunities have moved over time and the response to those changes. These opportunities and risks should integrate material economic, environmental, and social issues, including climate change and data stewardship.	Risk management ARA, pages 38 – 43
	E: Economic, environmental and social topics in capital allocation framework	How the highest governance body considers economic, environmental and social issues when overseeing major capital allocation decisions, such as expenditures, acquisitions and divestments.	Responsible Business Committee report ARA, page 104

Торіс	Core metric	Metric	Further comments
Planet			
	C: Greenhouse Gas (GHG) emissions:	The company's stated purpose, as the expression of the means by which a business proposes solutions to economic, environmental and social issues. Corporate purpose should create value for all stakeholders, including shareholders.	ESG, pages 25 – 26 ARA, page 136 ESR, pages 11 - 12
	C: TCFD implementation	Fully implement the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD). If necessary, disclose a timeline of at most three years for full implementation. Disclose whether you have set, or have committed to set GHG emissions targets that are in line with the goals of the Paris Agreement — to limit global warming to well-below 2°C above pre-industrial levels and pursue efforts to limit warming to 1.5°C — and to achieve net-zero emissions before 2050.	ARA, pages 37 ESR, pages 5 – 6
Climate change	E: Paris-aligned GHG emissions	Define and report progress against time-bound science-based GHG emissions targets that are in line with the goals of the Paris Agreement – to limit global warming to well below 2°C above pre-industrial levels and pursue efforts to limit warming to 1.5°C. This should include defining a date before 2050 by which you will achieve net-zero greenhouse gas emissions, and interim reduction targets based on the methodologies provided by the Science Based Targets initiative, if applicable.	ARA, page 36 ESR, pages 9 – 12, 24 – 48
		If an alternative approach is taken, disclose the methodology used to calculate the targets and the basis on which they deliver on the goals of the Paris Agreement.	
Freshwater	C: Water consumption and withdrawal in water-stressed areas	Report for operations where material: megalitres of water withdrawn, megalitres of water consumed and the percentage of each in regions with high or extremely high baseline water stress, according to WRI Aqueduct water risk atlas tool. Estimate and report the same information for the full value chain (upstream and downstream) where appropriate.	We report water consumption across our entire operations of which 99 per cent is in the UK. ESG, page 26
availability			
	E: Air pollution	Report wherever material along the value chain: nitrogen oxides (NOx), sulphur oxides (SOx), particulate matter and other significant air emissions.	
Air pollution		Wherever possible estimate the proportion of specified emissions that occur in or adjacent to urban/densely populated areas.	100% of our operational emissions occur adjacent to urban/ densely populated areas.

Торіс	Core metric	Metric	Further comments
People			
	C: Diversity and inclusion (%)	Percentage of employees per employee category, by age group, gender and other indicators of diversity (e.g. ethnicity).	ARA, page 22 SSR, page 27 ESG, page 19
	C: Pay equality (%)	Ratio of the basic salary and remuneration for each employee category by significant locations of operation for priority areas of equality: women to men, minor to major ethnic groups, and other relevant equality areas	ARA, page 118
	C: Wage levels (%)	 Ratios of standard entry level wage by gender compared to local minimum wage. Ratio of the annual total compensation of the CEO to the median of the annual total compensation of all its employees, except the CEO. 	2. Chief Executive Officer pay ratio ARA, page 118
Dignity and equality	E: Risk for incidents of child, forced or compulsory labour	An explanation of the operations and suppliers considered to have significant risk for incidents of child labour, forced or compulsory labour. Such risks could emerge in relation to: a) type of operation (such as manufacturing plant) and type of supplier; and b) countries or geographic areas with operations and suppliers considered at risk.	<u>Modern Slavery and Human Trafficking</u> <u>Statement</u> SSR, page 30
	E: Pay gap (%)	 Mean pay gap of basic salary and remuneration of full-time relevant employees based on gender (women to men) and indicators of diversity (e.g. BAME to non-BAME) at a company level or by significant location of operation. Ratio of the annual total compensation for the organisation's highest-paid individual in each country of significant operations to the median annual total compensation for all employees (excluding the highest-paid individual) in the same country. 	1. ARA , page 118 2. ARA, page 118
	E: Discrimination and harassment incidents (#) and total amount of monetary losses (\$)	Number of discrimination and harassment incidents, status of the incidents and actions taken, and the total amount of monetary losses as a result of legal proceedings associated with: a) law violations; and b) employment discrimination.	Whistleblowing ESG, page 23

Торіс	Core metric	Metric
	E: Freedom of association and collective bargaining at risk (%)	 Percentage of active workforce covered under collective bargaining ag An explanation of the assessment performed on suppliers for which the bargaining is at risk, including measures taken by the organization to ac
Dignity and equality	E: Human rights review, grievance impact & modern slavery (#,%)	 Total number and percentage of operations that have been subject to assessments, by country. Number and type of grievances reported with associated impacts relat period and an explanation on type of impacts. Number and percentage of operations and suppliers considered to hav or compulsory labour. Such risks could emerge in relation to: a. type of operation (such as manufacturing plant) and type of supplie b. countries or geographic areas with operations and suppliers consider
	E: Living wage (%)	Current wages against the living wage for employees and contractors in sto where the company is operating.
Health and wellbeing	C: Health and safety (%)	 The number and rate of fatalities as a result of work-related injury; high fatalities); recordable work-related injuries; main types of work-related An explanation of how the organization facilitates workers' access to no and the scope of access provided for employees and workers.
Skills for the future	C: Training provided (#,\$)	Average hours of training per person that the organization's employees have and employee category (total number of hours of training provided to employee Average training and development expenditure per full time employee (tota the number of employees)

	Further comments
igreements. he right to freedom of association and collective address these risks.	ESG, page 21
o human rights reviews or human rights impact	Modern Slavery and Human Trafficking Statement
ated to a salient human rights issue in the reporting	
ave significant risk for incidents of child labour, forced	
ier; and dered at risk.	
tates and localities	ESG, page 20
gh-consequence work-related injuries (excluding ed injury; and the number of hours worked. non-occupational medical and healthcare services,	1. ESG, page 22 2. SSR, pages 35 – 37
ive undertaken during the reporting period, by gender ployees divided by the number of employees).	ESG, page 21
tal cost of training provided to employees divided by	

Торіс	Core metric	Metric	Further comments
Prosperity			
	C: Absolute number and rate of employment	 Total number and rate of new employee hires during the reporting period, by age group, gender, other indicators of diversity and region. Total number and rate of employee turnover during the reporting period, by age group, gender, other indicators of diversity and region. 	ESG, pages 19 – 20
	C: Economic contribution	 Direct economic value generated and distributed (EVG&D) – on an accrual basis, covering the basic components for the organization's global operations, ideally split out by: a. Revenue b. Operating Costs c. Employee wages and benefits d. Payments to providers of capital e. Payments to government f. Community Investment. 	1. ARA page 210 F . ESG, page 24
Employment and wealth generation	C: Financial investment contribution	Total capital expenditures (CapEx) minus depreciation, supported by narrative to describe the company's investment strategy. Share buybacks plus dividend payments, supported by narrative to describe the company's strategy for returns of capital to shareholders.	ARA, page 210
	E: Infrastructure investments and services supported	 Qualitative disclosure to describe the below components: 1. Extent of development of significant infrastructure investments and services supported. 2. Current or expected impacts on communities and local economies, including positive and negative impacts where relevant. 3. Whether these investments and services are commercial, in-kind or pro bono engagements. 	1. ARA, page 237 2. SSR, pages 18-21, 22-25, 28-34, 39, 41-42 3. ESG, page 24
	E: Significant indirect economic impacts	 Examples of significant identified indirect economic impacts of the organisation, including positive and negative impacts. Significance of the indirect economic impacts in the context of external benchmarks and stakeholder priorities (e.g. national and international standards, protocols, policy agendas). 	SSR, pages 18-21, 22-25, 28-34, 39, 41-42

Торіс	Core metric	Metric	Further comments
	C: Total tax paid	The total global tax borne by the company, including corporate income taxes, property taxes, non-creditable VAT and other sales taxes, employer-paid payroll taxes, and other taxes that constitute costs to the company, by category of taxes.	<u>Tax strategy and approach to tax</u> ESG PR,
Community and social	C: Total social investment (\$)	Composition of the highest governance body and its committees by: competencies relating to economic, environmental and social topics; executive or non-executive; independence; tenure on the governance body; number of each individual's other significant positions and commitments, and the nature of the commitments; gender; membership of under-represented social groups; stakeholder representation.	ESG, page 24
vitality	E: Additional tax remitted	The total additional global tax collected by the company on behalf of other taxpayers, including VAT and employee-related taxes that are remitted by the company on behalf of customers or employees, by category of taxes.	Tax strategy and approach to tax
	E: Total tax paid by country for significant locations	Total tax paid and, if reported, additional tax remitted, by country for significant locations.	Tax strategy and approach to tax